Sunderland City Council Service Plans – West Area Priorities, for information purposes only.

ADULT SERVICES: Strategic Commissioning Team and Strategic Safeguarding Team

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
Waverley Terrace	In partnership, with Strategic Housing redevelopment of Supported Living Accommodation for adults with social care, support and accommodation needs	12/22	11/23	1 tenant has moved into the new property with the staff team and the 2 nd tenant will move in following transitional work which remains ongoing

CITY DEVELOPMENT: Economic Regeneration (City Development)

North East Community Forest 2023/24 planting	Tree and hedgerow planting at a series of individual sites as part of Low Carbon Framework. Options for sites in each area to be assessed and then discussed with Neighbourhood & Community Boards	9/23	3/24	Individual planting schemes developed in further detail, with some requiring further consultation before the overall programme is finalised. Seven sites currently have in-principle funding approval: Holmeside Phase 2 (East); Hetton Primary School (Coalfield); Rickleton Primary School (Washington); Roker Park (North), Silksworth Ski Slope and Pit Wheel (West); Doxford Park (East); Ryhope Junior School (East). An additional 3-4 sites are also being considered and are currently at the feasibility stage
Low Carbon	Range of city-wide low carbon			. In addition to the above 10 NE Community Forest
Framework and	programmes and projects across the			projects, there will be 1 Tiny Forest project planted (at
Action Plan	seven strategic priority areas to			Hudson Road Primary School) in 2023-24. The

with energy sup phase of Energy requires energy efficiency impro scheme is aime households and the aims of tack emissions from thermal comfort October 23, and Sunderland (city Sunderland resi	cheme is under review- funding is in the 2nd Tiny Forest in the 2024-25 ik Together Heritage Lottery bid for e determined in March 2024- if project will commence from April and March 2026.
June 2024, to ra	y Council continue to work partnership opliers Utilita and E.On on the current y Company Obligation (ECO4), which y suppliers to implement energy ovements in residents' homes. The ed at lower income and/or vulnerable d less energy efficient properties with cling fuel poverty, reducing carbon the domestic sector and improving the domestic sector and improving the ECO4 scheme was launched in d is available to residents in all areas of y-wide). As well as engaging with all idents, Utilita included a particular focus th residents in Sunderland North and ents in Sunderland East until the end of aise awareness of the scheme and its lents. Eco-4 will run until 2026 across

City Development: Regulatory Services

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
Enforcement Project (currently AC funded)	 1 x Enforcement officer 2 x Neighbourhood Wardens Enforcement signage 7 x Streetwatch cameras Proactive approach to tackle environmental issues and increase function of prevention and enforcement across all 6 wards. ASB officer funded for 2 years Motor Cycle Task and finish meetings 	09/21	02/26	AC update submitted April 2024 Project extended for another 2 years for Environmental Officer and funding also secured for a West area funded ASB Officer for 2 years ASB officer interviews being held week commencing 26/2/24 February 24 Update – MD taskforce went live Dec 23. snapshot of results so far: Patrols:53 Leaflet drops:2 Multi-agency meetings:2 Nights of action:3 Drone deployment:1 Social media posts:2 Call backs:14 School visits:1 Home Visit:4 CPW:4 Vehicle Seizures:8 Arrests/summons:1 June 24 Update Regular updates are being provided through area funding processes, neighbourhood and community poards

CORPORATE SERVICES: Smart City Team

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
0	Delivery of a range of DI initiatives subject to interest/approval	4/23		Significant work ongoing, a newsletter is available and can be circulated if of interest and further information can be found in the City Resources section of our website: <u>www.sunderlandoursmartcity.com</u> In addition, Digital Dashboards have been produced for every ward detailing the existing digital provision, challenges, and potential opportunities for consideration. In addition, the achievements for the year have been collated and are attached for information.
	Opportunities for a range of digital and data solutions e.g. interactive play, smart bins etc	4/23		Significant work ongoing, further information can be found across our website and in the Innovation Challenges section: <u>www.sunderlandoursmartcity.com</u> In addition, any specific briefings can be arranged as required.

