

Small Bodies in England Annual return for the financial year ended 31 March 2014

Small relevant bodies in England with an annual turnover of £6.5 million or less must complete an annual return in accordance with proper practices summarising their annual activities at the end of each financial year.

The annual return on pages 2 to 5 is made up of four sections:

- Sections 1 and 2 are completed by the person nominated by the body.
- Section 3 is completed by the external auditor appointed by the Audit Commission.
- Section 4 is completed by the body's internal audit provider.

Each body must approve this annual return no later than 30 June 2014.

Completing your annual return

Guidance notes, including a completion checklist, are provided on page 6 and at relevant points in the annual return.

Complete all sections highlighted in red. Do not leave any red box blank. Incomplete or incorrect returns require additional external audit work and may incur additional costs.

Send the annual return, together with your bank reconciliation as at 31 March 2014, an explanation of any significant year on year variances in the accounting statements and any additional information requested, to your external auditor by the due date.

Your external auditor will identify and ask for any additional documents needed for audit. Therefore, unless requested, do not send any original financial records to the external auditor.

Audited and certified annual returns will be returned to the body for publication or public display of sections 1, 2 and 3. You must publish or display the audited annual return by 30 September 2014.

It should not be necessary for you to contact the external auditor or the Audit Commission directly for guidance.

More guidance on completing this annual return is available in the Practitioners' Guides for either local councils or internal drainage boards. These publications may be downloaded from the National Association of Local Councils (NALC) or Society of Local Council Clerks (SLCC) websites (www.nalc.gov.uk or www.slcc.co.uk) or from the members area of the Association of Drainage Authorities website (www.ada.org.uk).

Section 1 – Accounting statements 2013/14 for:

Enter name of reporting body here:

BEAMISH NORTH OF ENGLAND OPEN AIR MUSEUM

		Year o	ending	Notes and guidance			
		31 March 2013 £	31 March 2014 £	Please round all figures to nearest £1. Do not leave any boxes blank and report £0 or Nil balances. All figures must agree to underlying financial records.			
1	Balances brought forward	691,152	365,091	Total balances and reserves at the beginning of the year as recorded in the body's financial records. Value must agree to Box 7 of previous year.			
2	(+) Income from local taxation and/or levy	O	0	Total amount of local tax and/or levy received or receivable in the year including funding from a sponsoring body.			
3	(+) Total other receipts	1,707,884	501,735	Total income or receipts as recorded in the cashbook less the taxation and/or levy (line 2). Include any grants received here.			
4	(-) Staff costs	0	0	Total expenditure or payments made to and on behalf of all employees. Include salaries and wages, PAYE and NI (employees and employers), pension contributions and employment expenses.			
5	(-) Loan interest/capital repayments	63,053	60,696	Total expenditure or payments of capital and interest made during the year on the body's borrowings (if any).			
6	(-) All other payments	1,970,892	806,130	Total expenditure or payments as recorded in the cashbook less staff costs (line 4) and loan interest/capital repayments (line 5).			
7	(=) Balances carried forward	365,091	0	Total balances and reserves at the end of the year. Must equal (1+2+3) – (4+5+6)			
8	Total cash and short term investments	(657, 157)	O	The sum of all current and deposit bank accounts, cash holdings and short term investments held as at 31 March – to agree with bank reconciliation.			
9	Total fixed assets plus other long term investments and assets	22,960,419	0	The original Asset and Investment Register value of all fixed assets, plus other long term assets owned by the body as at 31 March			
10	Total borrowings	606,103	0	The outstanding capital balance as at 31 March of all loans from third parties (including PWLB).			

I certify that for the year ended 31 March 2014 the accounting statements in this annual return present fairly the financial position of the body and its income and expenditure, or properly present receipts and payments, as the case may be.

Signed by Responsible Financial Officer:

Date 27/06/2014

I confirm that these accounting statements were approved by the body on:

and recorded as minute reference:

Signed by Chair of meeting approving these accounting statements:

Date 27/06/2014

Section 2 - Annual governance statement 2013/14

We acknowledge as the members of BEAMISH NORTH OF ENCOUND OPEN AIR MUSEUM.

our responsibility for ensuring that there is a sound system of internal control, including the preparation of the accounting statements. We confirm, to the best of our knowledge and belief, with respect to the accounting statements for the year ended 31 March 2014, that:

		Agreed		'Yes'
		Yes	No.	means that the body
1	We approved the accounting statements prepared in accordance with the requirements of the Accounts and Audit Regulations and proper practices.	/		prepared its accounting statements in the way prescribed by law.
2	We maintained an adequate system of internal control, including measures designed to prevent and detect fraud and corruption and reviewed its effectiveness.	/		made proper arrangements and accepted responsibility for safeguarding the public money and resources in its charge.
3	We took all reasonable steps to assure ourselves that there are no matters of actual or potential non-compliance with laws, regulations and proper practices that could have a significant financial effect on the ability of the body to conduct its business or on its finances.	/		has only done what it has the legal power to do and has complied with proper practices in doing so.
4	We provided proper opportunity during the year for the exercise of electors' rights in accordance with the requirements of the Accounts and Audit Regulations.	/		during the year has given all persons interested the opportunity to inspect and ask questions about the body's accounts.
5	We carried out an assessment of the risks facing the body and took appropriate steps to manage those risks, including the introduction of internal controls and/or external insurance cover where required.	1		considered the financial and other risks it faces and has dealt with them properly.
6	We maintained throughout the year an adequate and effective system of internal audit of the body's accounting records and control systems.	/		arranged for a competent person, independent of the financial controls and procedures, to give an objective view on whether internal controls meet the needs of the body.
7	We took appropriate action on all matters raised in reports from internal and external audit.	1		responded to matters brought to its attention by internal and external audit.
8	We considered whether any litigation, liabilities or commitments, events or transactions, occurring either during or after the year-end, have a financial impact on the body and where appropriate have included them in the accounting statements.	/		disclosed everything it should have about its business activity during the year including events taking place after the yearend if relevant.

This annual governance statement is approved	Signed by:			
by the body and recorded as minute reference	Chair			
dated 27/06/2014	dated 27/06/2014 ·			
	Signed by:			
	Clerk			
	dated 27/06/2014			

*Note: Please provide explanations to the external auditor on a separate sheet for each 'No' response. Describe how the body will address the weaknesses identified.

