Appendix 1

Risk and Assurance Map – 2022/23

Strategic and Corporate Risk Areas			1st Line	2nd Line										3rd Line	
	Current Risk Score	Cumulative Assurance Position	Management Assurance	Other Internal Assurance Activity											
				Law & Governance	Finance	Programmes & Projects	Performance	DPO	ICT	People Mgt	Health & Safety	Business Continuity	Risk & Assurance	Internal Audit	External Assurance
Strategic Risk Areas															
Dynamic Smart City															
More and better jobs													X		
More and better housing													X	X	
More local people with better qualifications and skills													X		
A stronger City Centre with more businesses, housing and cultural opportunities													X		
A lower carbon City with greater digital connectivity for all													X	X	
Healthy Smart City															
Access to equitable opportunities and life chances													X		X
Reduced health inequalities enabling more people living healthier longer lives													X	X	
People enjoying independent lives													X	X	
Cleaner and more attractive City and neighbourhoods													X		
A City with great transport and travel links													X		
Vibrant Smart City															
More residents participating in their communities													X		
More people visiting Sunderland and More residents informing and participating in cultural events programmes and activities													X		
More people feeling safe in their homes and neighbourhoods													X		
More resilient people													X		
Enabling															
Finance													X		X
Partnership Working													X	X	
Corporate Risk Areas															
Strategic Planning							X							X	
Commissioning			X											X	
Service Delivery Arrangements			X											X	
Partnership/Integrated Working			X											X	
Procurement													X	X	
Relationship/Contract Management															
Legality			X	X									X	X	
Risk Management													X	X	
Corporate Performance Management							X							X	
Financial Management			X		X									X	X
Income Collection														X	X
Capital Programme Management					X								X		
People Management			X							X	X		X	X	
Health and Safety			X								X			X	
ICT Infrastructure									X						
Cyber Security									X					X	
Information Governance/Security			X					X						X	
Business Continuity Management			X									X			
Programme and Project Management			X			X							X	X	
Asset Management											X			X	
Anti-Fraud and Corruption			X											X	
Council Owned Companies															
Sunderland Care and Support Ltd.					X									X	
Together for Children Sunderland Ltd.					X							X		X	X
Siglion LLP					X									X	

Key: X=activity planned, White=no coverage, Green=full / substantial assurance, Amber=moderate assurance, Red=limited / no assurance