Stats delivered during 2023-24



Sunderland City Council



ENVIRONMENTAL SERVICES: Bereavement Services

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
Cemetery Improvements	Prioritisation of improvement measures within area cemeteries according to an assessment of risk, need and local demand	June 22	Ongoing	As part of the ongoing cemetery improvement works led by the Cemetery Improvement Boards, work is advancing on the enforcement of cemetery regulations relating to unauthorised items and enclosures on lawn section graves. Signage has been erected in relevant cemetery sections providing advanced notice of the removal of unauthorised items, and work to remove relevant items will begin as soon as ground conditions allow. As consultation with Board Members continues on all actions, the CIB continue to receive updates on any developments in this respect. As part of the memorial safety programme in
				As part of the memorial safety programme in all cemeteries, safely audits have now been conducted and initial findings from our consultants have been received. Further review is required and agreement on the work required work schedule, costs and processes. Further updates will follow. Cemetery Improvement Board (CIB) meetings continue on a bi-monthly basis. As regulatory enforcement becomes part of business as usual, and the memorial safety testing programme is underway, cemetery specific

	action plans will deliver on improvement works specific to each cemetery dependant on local requirements and need.
	In addition to the regulatory enforcement and MST programme, the board have also reviewed options to improve cemetery maintenance and increased signage relating to issues around the control of dogs in cemeteries.
	Memorial product development and management of historic memorial sponsorship terms now also receives focus by the CIB Members, with many new processes agreed and implemented following discussion and agreement within the group.

ENVIRONMENTAL SERVICES: Local Services

Project/Programme	-	Start Date	Due for Completion/	Area Committee quarterly update
			Full expenditure by	
	A trial project to help us understand the impact of alternative weed control options in different environments, with a view to the potential		2023	The 2023 trial which commenced on the 1st of April which is due to conclude on the 30th of September 2023 is enabling Local Services to ensure we capture a full weed season. The process is allowing us to monitor the impact of using alternative methods to Glyphosate,

elimination of the use of herbicides in weed killing.	understand how effective other weed control methods can be, the impact these treatments have on the effectiveness of maintenance, resource, costs, equipment/training requirements, environmental and visual impact, and importantly the views of our residents. To date detailed records on all aspects of the trail are being gathered and analysed. Aspects such as: • Application process • Environmental Impact • Cost • Effectiveness • Resident Feedback We are continuing to engage with residents, our wider council colleagues, key city stakeholders and neighbouring authorities. We are also engaging with several other Authorities and organisations such as Cardiff Council, South Lanarkshire Council, Brighton Council the Amenity Forum and APSE. A final report will be produced and published following the conclusion of the trial. The further targeted trials which started in April have continued into November 2023. The detailed trial will provide clear evidence to review, enabling consideration of the available options,
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				 The results of the trial will inform the appropriate next steps. The trial has now concluded, findings are currently being compiled into a detailed report. A market feasibility study via procurement is also now underway to establish costs and availability of alterative weed control equipment A report will be going to cabinet on 20 June to provide updates on progress with biodiversity promotion and effective sustainable weed management
Tree Surveying	A citywide tree inspection and mapping project.	May 2023	2027	Tree inspections and mapping commenced in May 2023. Starting in the East area to date we have surveyed and digitally mapped over 5000 trees. The survey will move into the West area over the coming weeks. The survey will enable SCC to fully understand our tree stock, which will in turn increase our ability to manage the risk more effectively. The survey will also facilitate a much more proactive approach to tree planting and replacement, establish how much carbon as a city our trees can sequester, it will also inform us of the overall impact of Ash Dieback disease. The data base as it grows will provide a deeper case by case record of each tree and its inspection record which will improve member and customer journeys as the information held will provide more detailed information when responding to customer requests and complaints. As of 9 th of November 9,353 trees have been surveyed.