Section 3 - External auditor certificate and opinion 2013/14

Certificate

We certify that we have completed the audit of the annual return for the year ended 31 March 2014 of:

BEAMISH NORTH OF ENGRAND OPEN AIR MUSEUM

Respective responsibilities of the body and the auditor

The body is responsible for ensuring that its financial management is adequate and effective and that it has a sound system of internal control. The body prepares an annual return in accordance with proper practices which:

- summarises the accounting records for the year ended 31 March 2014; and
- confirms and provides assurance on those matters that are important to our audit responsibilities.

Our responsibility is to conduct an audit in accordance with guidance issued by the Audit Commission and, on the basis of our review of the annual return and supporting information, to report whether any matters that come to our attention give cause for concern that relevant legislation and regulatory requirements have not been met.

External auditor report

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(Except for the matters reported below)* on the basis of our review, in our opinion the information in the annual return is in accordance with proper practices and no matters have come to our attention giving cause for concern that relevant legislation and regulatory requirements have not been met. (*delete as appropriate).
(continue on a separate sheet if required)
Other matters not affecting our opinion which we draw to the attention of the body:
(continue on a separate sheet if required)
External auditor signature
External auditor name Date
Note: The auditor signing this page has been appointed by the Audit Commission and is reporting to you that they have carried out and completed all the work that is required of them by law. For further information please refer to the Audit Commission's publication entitled Statement of Responsibilities of Auditors and of Audited Small Bodies.

Section 4 – Annual internal audit report 2013/14 to

BEAMISH NORTH OF ENGLIND OPEN AIR MUSEUM

The body's internal audit, acting independently and on the basis of an assessment of risk, carried out a selective assessment of compliance with relevant procedures and controls expected to be in operation during the financial year ended 31 March 2014.

Internal audit has been carried out in accordance with the body's needs and planned coverage. On the basis of the findings in the areas examined, the internal audit conclusions are summarised in this table. Set out below are the objectives of internal control and alongside are the internal audit conclusions on whether, in all significant respects, the control objectives were being achieved throughout the financial year to a standard adequate to meet the needs of the body.

Internal control objective		Agreed? Please choose one of the following:		
		Yes	No*	Not co- vered
A	Appropriate accounting records have been kept properly throughout the year.	1		
В	The body's financial regulations have been met, payments were supported by invoices, all expenditure was approved and VAT was appropriately accounted for.	1		
С	The body assessed the significant risks to achieving its objectives and reviewed the adequacy of arrangements to manage these.	/		
D	The annual taxation or levy or funding requirement resulted from an adequate budgetary process; progress against the budget was regularly monitored; and reserves were appropriate.			N/a
Ε	Expected income was fully received, based on correct prices, properly recorded and promptly banked; and VAT was appropriately accounted for.			
F	Petty cash payments were properly supported by receipts, all expenditure was approved and VAT appropriately accounted for.			N/a
G	Salaries to employees and allowances to members were paid in accordance with body approvals, and PAYE and NI requirements were properly applied.			N/a
Н	Asset and investments registers were complete and accurate and properly maintained.	V		
I	Periodic and year-end bank account reconciliations were properly carried out.	1		
J	Accounting statements prepared during the year were prepared on the correct accounting basis (receipts and payments or income and expenditure), agreed to the cash book, were supported by an adequate audit trail from underlying records, and, where appropriate, debtors and creditors were properly recorded.	V		

For any other risk areas identified by the body (list any other risk areas below or on separate sheets if needed) adequate controls existed:

Name of person who carried out the internal audit: S. THRIAWAY

Signature of person who carried out the internal audit: M. J. J. Date: 17/6/14

*Note: If the response is 'no' please state the implications and action being taken to address any weakness in control identified (add separate sheets if needed).

**Note: If the response is 'not covered' please state when the most recent internal audit work was done in this area and when it is next planned, or, if coverage is not required, internal audit must explain why not (add separate sheets if needed).

Guidance notes on completing the 2013/14 annual return

- You must apply proper practices for preparing this annual return. Proper practices are found in the Practitioners' Guides* which are updated from time to time and contain everything you should need to prepare successfully for your financial year-end and the subsequent audit. Both NALC and SLCC have helplines if you want to talk through any problem you may encounter.
- 2 Make sure that your annual return is complete (i.e. no empty red boxes), and is properly signed and dated. Avoid making any amendments to the completed return. But, if this is unavoidable, make sure the amendments are drawn to the attention of and approved by the body, properly initialled and an explanation is provided to the external auditor. Annual returns containing unapproved or unexplained amendments will be returned unaudited and may incur additional costs.
- 3 Use the checklist provided below. Use a second pair of eyes, perhaps a member or the Chair, to review your annual return for completeness before sending it to the external auditor.
- 4 Do not send the external auditor any information not specifically asked for. Doing so is not helpful. However, you must notify the external auditor of any change of Clerk, Responsible Financial Officer or Chair.
- Make sure that the copy of the bank reconciliation which you send to your external auditor with the annual return covers all your bank accounts. If your body holds any short-term investments, note their value on the bank reconciliation. The external auditor must be able to agree your bank reconciliation to Box 8 on the Accounting statements. You must provide an explanation for any difference between Box 7 and Box 8. More help on bank reconciliation is available in the Practitioners' Guides*.
- Explain fully significant variances in the accounting statements on page 2. Do not just send in a copy of your detailed accounting records instead of this explanation. The external auditor wants to know that you understand the reasons for all variances. Include a complete analysis to support your explanation. There are a number of examples provided in the Practitioners' Guides* to assist you.
- 7 If the external auditor has to review unsolicited information, or receives an incomplete bank reconciliation, or you do not fully explain variances, this may incur additional costs for which the auditor will make a charge.
- 8 Make sure that your accounting statements add up and the balance carried forward from the previous year (Box 7 of 2013) equals the balance brought forward in the current year (Box 1 of 2014).
- 9 Do not complete section 3. The external auditor will complete it at the conclusion of the audit.

