

## Tyne and Wear Strategic Resilience Objectives

1. To work with all communities to build their resilience and ability to cope with crises
2. To identify, quantify and treat risks and threats
3. To ensure robust arrangements are in place to enable an effective response
4. To effectively respond to emergencies
5. To develop robust arrangements to enable the rebuilding, restoring and rehabilitation of the community after an emergency
6. To develop and maintain relationships and co-ordinated arrangements across agencies in preparing for, responding to and recovering from emergencies
7. To develop and maintain appropriate skills to enable effective preparedness, response and recovery
8. To validate and test the integrity of arrangements
9. To ensure effective communication before, during and after an emergency
10. To ensure that arrangements are in place to support vulnerable people before, during and after an emergency

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## Working with Communities

To work with all communities to build their resilience and ability to cope with crises

### Community Resilience

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Evaluate mapped risks against socio economic, deprivation and vitality information at neighbourhood level (Step 3)	South Tyneside	End Sept 10	Evaluation of mapped risks against socio-economic, deprivation and vitality information at neighbourhood level complete	EPU	Completed
Using the data set created up to Step 3, establish a programme of resilience work in the form of a 3 year plan	South Tyneside	End Oct 10	Establish a risk based programme of resilience work (i.e. programmed list of neighbourhoods)	EPU	This work is being taken forward by council resilience staff
Establish risk-based programme of resilience development work (Step 4)	South Tyneside	End Dec 10	Establish support for a risk based programme of resilience development work (i.e. programmed list of neighbourhoods)	EPU	This work is being taken forward by council resilience staff
Work with each neighbourhood to facilitate hazard identification (Step 5)	South Tyneside	End Dec 10	Identify ways of working with each neighbourhood	EPU	This work is being taken forward by council resilience staff.

### Business Continuity Promotion

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
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To organise a follow up event to the LRF BCM Conference held in March 2009.	All	March 2011	Events delivered and feedback evaluated.	EPU	Work commenced and events scheduled to take place on 22 <sup>nd</sup> March (Sunderland) and 24 <sup>th</sup> March (Newcastle)
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## Risk Management

### Identify, quantify and treat risks and threats

### Community Risk Register

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Continue to represent councils on the LRF Risk Assessment Working Group	All/LRF	Ongoing	Input to the Northumbria Community Risk Register on behalf of councils	EPU	Ongoing
Update and publish the CRR on behalf of the RAWG	All/LRF	December 10	CRR signed off by the LRF's Business Management Group (BMG). The meeting cancelled in Dec due to severe weather.	EPU	Update completed, awaiting presentation at the BMG

### Horizon scanning for new and emerging risks

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Maintain horizon scanning activities to identify new and emerging risks	All	Ongoing	Reports to SMB as required	All	Continuous throughout the year

**Emergency Preparedness**

Ensure robust arrangements are in place to enable an effective response

**CBRN**

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Continue role as Regional CBRN Chair	All/RRT	Ongoing	Chair and direct work of the Regional group	EPU	Continuous throughout the year

**Mass Fatalities**

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Represent Tyne and Wear Councils at RRF Mass Fatalities Group	All	Ongoing	Feedback and reports to SMB and TWROPS	EPU	Continuous throughout the year
Represent Tyne and Wear Councils at LRF Mass Fatalities Group	All	Ongoing	Feedback and reports to SMB and TWROPS	EPU	Continuous throughout the year
Update and maintain LRF Northumbria Emergency Mortuary Plan ( <b>plan authors</b> )	All	End Dec 10	Updated plan in place once SLRO document is received from the Home Office	EPU	Not complete – Home Office has delayed the release of the SLRO document due to changes in national and regional government following CSR.

<b>Pandemic Flu</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Update and maintain LRF MAPIP as necessary	All/LRF	Ongoing as required	Updated plan in place and part of a review cycle	EPU/LRF Group	Awaiting further direction from LRF Review outcomes

<b>Excess Deaths</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Continued development of LRF Excess Deaths Plan at direction of PIWG Chair	All/LRF	End Dec 10	Updated plan in place and part of a review cycle	EPU/LRF Group	Not completed at multi agency level. Awaiting further direction from LRF Review outcomes. Commenced work with Tyne and Wear councils as an interim measure.

<b>Flood Planning</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Update and maintain LRF Multi Agency Flood Plan	All/LRF	End Dec 10	Updated plan in place and part of a review cycle	EPU/LRF Group	Review and partner consultation underway.

<b>Animal Diseases</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Update and maintain Animal Diseases Plan	All	End Sept 10	Updated plan in place and part of annual review cycle	EPU	Further work required with Council animal health teams to ensure plan is fit for purpose.
Update and maintain Rabies Plan	All	End Sept 10	Updated plan in place and part of annual review cycle	EPU	Further work required with Council animal health teams to ensure plan is fit for purpose.