			East and West area street trees are now complete, with the current focus being on the Green Flag parks situated within these areas. As of the 20 th of February 12,757 trees have been surveyed. Following completion of the East and West areas, Mowbray, Barnes and Roker Green Flag parks have now been surveyed. The inspection programme is now focussing on the North Area. As of the 29 th May 19,699 trees have been surveyed. Moving on from the Feb update the North Area is now complete and Survey work is now underway in the Coalfields. All work identified as part of the survey is prioritised inline with the Council's tree Policy and scheduled/ carried out accordingly
Plantation Programme	March 2023	April 2023	Sunderland City Council are responsible for the management of approximately 185 hectares of plantation across the city. Over several years plantation management has been limited meaning they have become dense and unmaintained leading to the overall health and diversity of the plantation being negatively affected. The location of many of the city's plantations mean they grow relatively close to property boundaries and in some cases encroach gardens and fence lines. As a result, the Council receive high volumes of requests and complaints related to plantations. The Council are aware that in order to manage the potential adverse impact upon the health and lifespan of the plantations

	 that a programme of works is required in some locations. The locations in which work is planned have been prioritised by considering condition, the risk posed whilst taking into account member and resident feedback. The work will comprise of thinning operations, which refers to the practice of selectively removing some trees from a woodland or plantation to promote the growth and health of the remaining trees. The plantation programme is progressing well with over 50,000 sqm of woodland maintained. Resident feedback has been very positive and of the initial 37 priority sites 19 are now complete. The plantation programme is progressing well with over 60,000 sqm of woodland maintained. Activity has decreased during the nesting season in order that we remain compliant with legislation, we can continue to deliver works but the pace of works is vastly reduced as we have to continually survey to woodland for nesting activity, leaving exclusion zones where nests are found. When the nesting period subsides later in the year our planation programme will pick up pace once again
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E Technology Trials	Trialling alternative Electric equipment to replace petrol fuelled kit to reduce carbon emissions.	May 2023		We continue to trial alternative kit not only to reduce carbon emissions but to reduce the hand arm vibration some kit exposes our workforce to. To date we have tested Electric hedge trimmers, chainsaws, strimmers and grass cutters. We are hoping in the coming weeks to explore hybrid chipper technology. We are also working with our fleet team to future proof our kit replacement programme factoring in the feedback we capture as part trials and are confident that over a period of time to further reduce our reliance upon petrol tools and equipment. Trials are continuing with appropriate tools being considered as part of our fleet replacement capital programme. Following E Tech trials, various kit has been introduced into our operational teams. The kit not only reduces the hand arm vibration levels our operatives are exposed to, it also supports the Council's low carbon agenda. The kit includes, E Blowers, E Gum removal packs, E Chainsaws, E Hedge Trimmers and a Hybrid Chipper. We are continuing to explore other E solutions and are currently trialing a E Mechanical Sweeper We are continuing to explore other E solutions
Bin Replacement	Barnes Park replacement bins.	April 2023	March 2024	Presently awaiting quote to be returned from contractor.

	New bins have now been delivered to storage area. Contractor will soon begin installation.
	All bins have now been fitted successfully

ENVIRONMENTAL SERVICES: Winter Maintenance

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure	Area Committee quarterly update
	Trials of several infrared road surface sensors across the highway network.	Continue through the winter of 2023/2024	and evaluation of technology and installation options remains ongoing through the	Following the recent trial of 10 smart sensors at a variety of key locations across the city, the detailed findings of the trial have enabled the Environmental Services Winter Maintenance Team, to further improve the planning for the essential replacement of the city's Vaisala weather station network and ensure that the positioning of the new equipment is optimised in response to the current and future development of new key routes and any road network changes across the city. With the new installations of modern Vaisala equipment occurring from May 2024, the road users of Sunderland can be assured the city will have some of the most advanced weather monitoring and forecasting equipment available, provided and supported by one of the market leaders in the industry Installation of the new Vaisala weather monitoring & forecasting equipment at 5 key sites around the City, will commence as planned

			from May 26 th 2024, with completion expected in late June 2024
Winter Service Review	Comprehensive review of the Winter Maintenance Service	Spring 2024	Autumn 2024 Following on from the review undertaken 2023, the 2024 review will commence following the completion of this year's winter maintenance period. The review takes in all aspects of the Winter Service. A key focus of the review is the priority network coverage. The review process is be based upon the requirement to deliver an efficient resilient service for the residents of Sunderland and the commuting public, whilst also meeting any legal requirements, adhering to best practice and meeting deliverable expectations with a finite resource. Where there are legislative changes, the policy will be reviewed immediately, and further approval sought from the Council. All recommendations produced by The Department for Transport and the UK Road Liaison Group along with identifiable best practice are considered during the annual review.