Completion ch	necklist - 'No' answers mean you may not have met requirements	Done?
	All red boxes have been completed?	
All sections	All information requested by the external auditor has been sent with this annual return? Please refer to your notice of audit.	
	Approval by the body confirmed by signature of Chair of meeting approving the accounting statements?	
Section 1	An explanation of significant variations from last year to this year is provided?	1
	Bank reconciliation as at 31 March 2014 agreed to Box 8?	√
	An explanation of any difference between Box 7 and Box 8 is provided?	V
Section 2	For any statement to which the response is 'no', an explanation is provided?	/
Section 4	All red boxes completed by internal audit and explanations provided?	/

*Note: Governance and Accountability for Local Councils in England – A Practitioners' Guides, is available from NALC and SLCC representatives or Governance and Accountability for Internal Drainage Boards in England – A Practitioners' Guides, is available from the ADA at The Association of Drainage Authorities, 12 Cranes Drive, Surbiton, Surrey, KT5 8AL or from the NALC, SLCC or ADA websites - see page 1 for addresses.

Beamish

The North of England Open Air Museum Joint Committee

Annual Return 2013/2014

(Subject to Audit)



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Beamish Museum is owned by the constituent authorities of the Beamish Joint Committee and managed and operated by Beamish Museum (a charitable company limited by guarantee) on behalf of the Joint Committee on land owned by Durham County Council and leased to Sunderland City Council as nominee for and on behalf of the Joint Committee.

However, in July 2013 the constituent authorities approved a draft agreement to disband the Joint Committee and hand over responsibility for management of the Museum to Beamish Museum. The Joint Committee also approved the decision to surrender the existing lease with Sunderland City Council in consideration of Durham County Council granting a new 50 year lease to Beamish Museum. At a meeting held on 28th March 2014, all of the constituent authorities formally approved the proposal to dissolve the Joint Committee on 31st March 2014. As a result of this decision the constituent authorities agreed to designate Sunderland City Council as the body to certify the Annual Return and assume responsibility for all transitional financial arrangements.

Elsewhere within the Annual Return is the Annual Governance Statement which includes assurances on the systems of internal control and the governance arrangements in place during 2013/2014, which was its final year of operating before it was dissolved. This Committee is charged with ensuring that the financial reporting requirements are carried out in accordance with the relevant regulations.

G Cook Chairman of the Audit and Governance Committee Date: 27th June 2014

Certification of the Annual Return

As Chairman of the Audit and Governance Committee held on the 27th June 2014, I hereby acknowledge receipt of the Annual Return (subject to audit) for 2013/2014 by this Committee, on behalf of Beamish Joint Committee and in accordance with the Accounts and Audit Regulations (England) 2003 Regulation 7(1), I confirm that the Annual Return (subject to audit) was approved at the Audit and Governance Committee on 27th June 2014 in accordance with sub-paragraph 10 (3) (a) with regard to the aforementioned regulations.

G Cook Chairman of the Audit and Governance Committee Date: 27th June 2014



The Joint Committee is exempt from preparing a Statement of Accounts under the 'Code of Practice on Local Authority Accounting in the United Kingdom 2013' published by the Chartered Institute of Public Finance and Accountancy (CIPFA). It is, however, required to produce an Annual Return prepared in accordance with proper practices in relation to accounts. This means that the provisions of the Code of Practice will be relevant to the extent that they are not overridden or made redundant by statutory requirements. The Annual Return of the Joint Committee for the financial year 2013/2014 is shown in the following pages and contains the following financial statements:

Statement of Responsibilities for the Annual Return

This discloses the respective responsibilities of the Joint Committee and the Treasurer.

Statement of Accounting Policies

This discloses the accounting policies that are significant to the understanding of the Annual Return.

Annual Governance Statement

This statement sets out the principal arrangements that are in place to ensure a sound system of internal control is maintained, which is reviewed annually and approved each year by the Joint Committee.

Income and Expenditure Account

This statement brings together expenditure and income relating to all of the Joint Committee's functions.

Balance Sheet

This shows the balances and reserves available to the Joint Committee, its long-term indebtedness, fixed and net current assets employed by its operations, and summarised information on the fixed assets held.

Statement of Total Recognised Gains and Losses

This statement shows all of the Joint Committee's gains and losses arising in the financial year.

Cash Flow Statement

This summarises the inflows and outflows of cash arising from transactions with third parties for revenue and capital purposes.



The Joint Committee was dissolved on 31st March 2014 and Sunderland City Council was designated as the body to certify the Annual Return and assume responsibility for all transitional financial arrangements. As a result of the Joint Committee being dissolved all assets and liabilities held by the Joint Committee as at 31st March 2014 were transferred, as agreed, to either Sunderland City Council or Beamish Museum. The Balance Sheet of the Joint Committee therefore shows that the Joint Committee held no assets or liabilities as at 31st March 2014. The Notes to the Balance Sheet (Notes 4 to 11) include the Balance Sheet transactions that took place during the year and the subsequent transfer of the assets and liabilities as at 31st March 2014 which can be summarised as follows:

Beamish Museum	Amount £000
Asset / Liability	2000
Fixed Assets	23,642
Cash (Reserves)	79
Deferred Liability	(565)
Reserve	23,156
Capital Financing Account	(23,077)
Earmarked Reserves	(9)
Capital Development Reserve	(43)
Revenue Reserve	(27)
	(23,156)
Sunderland City Council	
Asset / Liability	
Debtors Debtors	217
Creditors	(54)
Cash	(163)
	0

The revised budget estimate approved by the Joint Committee on 26th April 2013 forecast a breakeven position at the year end based on a contribution from reserves of £50,731. The actual contribution made from reserves at the year end was £47,038. The Joint Committee's accumulated revenue reserve therefore decreased from £74,293 at 1 April 2013 to £27,255 at 31 March 2014. The revenue reserve and the capital development reserve will be utilised by Beamish Museum to repay historic debt in order to reduce future annual debt charges.

In September 2013, Beamish set out a programme of capital projects to improve the performance of the Museum in the Development and Engagement Plan (DEP) from 2013 to 2025, which replaced the Museum's Business and Operational Improvement Plan (BOIP). The DEP Early Priority capital programme includes seven capital project areas at a total estimated cost of £1.548m, including £1.132m of funding previously secured and brought forward from the BOIP.



During 2013/2014, work was carried out on several projects at a total combined cost of £0.681m, the details of which are included at Note 4 to the Balance Sheet.