<b>Emergency Response</b>					
<b>To effectively respond to emergencies</b>					

<b>Support to Local Authorities</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Maintenance of EPU Duty Officer scheme	All	Ongoing	Responses to incidents via incident logs	EPU	Continuous through the year
Duty Officer response to incidents as required	All	Ongoing - as necessary	Responses to incidents via incident logs	EPU	Continuous through the year as required

<b>Support the Debrief Process</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Participate in debrief activities as requested by the Local Authorities.	All	As necessary	Debrief documentation produced as necessary	EPU	Continuous through the year

<b>Emergency Recovery</b>					
<b>To develop robust arrangements to enable the rebuilding, restoring and rehabilitation of the community after an emergency</b>					

<b>Support to Local Authorities</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
To support the councils in the development of Recovery and Restoration issues in individual areas	Newcastle and North Tyneside	Ongoing - as necessary	Support in place	EPU	Work has largely comprised of action cards and assistance with the update of internal guidance and plans. Work requested to date has been completed.
To provide recovery action cards to support the North Tyneside Council and Newcastle Council Recovery Plans	Newcastle and North Tyneside	End Sept 10	Action cards produced	EPU	Completed for North Tyneside. Work ongoing with Newcastle.

**Partnership working**

To develop and maintain relationships and co-ordinated arrangements across agencies in preparing for, responding to and recovering from emergencies

**Facilitate Working Between Agencies**

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Support Newcastle City Council as Chair of Core Cities Group	Newcastle	As required	Support provided	EPU	Continuous throughout the year
Support Newcastle City Council as Chair of LRF Humanitarian Assistance Group	Newcastle/LRF	Ongoing	Support provided	EPU	Continuous through the year. Awaiting further direction from LRF Review outcomes.

**Tyne and Wear Resilience Review**

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Participate in review activities as directed by the Review Team	All	Ongoing into Mar 2011	Completion of review and timetable for implementation of recommendations	EPU Councils	Continuous through the year



## Training and Exercising

To develop and maintain appropriate skills to enable effective preparedness, response and recovery and also to validate and test the integrity of arrangements

### Training

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Development and delivery of Strategic training ahead of strategic Norland exercise	North Tyneside	November 10	Training delivered	EPU/North Tyneside Council	Completed
Revival of Core Modules Prospectus (incorporating previous separate action for Recovery Training and Awareness Session)	All	As required, depending on staff availability	Core modules ready to be delivered as necessary	EPU	Core module prospectus distributed. Discussion ongoing for delivery dates for some of the modules.

### LRF Exercise and Training Group

Description	Council/s	Delivery date	Outcome/Success Measure	Delivered by	Status
Continue with role of E&TG Chair	All/LRF	Ongoing	Agreement of group members	EPU	Continuous throughout the year
Actively participate in setting the LRF E&TG Calendar	All/LRF	Ongoing	Publication of calendar	EPU	Work has been completed and awaiting discussion at the Business Management Group at LRF level.

<b>Norland</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Continue as leading member of Norland Planning and Steering Groups, representing LA's at the Norland Planning and Steering Group to support the continued development of the Norland exercises based on lessons learnt and in conjunction with the rest of the Group.	All/LRF	Ongoing	Successful delivery of the Norland Series of exercises	EPU	Continuous throughout the year
To facilitate the delivery of the Norland exercise calendar for the 6 Councils in Northumbria as one of the directing staff .	Ongoing	End March 11	Delivery and evaluation feedback	EPU	Tactical Exercises delivered to date: Gateshead 14.04.10, Sunderland 27.05.10, Newcastle 01.07.10,  Strategic exercises delivered to date: South Tyneside 03.11.10 North Tyneside was scheduled for 01.12.10, but was cancelled due to severe weather. This will now take place on 02.02.11.

<b>Develop and Deliver Exercise Prospectus</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Work with Newcastle to develop a strategic and tactical level Mass Fatalities exercise	Newcastle	October 2010 (19 <sup>th</sup> )	Exercise developed and delivered	Laura Mayhew	Delivered on 19 <sup>th</sup> October 2010.

<b>Communications</b>
<b>To ensure effective communication before, during and after an emergency</b>

<b>Communications</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Support the Chair of the LRF Public Communications Group	Gateshead LRF	Ongoing	Support as required	EPU	Awaiting further direction from the outcomes of the LRF Review

**Vulnerable People**

To ensure that arrangements are in place to support vulnerable people before, during and after an emergency

<b>Vulnerable People</b>					
<b>Description</b>	<b>Council/s</b>	<b>Delivery date</b>	<b>Outcome/Success Measure</b>	<b>Delivered by</b>	<b>Status</b>
Support the Chair of the LRF Vulnerabilities Group in delivery of the Vulnerability Strategy	All/LRF	Ongoing	Support as required	EPU	Awaiting further direction from the outcomes of the LRF Review
Maintenance and update of Vulnerability Strategy	All/LRF	As necessary	Updated strategy in place	EPU	Continuous throughout the year.