HEALTH HOUSING AND COMMUNITIES: Area Arrangements

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
Developing the community support offer, working closely with the voluntary	Supporting VCS to develop their capacity to deliver commissioned services within communities	April 2023	March 2025	UKSPF funds secured to support VCS in Sunderland to deliver 12 months of community support across the city. VCS providers will support the establishment of the Links for Life social

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
sector to enable maximise positive outcomes from Social Prescribing				 prescribing programme in Sunderland, signing a delivery charter, ensuring a digital platform is developed and delivery is evaluated to inform future community support service delivery The platform is now live here: www.linksforlifesunderland.co.uk Useful information includes; Meet the Links for Life team Discover the digital hub Become a member or use the hub for referrals See the difference Links for Life activities are already making in communities Get involved – help us promote Links for Life within your network and let us know about opportunities that the team could link in with.
VCS Alliance – growing capacity of voluntary and community sector	Continue to work in partnership with the voluntary sector Alliance to maximise resources into the sector via external funding and grow social value resources	April 2023	March 2025	The Council continue to support the VS Alliance in Sunderland, who are now an independent Charity as a member of their strategy board, alongside other VCS partners, Gentoo and the ICB
Delivery of Financial Wellbeing Strategy Delivery Plan	Supporting residents within areas to improve their resilience	April 2023	March 2025	Continue to use household data and intelligence to identify issues and inform Support offer available within communities, working closely with partners including the voluntary sector. The UKSPF community support offer is supporting residents to

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
				become financially resilient and forms a core part of the wider Links for Life service offer.
				The delivery of Financial Wellbeing support activities across services is nearing completion. From Jan 22 to date 170 of 175 actions in the delivery plan have been completed or mainstreamed as BAU – outstanding actions are expected to complete by June 24. Arrangements to close the project are in place, including revised governance arrangements. Also the relocation of the project into Strategic Advice Services to further embed Financial Wellbeing as BAU – post project. The project end date is 30/06/24.

HEALTH HOUSING AND COMMUNITIES: Housing Development

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
Housing Delivery and Investment Plan 2020-26 – approved to deliver 574 new	Empty Homes - 42 Bungalows - 38 Supported – 40	February 2020		Empty Homes - 14 Bungalows - 18 Supported – 4

Council owned		
homes for letting,		
broken down into		
three workstreams:		
Empty Homes - 210		
Bungalows - 193		
Supported - 171		

HEALTH HOUSING AND COMMUNITIES: Housing Strategy

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
The following wards show a high prevalence of empty properties: Pallion Barnes The service is generally responsive based on requests for service and the severity of empty property conditions. However, the Empty Homes Strategy identified the areas of the City where empty properties were most prevalent. Work to	This is not a specific project	Progressing	Initial presentation complete Future reports presented for Area Committee Information quarterly	Work to further analyse council tax data has been undertaken following a small increase in empty homes was shown in the data received. It is acknowledged that the increase be attributed to more homes tipping from 0-3 months empty into 6 months + showing a need for more early intervention and preventative work. A revised loans and grants scheme has been launched which will assist in some way with this prevention work. Monthly analysis on empty homes officer caseloads has been undertaken and priority properties are under senior management scrutiny with clear plans of action regarding enforcement.

tackle empty properties is targeted in these areas.			
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HEALTH HOUSING AND COMMUNITIES: Welfare Reform Service and Business Development

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
Foodbank Support	Council currently supporting range of foodbanks / food aid organisations in all area of the city – majority in East / West via fresh food and FareShare – will be refining offer / support during the year			Service continues to collate and analyse monthly foodbank usage and will be providing up to date area-based breakdowns for the support provided by Sunderland Foodbank Distribution Centres and 5 Independent foodbanks . These are the organisations that have provided figures to the council since at least the start of the pandemic . Separately the service is collating information from other foodbanks , and food aid providers to better understand gaps in provision and potential issues within communities including wider food insecurity. This links to range of actions in the Good Food Charter Action Plan Information continues to be made available for residents to access via website and also voluntary sector and partners such as housing, health, etc