The fixed assets, including land, buildings and the permanent collection in its entirety will be leased to Beamish Museum under the terms of the new 50 year lease and will be included on the Balance Sheet of Beamish Museum who will be responsible for all future capital expenditure.

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Sonia Tognarelli - Treasurer to the Joint Committee Date: 27th June 2014



The Joint Committee's Responsibilities

The Joint Committee is required:

- 1. To make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. For this Joint Committee, that officer is the Head of Financial Resources of the Lead Authority (Sunderland City Council), who acts as Treasurer to the Joint Committee.
- 2. To manage its affairs to secure economic, efficient and effective use of resources and to safeguard its assets.
- To approve the Annual Return. The Joint Committee designated Sunderland City Council as the body to approve the Annual Return following the decision to dissolve the Joint Committee on 31st March 2014.

The Treasurer to the Joint Committee's Responsibilities

The Treasurer is responsible for the preparation of the Joint Committee's Annual Return which, in accordance with proper practices as set out in the CIPFA/LASAAC *Code of Practice on Local Authority Accounting in the United Kingdom* ("the Code"), is required to present a true and fair view of the financial position of the Joint Committee at the accounting date and its income and expenditure for the year ended 31st March 2014.

In preparing this Annual Return, the Treasurer has:

- 1. Selected suitable accounting policies and then applied them consistently;
- Made judgments and estimates that were reasonable and prudent;
- 3. Complied with the Code, except where disclosed.

The Treasurer has also:

- 1. Kept proper accounting records which were up to date;
- 2. Taken reasonable steps for the prevention and detection of fraud and other irregularities.

The Treasurer confirms that the above responsibilities have been observed and that the accounts set out in the following pages show a true and fair view of the financial position of the Joint Committee at 31st March 2014.

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Sonia Tognarelli

Treasurer to the Joint Committee

Date: 27th June 2014



1. General Principles

The Accounts have been prepared in accordance with the principles of the Code of Practice on Local Authority Accounting in the United Kingdom 2013 issued by CIPFA. They conform to the requirements of the Code of Practice as required for smaller bodies except where disclosed in the following notes:

2. Fixed Assets

Intangible Fixed Assets

Intangible fixed assets are defined in FRS 10 - Goodwill and Intangible Assets as being non-financial fixed assets that do not have a physical substance but are identifiable and are controlled by the entity through custody or legal rights. For the Joint Committee, intangible assets include software and software licences where these are assessed as bringing benefits to the Joint Committee for more than one financial year. These assets are included at cost.

Tangible Fixed Assets

Tangible fixed assets are assets that have physical substance and are held for use in the provision of services or for administrative purposes on a continuing basis. All expenditure on the acquisition, creation or enhancement of fixed assets is accounted for on an accruals basis and is capitalised in the Balance Sheet, provided that the fixed asset yields benefit to the Joint Committee and the services it provides, for a period of more than one year. This excludes expenditure on routine repairs and maintenance of fixed assets, which is charged direct to the Income and Expenditure account as it is incurred.

Fixed assets are valued at original purchase cost, comprising all expenditure that is directly attributable to bringing the asset into working condition for its intended use. Capital projects that are still in progress as at 31st March are classed as 'fixed assets under construction' and are shown in the Balance Sheet as non-operational assets on an purchase cost basis. These cost values are transferred to operational assets once the capital scheme has been completed.

The Museum operates a de-minimis level under which expenditure on fixed assets is charged to revenue as it is incurred. The de-minimis level has been established at a value of £10,000 for the recording of all capital assets other than vehicles which are recorded as fixed assets irrespective of cost. Asset values are not adjusted for depreciation and assets are not re-valued.

Disposals: when an asset is disposed of, the value of the asset in the Balance Sheet is written-off to the Income and Expenditure Account as part of the gain or loss on disposal. Receipts from disposals are credited to the Income and Expenditure Account as part of the gain or loss on disposal i.e. netted off against the carrying value of the asset at the time of disposal.



3. Debtors and Creditors

Revenue transactions are recorded on a system of receipts and payments during the year.

The treatment of expenditure and income that relates to periods that span the 31st March year- end requires further explanation.

a) Periodical Payments relating to periods not ending on 31st March

In these cases the charges made in the financial year reflect a 12-month period for the service provided e.g. four quarters accounts are included.

b) Debtors

The debtors in the Balance Sheet represent sums due to the Joint Committee which had not been paid by the year-end, and which are regarded as collectable.

c) Creditors

The Joint Committee uses a procurement module within its Financial Management System to account for the bulk of its creditors each year. This means that all orders for goods and services must be processed through the system with the effect that the system records and identifies all creditors as being both commitments (where the goods have been received by 31st March 2014 but not yet invoiced) and creditor payments (where the goods have been received and invoiced but not paid until the following financial year), automatically. This means that there is a significant reduction in the need for manual intervention.

d) Receipts in Advance

The Joint Committee occasionally receives funds from third parties, including grants, ahead of their intended use. Such receipts are posted to the Balance Sheet in order that they can be matched in the following year with the expenditure to which they relate.

4. Provisions

Provisions are amounts set aside to meet specific future expenditure, the amount and timing of which cannot yet be accurately determined.

5. Cost of Support Services

Sunderland City Council and Durham County Council provided support services to the Joint Committee. Sunderland City Council provides Financial, Audit, IT, Personnel and Payroll support based on a formal Service Level Agreement with the Joint Committee. The charges made for each of these service areas are calculated based on full cost recovery applied against the most appropriate apportionment basis for the service (e.g. days worked, staff numbers etc.). The associated costs are included in Running Expenses in the Income and Expenditure Account.



Durham County Council provides Legal, Committee and Property Services support to the Joint Committee on a nil cost basis.

6. Internal Interest

Interest is credited to the Income and Expenditure Account based on the level of fund balances. The amounts are calculated using 7-day money market rates.

7. External Interest

All interest payable to the Joint Committee on external borrowings undertaken by Sunderland City Council is accrued and accounted for in the accounts for the period to which they relate on the basis that the treatment reflects the overall economic effect of borrowings. Similarly, interest receivable on investments made with Sunderland City Council is also accrued and accounted for in the accounts of the period to which they relate.

