Audit and Governance Committee   **30 June 2008**

Corporate Risk Profile

Report of the City Treasurer

1.   Purpose of the Report

1.1   The purpose of the report is to inform the Audit and Governance Committee of the current Corporate Risk Profile following an earlier review together with recommended amendments and the proposed actions.

2.   Description of Decision

2.1   The Audit and Governance Committee is invited to consider the report.

3.   Background

3.1   Risk Profiling is a systematic risk identification and evaluation process designed to provide an organisation with a clear focus on the major risk issues it faces. The Profile identifies measures to assist in ensuring those risks are managed; appropriate opportunities are taken advantage of; targets are achieved and service delivery improved.

3.2   The Corporate Risk Management Group carries out a six monthly review of the Corporate Risk Profile, the results of which are reported to the Audit and Governance Committee and Cabinet. The Profile reflects the substantial changes and challenges the Council faces in its ambitious agenda for the future. This report contains the findings of the latest review carried out on in March 2008 and completed in May 2008.

4.   Current Position

4.1   The Corporate Risk Management Group carries out programmed major reviews of the Risk Profile in March and October each year, the latest review having now been completed.

4.2   The latest robust review confirmed that the Corporate Risk Profile identified and detailed the major risks facing the Council. However within individual areas issues evolve and develop and new or amended actions have been recommended to ensure successful management of these issues. A small number of changes have been made to the overall Corporate Risk Profile as previously reported in March 2008 and these are detailed in the attached Appendix 1 and summarised below. A copy of the current Profile is also attached.

4.3   To take into account previous comments by the Audit and Governance Committee regarding the tracking of the performance of the actions within the Profile the format of the document has been amended. This is to more clearly identify which actions have been completed; which actions are on target; which actions have not met their particular deadline and any new actions that have been identified.

4.4   Progress on these actions will now be reported to and monitored by the Corporate Risk Management Group and the Executive Management Team on a quarterly basis to ensure successful management of the risk issues facing the Council.

5.   Changes to the Corporate Risk Profile

5.1   A new risk issue "Sustainability" has been added.

5.2   The risk issue relating to "Regeneration Activity" has now been divided into two separate risk areas," Physical Regeneration" and "Economic Regeneration".

5.3   The previously linked risk issues of "Community Cohesion" and "Equality and Diversity" have been combined to form "Inclusive Communities".

5.4   The separate risk issues relating to "Housing Strategy" and "Adults Services" have now been combined into "Health Housing and Adults Services" risk issue.

5.5   A number of risks have been renamed

        i)   "Children's Services" to "Outcomes for Children and Young People"
        ii)   "Procurement" has been extended to "Commissioning/Procurement"
        iii)   "Civil Contingencies Act" to "Resilience to Major Incidents"
        iv)   "Section 17 Crime and Disorder Act 1998" to "Safer City"

6.   Reason for the Decision

6.1   To ensure that the major risk issues the Council faces are being actively managed.

7. **Alternative Options**

7.1 There are no alternative options to this report.

8. **Background Papers**

Audit and Governance Committee Report – Corporate Risk Profile – September 2006
Audit and Governance Committee Report – Corporate Risk Profile – March 2007
Audit and Governance Committee – Corporate Risk Profile June 2007
Audit and Governance Committee – Corporate Risk Profile March 2008

Major Changes to the Corporate Risk Profile

New Risks

Risk ID 31   "Sustainability" has been added to reflect the increasing importance of this issue.

Risk ID 3   "Regeneration Activity" has now been divided into 2 areas to recognise the differing and major challenges the Council faces. Risk ID 3 remains as "Physical Regeneration" whist Risk ID 32 now becomes "Economic Regeneration"

Combined Risks

Risk ID 10a   "Community Cohesion" and Risk 10 b "Equality and Diversity" have been combined in Risk ID 10 "Inclusive Communities" to reflect the overarching nature of the risk.

Risk ID 14   "Housing Strategy" and Risk ID 15 "Adult Services" have now been combined in Risk ID 15 "Health, Housing and Adult Services" to more closely reflect the risk and the structure and responsibilities now developed in the Council.

Re-titled Risks

A number of risks have been re-titled to recognise the changing nature of the issue and the response required.

Risk ID 6   "Children's Services" now re-titled "Outcomes for Children and Young People"

Risk ID 21   "Procurement" now re-titled "Commissioning/Procurement"

Risk ID 26   "Civil Contingencies Act" now re-titled "Resilience to Major Incidents"

Risk ID 29   "Crime and Disorder Act 1998" now re-titled "Safer City"