HEALTH HOUSING AND COMMUNITIES: Active Sunderland

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	
Parks Tennis Court Programme	Refurbish Tennis Courts in Barnes Park	5/23	7/23	Complete and operational
Parks Tennis Court Programme	Develop Tennis activation programme	6/23	10/23	Complete - taking place
Regular Physical Activity Opportunities	Consultation and development of Bid for Playzone in West - location tbc	7/23	10/23	Bid submitted awaiting feedback from Football Foundation
5	Establish 1 delivery site for the targeted offer	5/23	6/24	Complete and operational - taking place at Paillon Action Group

HEALTH HOUSING AND COMMUNITIES: Public Health and Integrated Commissioning – Living Well

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by		nmittee quarterly update
Development of Social prescribing physical hubs	To deliver a Social Prescribing 'hub' to allow for localised presence of the offer	4/23	3/25	Progressi Area	ng model development Organisation
physical hubs				City Wide	Northern Engagement into Recovery from Addictions Foundation (NERAF)
				City Wide	International Community

	City Wide City Wide City Wide	Organisation of Sunderland (ICOS) Friends of Drop in (FODI) Veterans In Crisis Grace House
	City Wide City Wide	Community Centre Sunderland and County Durham Royal Society for the Blind Sunderland and County Durham Royal
	West	Society for the Blind Community Opportunities
	West	Pennywell Neighbourhood Centre
	West	Pallion Action Group
	West	Youth Almighty Project

Stop Smoking Clinics	To deliver stop smoking clinics in the wards with the highest smoking rates.	4/23	12/23	SSSS are actively investigating clinic/drop in sites within the high prevalence wards. The following clinics are either established, planned to start or in discussion: Pallion: Lambton Street Youth Centre (established)
				Sandhill: Grindon Primary Care Centre (established)
				St Anne's: Grindon Primary Care Centre (established)

Service Plans – Area Priorities

HEALTH HOUSING AND COMMUNITIES: Public Health – Starting Well and Health Protection

Project/Programme	Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
	School and key partners working together on identified priorities of mental health and RSHE	4/23		Sandhill View has a holistic approach to well- being, with a key emphasis on Relationships, Sex, and Health Education (RSHE) as well as Mental Health. Active participation in the Health Related Behaviour Survey 2023 involved Y8 and Y10 pupils. The outcomes have been disseminated to relevant staff to comprehend and prioritise the findings. The school has a significant focus on

	addressing teenage pregnancy, promoting awareness of healthy relationships and consent. They have established connections with the Integrated Sexual Health Outreach Service, young person's contraception nurse, and school nurses to reduce teenage pregnancy. Additionally, the school is actively working to enhance student access to the condom distribution service (C-Card scheme) and various forms of contraception. Notably, the school has already attained the RSHE Bronze Charter Mark. Efforts extend to the well-being of both staff and students, with a robust mental health
	support system in place. Ongoing staff training, specifically the halfway completion of the Integrated Child and Adolescent Mental Health Services (ICAMHS) training, shows the commitment to mental health support. Farringdon started healthy settings in 2022 and identified they are focusing on RSHE and Mental Health as key themes in their action plan.
	They have established links with key services to move the action plan forward.
	Aiming to achieve RSHE Bronze charter mark.
	Unfortunately, Farringdon did not take part in the Health Related Behaviour Survey 2023.