8. Investments and Deferred Liability

Sunderland City Council administers all of the Joint Committee's borrowing through its Consolidated Advances and Borrowing Pool (CABP) and as such the Joint Committee does not undertake borrowing of its own. The amount of borrowing undertaken by Sunderland City Council on the Joint Committee's behalf has been recognised as a deferred liability on the Balance Sheet for 2013/2014.

All investments are made via Sunderland City Council and interest on investments is calculated on a 7-day rate and paid to the Joint Committee half yearly.

9. Value Added Tax

VAT is not included in the Joint Committee's Income and Expenditure Account as all VAT collected is payable to HM Revenues and Customs and all VAT paid is recoverable from it.

10. Loan Repayments

These transactions are included in the Income and Expenditure Account and are accrued into the appropriate financial year to which they relate.



Scope of Responsibility

The Joint Committee of Beamish, the North of England Open Air Museum is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Joint Committee also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, the Joint Committee is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, which includes arrangements for the management of risk.

The Joint Committee has approved and adopted a local Code of Corporate Governance which is consistent with the principles of the SOLACE/CIPFA Framework, Delivering Good Governance in Local Government.

This Statement explains how the Joint Committee has complied with the SOLACE/CIPFA Framework and also meets the requirements of regulation 4(2) of the Accounts and Audit Regulations 2003 as amended by the Accounts and Audit (Amendment) (England) Regulations 2006 in relation to the publication of a statement on internal control.

The Purpose of the Governance Framework

The governance framework comprises the systems and processes, and culture and values, by which the Museum is directed and controlled. It enables the Joint Committee to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Museum's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The governance framework has been in place at the Museum for the year ended 31st March 2014 and up to the date of approval of the Annual Return.

The Governance Framework

There is a clear vision of the Museum's purpose and intended outcomes that is clearly communicated, both within the organisation and to external stakeholders.

The Museum's forward plan is clearly detailed in Beamish's Future Plan 2013 - 2025, which was prepared with extensive consultation with stakeholders and approved in January 2013. It will be reviewed regularly by the Board of Beamish Museum. The Museum's Business Plan from 2009/10 to 2012/13 was the Business and Operational Improvement Plan 2009 - 2013. This plan was



prepared in 2008/09 and reviewed regularly by the Board of Beamish Museum in consultation with staff, volunteers and key stakeholders.

The Museum Director reports to the Joint Committee on a bi-monthly basis on the operation of the Museum by Beamish Museum and its trading subsidiary. The reports include details of visitor numbers, income generation, trading activity, planned events and commentary on the outcome of events that have taken place, curatorial issues, education issues and other developments.

The Museum Director continues to meet with all museum stakeholders both informally and formally, to keep them involved and informed of developments at the Museum. This includes attending meetings of the Friends of Beamish and the Beamish Development Trust.

Communication of objectives to staff and stakeholders takes place through the following means:

- Bi-monthly Beamish Museum Board and Joint Committee meetings;
- Distribution of the Future Plan 2013 2025 both internally and beyond the Museum including online;
- Monthly 'Catch-Up' Meetings in the Tea Room with all staff and volunteers invited, where
 progress and results are regularly reviewed and upcoming developments discussed openly;
- Annual staff away days including all staff. Training includes a review of the previous year's performance as well as a look at the priorities in the year ahead;
- Staff training and induction sessions, held regularly in teams from early 2009 to help develop the business plan and continue to allow staff to suggest ways of improving the visitor experience and performance of the museum;
- Attendance by the Museum Director and other officers at a number of stakeholder meetings including those with Arts Council England (Renaissance); Heritage Lottery Fund; Visit County Durham and the Durham Cultural Partnership;

The Foreword to the Annual Return sets out the Museum's priorities, how the Museum spent money on achieving these during the last financial year, and how successful the Museum has been.

Through the Museum's Investors in People (IIP) processes, a staff focus group and a volunteer focus group continues to meet to improve communication through all levels in the Museum.

The Museum's future plan has been reviewed in terms of its governance arrangements, including ways of strengthening partnerships with Local Authorities in the North East. The following actions have been taken:

• The constitution of the Joint Committee has been reviewed resulting in the decision to dissolve the Joint Committee as at 31st March 2014.



- A draft agreement / memorandum has been prepared to form a Regional Stakeholder Group which engages all local authorities and regional partners.
- The Articles and Memorandum of Understanding governing Beamish Museum are being reviewed to clarify the membership and responsibilities of the charity, including capital development of the Museum.

Through reviews by external inspectorates and funders the Museum constantly seeks ways of securing continuous improvement. The Museum has professional and objective relationships with funders and all external inspectorates.

There is an annual review of the Museum's Code of Corporate Governance to ensure that it is up to date and effective.

Arrangements exist for measuring the quality of the Museum's performance, for ensuring it is delivered in accordance with the Museum's objectives and for ensuring that they represent the best use of resources, including:

- There are clear and effective performance management arrangements including personal development plans with staff which address financial responsibilities.
- Performance reports are issued weekly and distributed via e-mail to all departments in the Museum. They are monitored weekly in operational management group meetings.
- Reports on key performance indicators and trading accounts for retail and catering are issued to all relevant managers and supervisory staff monthly.
- Services are delivered by suitably qualified / trained / experienced staff and all posts have detailed job profiles / descriptions and person specifications.
- Codes of Conduct defining the standards of behaviour for members and staff are in place, conform to appropriate standards, and are communicated and embedded across the organisation. The following are in place:
 - Members' Codes of Conduct:
 - Employees' Code of Conduct;
 - Whistle Blowing Policy.
- Standing orders, standing financial instructions, a scheme of delegation and supporting
 procedure notes/manuals, are reviewed and updated as appropriate and clearly define how
 decisions are taken and the processes and controls required to manage risks:
- The Head of Financial Resources (Sunderland) is the designated Chief Finance Officer in accordance with Section 151 of the Local Government Act 1972 ensuring lawfulness and financial prudence of decision making, and is responsible for the proper administration of the Museum's financial affairs.