TOGETHER FOR CHILDREN: Early Help Systems and Family Hubs

Project Detail	Start Date	Due for Completion/ Full expenditure by	Area Committee quarterly update
The Family Hubs and Start for Life programme helps meet commitments in The best start for ife: a vision for the 1,001 critical days, published as government policy in March 2021. This programme is jointly led by the Department for Education (DfE) and Department of Health and Social Care (DHSC). The aim of Family Hubs is to join up and enhance services, ensuring all parents and carers can access the support they need when they need it. To bring services together and make them more accessible, improve the connections between families, professionals, services, and providers, and put relationships at the heart of family support. Following a competitive bidding process, 14 trailblazers were selected and awarded additional funding to go further and faster in delivering some or all of the Start for Life services funded by the Family	2022	2025	 Phase two of My Best Life website was launched at the beginning of May it now hosts SEND local offer and Family Information Service information. The site's main features include advertising and booking of Family Hub events and a library of resources that is maintained by the Family Hubs. The main benefit from this is families being able to access immediate support and book sessions online. As part of the Family Hub Community Grants, Sunderland Family Hubs have commissioned three providers from the Voluntary and Community Sector to further expand the wellbeing support for new mams through specific baby massage, baby yoga, 'mam and me' sessions. Launch of Ha'way the dads' Monthly activities session informed by consultation of dads. In addition to weekly dads' session being run through the hubs by Northeast Young dads& lads. MMR vaccinations are now being offered within the family hubs.
	The Family Hubs and Start for Life programme helps meet commitments in The best start for ife: a vision for the 1,001 critical days, published as government policy in March 2021. This programme is jointly led by the Department for Education (DfE) and Department of Health and Social Care (DHSC). The aim of Family Hubs is to join up and enhance services, ensuring all parents and carers can access the support they need when they need it. To bring services together and make hem more accessible, improve the connections between families, professionals, services, and providers, and put relationships at he heart of family support. Following a competitive bidding process, 14 trailblazers were selected and awarded additional unding to go further and faster in delivering some or all of the Start for	DateThe Family Hubs and Start for Life programme helps meet commitments in The best start for ife: a vision for the 1,001 critical days, published as government policy in March 2021. This programme is jointly led by the Department for Education (DfE) and Department of Health and Social Care (DHSC).2022The aim of Family Hubs is to join up and enhance services, ensuring all parents and carers can access the support they need when they need it. To bring services together and make hem more accessible, improve the connections between families, professionals, services, and providers, and put relationships at he heart of family support.Following a competitive bidding process, 14 trailblazers were selected and awarded additional unding to go further and faster in delivering some or all of the Start for Life services funded by the Family	DateCompletion/ Full expenditure byThe Family Hubs and Start for Life orogramme helps meet commitments in The best start for ife: a vision for the 1,001 critical days, published as government bolicy in March 2021. This orogramme is jointly led by the Department for Education (DfE) and Department of Health and Social Care (DHSC).20222025The aim of Family Hubs is to join up and enhance services, ensuring all oarents and carers can access the support they need when they need it. To bring services together and make hem more accessible, improve the connections between families, poroviders, and put relationships at he heart of family support.He heart of family support.Following a competitive bidding process, 14 trailblazers were selected and awarded additional unding to go further and faster in delivering some or all of the Start for Life services funded by the FamilyDateCompletion/ Full expenditure by 2022

peri-natal mental health and parent-	New Outdoor Stay and Play and play space
infant relationships, infant feeding,	offer available at Thorney Close Family Hub.
and parenting support. Sunderland	
were one of the 14 local authority	Summer HAF offer will be supported by
areas who were awarded trailblazer	extension of funding via Household Support
status.	Fund Grant Funding.
https://www.togetherforchildren.org.u	
k/article/27857/Start-for-Life	
K/article/27057/Start-IOF-Life	
Sunderland will have 5 Family Hubs	
across the city offering services from	
conception up until the age of 18 or	
25 for young people with special	
educational needs. The face-to-face	
offer Sunderland Family Hubs offer	
is mirrored as a virtual offer to our	
children, young people and families,	
with access to activities, services	
and resources on a new digital	
platform called My Best Life. MBL	
will also provide families with	
information around childcare, SEND	
local offer, support for older children	
and young people in addition to	
interactive resources that families	
can access at home.	
Our Family hubs sits in line with the	
national vision of building an Early	
Help System offering support to	
children and families across	
universal services, community	
support and targeted services which	

will all be available in our family hubs.	
Early Help targeted family support teams are co-located within the family hubs. These teams provid targeted support to families with children aged 0 to 19. The Early Help workers complete a robust assessment and plan, provide interventions and work alongside partners to address the needs of children young people and their families.	e our
<u>H</u> AF continues to be available ac all localities of the city during so holidays.	