- The Legal Services Manager (Property, Planning and Projects), (Durham) is the Museum's Monitoring Officer who has maintained an up to date version of the Constitution and has endeavoured to ensure lawfulness and fairness of decision making.
- The Museum has in place up to date Procurement Procedure Rules and Financial Procedure Rules, which are subject to regular review.
- Written procedures are in place covering financial and administrative matters, as well as HR policies and procedures. These include:
 - Whistle Blowing Policy;
 - Anti Fraud and Corruption Policy;
 - Codes of Conduct:
 - Complaints Policy;
 - Procurement Codes of Practice.
- There are robust and well embedded risk management processes in place, including a Corporate Risk Profile and individual risk profiles for all new developments and business plans.
- There are comprehensive budgeting systems in place and a robust system of budgetary control, including formal quarterly and annual financial reports, which indicate financial performance against forecasts.
- There are clearly defined capital expenditure guidelines in place.
- Appropriate project management disciplines are utilised.

The core functions of an audit committee, identified in CIPFA's Audit Committees — Practical Guidance for Local Authorities, are undertaken by members. The Museum has a Board which, as well as approving the Museum's Annual Return, undertakes to:

- consider the effectiveness of the museum's corporate governance arrangements, risk
 management arrangements, the control environment and associated anti-fraud and
 corruption arrangements and seek assurance that action is being taken on risk-related
 issues identified by auditors and inspectors;
- be satisfied that the museum's assurance statements, including the Annual Governance Statement, properly reflect the risk environment and any actions required to improve it;
- receive and consider the external audit plan;
- where appropriate, review the findings of internal audits, the main issues arising, and seek assurance that action has been taken where necessary;
- consider the reports of external audit and inspection agencies;



- ensure that there are effective relationships between external and internal audit, inspection agencies and other relevant bodies, and that the value of the audit process is actively promoted;
- review the external auditor's opinions and reports to members, and monitor management action in response to the issues raised by external audit;

Arrangements exist to ensure compliance with relevant laws and regulations, internal policies and procedures, and that expenditure is lawful.

- The Legal Services Manager (Property, Planning and Projects), (Durham) is the Museum's designated Monitoring Officer to safeguard the legality of all Museum activities.
- The Museum maintains an internal audit service, provided by Sunderland City Council.
- The Museum is regularly audited by external funders for revenue and capital projects including Renaissance. Agencies involved include the DCMS, Heritage Lottery Fund, and Arts Council England.

Arrangements for whistle-blowing and for receiving and investigating complaints are in place and are well publicised:

- The Museum is committed to establishing and maintaining effective reporting arrangements
 to ensure that, where an individual, whether an employee of the Museum, a Member, or any
 member of the public, has concerns regarding the conduct of any aspect of the Museum's
 business, they can do so through a variety of avenues, promptly and in a straight forward
 way.
- The framework in place ensures the aims of this Policy are met are set out in the 'Whistle Blowing Policy' document.

Review of Effectiveness

The Joint Committee of the Museum has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of the effectiveness is informed by feedback from Members and the work of all senior managers within the museum who have responsibility for the development and maintenance of the governance environment, any internal audit reports and also by comments made by the external auditors and other review agencies and inspectorates. Beamish Museum will continue to review the effectiveness of its governance framework.

The process that has been applied in maintaining and reviewing the effectiveness of the system of internal control includes the following:

- The role of the Museum's Board includes the following:
 - promoting and maintaining high standards of conduct by members, co-opted members;
 - monitoring the operation of the Members' Code of Conduct;



- monitoring the operation of the Museum's Anti-Fraud and Corruption Policy so far as it relates to the actions of Members of the Museum Board;
- considering reports and complaints relating to the conduct of Members of the Board;
- All Senior Managers have participated in the annual governance review through carrying out self-assessments relating to their areas of responsibility.
- The Director has provided a Controls Assurance Statement relating to the museum, having considered the detailed self-assessments from the Senior Managers.
- Internal audit planning processes include consultation where appropriate with the Director and reviews of the Business and Operational Improvement Plan. Internal Audit carries out regular systematic auditing of key financial systems in operation at the Lead authority and used by the Museum.

The Board of Beamish Museum will be responsible for the continuous improvement of the Museum's corporate governance and internal control arrangements.

Councillor Geoff Cook Chairman of Audit & Governance Committee

Date: 27th June 2014

Si Toprarelli

Sonia Tognarelli CPFA Treasurer to the Joint Committee Richard Evans Museum Director



Income and Expenditure Account for the Year Ended 31 March 2014

Notes	2013/2014 £000 £000	2012/2013 £000 £000
Income		
Constituent Authorities contributions	59	76
Other income	443 502	1,631 1,707
Expenditure		
Running expenses 2	124	973
Interest payable and similar charges	20 144	22 995
Net surplus/(deficit) for year	358	712
Net operating surplus/(deficit) for the year before	358	712
appropriations:		
Transfer (to)/from Capital Development Reserve	238	205
Transfer (to)/from Earmarked Reserves	236	295
Capital Financing	(961)	(1,332)
Net surplus / (deficit) for the year	(365)	(326)

Statement of Total Recognised Gains and Losses for the Year Ended 31 March 2014

그 그 그를 잃어가 보는 그들이 살아서 살았다는 맛을 가 먹었습니다.	
그 그 아래의 물에 그리고 그렇게 그 얼마 사용을 하다 됐다. 나는	Notes 2013/2014 2012/2013
	£000 £000
- 프로젝트 리스 발스 중요 - 트스팅 (BEST) - 트리스 플랜드 - 프린트 프린트	
Operating Surplus/(deficit) for the year on the Income and Expenditure Account	358 712
Gain/(loss) arising on transfer of fixed assets to Beamish Museum	(23,642) 0
Gain/(loss) arising on transfer of deferred liability to Beamish Museum	9 565 0
그 성근 단음을 가졌다면 하고 요요를 하는 다른 학생들은 학생이 그 회사를 통해 되었다.	
Total recognised gains/(losses) for the year	(22,719) 712

Balance Sheet as at 31 March 2014

	Notes	2013/2014	2012/2	013
		£000	£000	£000
Fixed Assets Intangible Fixed Assets	4		104	# .
Tangible Fixed Assets			104	
Operational assets				
Infrastructure	a dikati	0	2,175	
Land and buildings		0	14,960	4
Vehicles, plant and equipment		- 1 () O ()	3,158	
Community assets		0	1,127	
Non-operational assets:				
Assets under construction		0	1,437	
Deferred premiums on the early repayment of debt	- 1 2	00	0	22,961
Total fixed assets		그 모두 그 사람은 그 사람들은		
Long Term Investments	- 5			
Long Term investments	9		U	
Current Assets				The Alice Teach
Debtors	6	0	1,146	
Total current assets		0 847 849	1,146	
Current Liabilities				
Creditors	7	0	(125)	
Cash at bank overdrawn	-	<u>0</u>	(657)	
Total current liabilities	_		(782)	
Net ourset engit (/liebilities)				001
Net current assets/(liabilities)		0		364
Net assets				
		。——《大學·罗宁斯學學》。		
Deferred Liability (Borrowing)	8	0		(606)
	2077			(000)
Total assets less liabilities		0		22,719
Capital financing account	9	0		22,354
General Reserves:				
Earmarked reserves	10	0	9 %	
Capital development reserve	. 11	0	282	
Revenue fund balance		0 0_	74	365
Total assits				00 740
Total equity		<u> </u>		22,719



Cash Flow Statement for the Year Ended 31 March 2014

This statement summarises the flow of cash from revenue and capital transactions with third parties.

NORTH NO	otes 2013/20 £000	14 £000	2012/20 £000	13 £00 0
Revenue Activities				
Expenditure.				
Cash paid to and on behalf of employees	0	4.4.,	0	
Other operating cash payments	128	128	976	976
[10] 보인 10 20 전 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2				
Income: Cash received for goods and services	and the second		0	
Other revenue income	(986)	(986)	(443)	(443)
			ran Perangan	
Servicing of Finance				
Expenditure:				
Interest paid	20		22	
Income				
Interest received	0	20	(1)	21
		In the Section		6.5
Net cash flow from revenue activities	12	(838)		554
Capital Activities Expenditure: Purchase of fixed assets Income:		780		907
Capital grants received	(640)		(904)	
Other capital income		(640)		(904)
Net cash inflows/(outflows) before financing	16	(698)		557
Management of Liquid Resources				
Increase/ (decrease) in short term deposits	14	0		(532)
Financing Expenditure:				
Repayment of amounts borrowed	15	41		41
Income: New loans raised	15	0		0
(Increase)/decrease in cash	13	(657)		66



Notes to the Income and Expenditure Account

Members' Allowances

There are no Members' allowances paid by the Joint Committee.

2. External Audit Fees

The Joint Committee has made a provision of £1,600 for fees relating to the external audit and inspection of the 2013/2014 accounts.

	2013/2014 £000	2012/2013 £000
ees payable to the External Auditors	2	2

3. Related Party Transactions

The Code requires the disclosure of any material transactions with related parties to ensure that stakeholders are aware when these transactions take place and the amount and implications of such transactions. Relevant disclosures include the provision of support services as disclosed in the accounting policies and disclosure in respect of Government Grants which is shown in the notes to the cash flow statement. Disclosures in respect of members' interests are also required to be reported. After consultation with Members there are no disclosures to report.

Beamish Development Trust is a registered charity whose principal activity is the raising of money from industry, commerce, private trusts and individuals to support the development plans of Beamish Museum. Consequently, a close relationship exists between the two bodies. The Chairman of the Beamish Joint Committee, also sat as a Trustee on the Charity and those officers who advise the Joint Committee are also responsible for advising the Development Trust. This relationship ceased with effect from 31st March 2014.

The Joint Committee has a significant and controlling influence over Beamish Museum and Beamish Museum Trading Limited (BMTL). During 2013/2014 the Joint Committee was responsible for the assets of the Museum and made all decisions on capital schemes and procuring grants for capital development. Beamish Museum (a charitable company limited by guarantee) is responsible for managing and operating the Museum on behalf of the Joint Committee. BMTL manages all of the retailing and catering operations. All staff are employed by Beamish Museum and some are seconded to BMTL as appropriate.

Sunderland City Council charged the Joint Committee £23,223 for financial services and advice in 2013/2014.

Beamish Museum will be responsible for the assets of the Museum and for making decisions on capital schemes and procuring grants for capital development now that the Joint Committee has been dissolved.



Notes to the Balance Sheet

4. Movement of Fixed Assets

All assets on the asset register are recorded at original purchase cost. Values are only updated for subsequent additions and the assets have not been subject to depreciation or revaluation during 2013/2014. The total fixed asset value of £23,642 was transferred to Beamish Museum for inclusion on its Balance Sheet with effect from 1st April 2014. The transfer of fixed assets has not been included in the Joint Committee's Income and Expenditure Account as the assets were expensed when they were acquired not when they were transferred.

	Intangible Assets £000	Infra- structure £000	Land & Buildings £000	Vehicle, Plant & Machinery £000	Community £000	Non Operational Assets £000	Total £000
Gross Book Value 31/03/13	104	2,175	14,960	3,158	1,127	1,437	22,961
Reclassification Additions	0	45 35	1,239 359	153 24	0	(1,437) 263	0 681
	104	2,255	16,558	3,335	1,127	263	23,642
Transfer assets to Beamish Museum	(104)	(2,255)	(16,558)	(3,335)	(1,127)	(263)	(23,642)
Gross Book Asset Value 31/03/14	0	0	0	0	0	0	0
		sa Ang		THE PARTY OF THE		- 13	

Capital expenditure incurred in the year was £0.681m and the main items are detailed below:

Capital Expenditure	2013/2014
D. Helina (inc. Anilain)	£000
Entrance Building (inc. toilets)	1
Eston Church	
Hetton Band Hall	58
Fransport & Industry Projects	66
Kelly's Store	1
Pit Pony Stables	
Town Bakery	14:
Hexham Goods' Stables	8:
Wingate Café	2:
Staff Offices	19
CT Infrastructure	38
Home Farm Cottages	92
Chemist / Photographer's Studio	
Colliery Mission Hut	2
	68



The capital expenditure of £0.681m was funded as detailed below:

2013/2014
£000 %
443 65
238 35
681 100

5. Long Term Investments

Beamish Museum (a charitable company limited by guarantee) is responsible for managing the Museum on behalf of the Joint Committee. Beamish Museum Trading Limited, a subsidiary of Beamish Museum Limited (BML) manages all of the retail and catering operations. Beamish Museum and its trading subsidiary were incorporated on 22/03/2006 and 05/03/2008 respectively. The new companies did not hold any assets during 2013/14 and are therefore shown at a nominal value on the balance sheet.

6. Debtors

The total Debtors balance of £217,636 was transferred to Sunderland City Council for inclusion on its Balance Sheet with effect from 1st April 2014.

	31 March 2014 £000	31 March 2013 £000
Sundry Debtors - Revenue	0	
Sundry Debtors - Capital Schemes VAT Refund of Input Tax	195 22	193 26
Sundry Debtors - Beamish Museum Revenue	217	926 1,146
Transfer Debtors to Sunderland City Council	(217)	1,140
Balance as at 31 st March	0	1,146

7. Creditors

The total Creditors balance of £53,680 was transferred to Sunderland City Council for inclusion on its Balance Sheet with effect from 1st April 2014.

	31 March 2014 £000	31 March 2013 £000
Sundry Creditors - revenue Sundry Creditors - capital	3	6
	54	125
Transfer Creditors to Sunderland City Council	(54)	0
Balance as at 31 st March	0	125



8. Deferred Liability

Sunderland City Council administers all of the Joint Committee's borrowing through its Consolidated Advances and Borrowing Pool (CABP) and as such the Joint Committee does not undertake borrowing in its own name. The amount of borrowing undertaken by Sunderland City Council on the Joint Committee's behalf has been recognised as a deferred liability on the Balance Sheet for 2013/2014. The total deferred liability of £565,192 was transferred to Beamish Museum for inclusion on its Balance Sheet with effect from 1st April 2014. The transfer of the deferred liability has not been included in the Joint Committee's Income and Expenditure Account as the loans were expensed when they were acquired not when they were transferred.

	2013/2014 2012/2013 £000 £000
Deferred Liability at 1 st April Repayment of Borrowing	606 647 41 41
Transfer Deferred Liability To Beamish Museum	565 606 (565) 0
Balance as at 31 st March	0 606

9. Capital Financing Account

The Capital Financing Account amalgamates the 2009/2010 balances from the Grants and Contributions to Deferred Account, the Revaluation Reserve and the Capital Adjustment Account, and includes the adjustments made as a result of re-stating fixed asset values to cost value and subsequent capital financing. The total Capital Financing Account of £23.077m, was transferred to Beamish Museum for inclusion on its Balance Sheet with effect from 1st April 2014. The Capital Financing Account is an unusable reserve.

	2013/2014 £000	2012/2013 £000
Balance as at 1 April	22,354	21,316
Capital Financing 2013/2014	723	1,038
	23,077	22,354
Transfer Capital Financing Account to Beamish	n Museum (23,077)	0
Balance as at 31 st March		22,354



10. Earmarked Reserves

This Reserve was established in 2003/2004 to meet anticipated future expenditure in specific areas of the Museum. The total Reserve of £9,000 was transferred to Beamish Museum for inclusion on its Balance Sheet with effect from 1st April 2014.

		2013/2014 £000	2012/2013 £000
Joint Store Sinking Fund		9	9
Transfer Joint Store Sinking F Balance as at 31 st March	und to Beamish Mus	eum (9)	0

11. Capital Development Reserve

The Capital Development Reserve was established with monies received from HM Customs and Excise in respect of a VAT refund on income on admissions. A subsequent VAT refund and associated interest has also been received from HM Revenue and Customs. The purpose of the Reserve is to provide funding for future Capital projects. The total Reserve of £43,226 was transferred to Beamish Museum for inclusion on its Balance Sheet with effect from 1st April 2014.

	20)13/2014 £000	2012/2013 £000
Balance as at 1 April		282	577
Add: Internal interest appropriated to the Reserve	100	0	1
Less: Funding for grant debtor not received			(24)
Utilisation for capital funding in year		(239)	(272)
		43	282
Transfer Capital Development Reserve to Beamish M	luseum	(43)	0
Balance as at 31 st March		0	282



Notes to the Cash Flow Statement

12. Revenue Activities

The net cash flow can be reconciled to the Income and Expenditure Account as follows:

	2013/2014 £000 £000	2012/201 £000	3 £000
Operating (Surplus) / Deficit for the year	(38	58)	(712)
Non revenue transactions:			
Capital Grants	443	726	
Minimum revenue provision	0	0	
Direct revenue funding	0	(23)	
Net Movement in reserves and provisions	0	0	
Other	0 4	430	703
Items on accruals basis:			
Increase / (Decrease) in debtors	(927)	561	
(Increase) Decrease in creditors	4 (92	23) 2	563
Net cash flow from revenue activities	(83	38)	554

13. Increase / (Decrease) in Cash

ring receivant. Magazini in 1960	
	Balance as at Movement
[[회사] [[하시다] [[청시 [시 [시 [시 [시 [시 [시 [시 [시 [1 April 2013 31 March 2014 2013/2014 £000 £000 £000
Cash at bank Overdrawn	(657) (0)

14. Increase / (Decrease) in Liquid Resources

Mary J	Balance as at	Balance as at	Movement
	1 April 2013	31 March 2014	2012/2013
	£000	£000	£000
Short term investments	0		0



15. (Increase) / Decrease in Financing

올해. 생활 그 전 존속하는 이 하는 그는 그 그		2013/2014	2012/2013
	and the first of t	£000	£000
Minimum Revenue Payment of debt	@ 4% per annum	나는 사람은 그는 얼마를 걸었다.	8
Repayment of EIP Loan Principal			33
		41	41

16. Reconciliation of Net Cash Flow to Movement in Debt

	2013/2014 £000	2012/2013 £000
Increase / (decrease) in cash during year (Note 13) Increase / (decrease) in liquid resources (Note 14) (Increase) / decrease in financing (Note 15)	657 0 41	(66) (532) 41
	698	(557)
Net Debt as at 1 st April Net Debt as at 31 st March	(1,263) 565*	(706) (1,263)
	698	(557)

^{*} The net debt of £0.565m was transferred to Beamish Museum for inclusion on its Balance Sheet with effect from 1st April 2014. The transfer of the deferred liability has not been included in the Joint Committee's Income and Expenditure Account as the loans were expensed when they were acquired not when they were transferred, therefore the movement in debt is not included in the Cash Flow Statement (see Note 8 above).

