Tyne and Wear Fire and Rescue Service
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Title:	Corporate Risk Management	
Author:	WM Hill	
Presented by:	ACFO McVay	
For information or decision	Discussion and decision	
Coordination committee:	N/A	
Number of Attachments:	2	
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Contact - **Name** Bev Hill	**Email:** Beverly.hill@twfire.gov.uk	**Tel:** 1646

1 Summary

1.1 The purpose of this report is to seek endorsement of the proposed changes to the Corporate Risk Register (CRR) and agree the future process for reporting against and the escalation/de-escalation of risks within the CRR.

2 Decisions required

2.1 ELT are requested to note the content of this report for discussion and decision.

3 Recommendations

3.1 ELT are invited to:-

- Review the content of the report and note its content
- Endorse recommendations set out within section 5.1 (revised risk descriptors), 6.1 (amendments to CRR) and point 7 (future reporting de-escalation and escalation of risks) of this report
- Receive further reports as required

4 Introduction and background

4.1 Following approval of the revised way in which risk is managed by ELT at their meeting on 6 April 2021 the CRR has been updated and all current risks have been reviewed by their owners to provide a descriptor that ensures it is reflective of the risk identified.

4.2 A meeting to review revised descriptors between the Resilience Team and ACFO McVay was undertaken on 22 April 2021. As a consequence of this discussion a number of recommendations to cleanse the register were identified and have been outlined within this report for consideration by ELT.

4.3 Furthermore this report outlines recommendations for future reporting on and escalation/de-escalation of risks between the CRR and departmental risk registers.

5 Revised descriptors

5.1 All current risk descriptors were reviewed and where appropriate amended within the register, attached as appendix A. For information purposes, attached as appendix B, the comparison between old and new descriptors can be seen. The revised descriptors are for discussion and approval or otherwise by ELT.

6 Amendments to the CRR

6.1 The following proposed changes to the risk register are outlined below:-

08/28 Failure to effectively and safely deploy and manage operational staff and resources at incidents leading to staff and public being exposed to unnecessary risks. It is proposed that this risk is **archived** as it is felt that the elements that led to its inclusion in the register have now been captured within other risks and are being managed appropriately.

10.04 Risk that spending and/or policy decisions of one of our partners has a negative impact on the sustainability of collaborative work and therefore a detrimental impact on the communities that we serve. It is proposed that this risk is **archived** with any specific risks being managed appropriately at departmental level (risk ER/CS/PE/1605 refers). In addition to this risk 11/02 within the CRR has been redefined and now includes an element of risk relating to collaborative working.

18/01 Significant National Events resulting in new or updated legislation which impacts across the entire Service. It is proposed that this risk is **de-escalated** to departmental level to be monitored and escalated appropriately as and when any legislative changes are made.

11/01 Risk that we do not realise the savings proposed in our IRMP in a situation where the authority is having to manage sustained cuts in its budget resulting in reduced financial resilience and potential impact on service delivery. It is proposed that this risk is **de-escalated** and monitored at departmental level with escalation being done should it be deemed appropriate.

08/31 Disruption to the operation of key ICT systems/ applications resulting in downtime which would impact on the delivery of key activities across the service. It is proposed that

this risk is **de-escalated** and managed appropriately at departmental level (risk ER/SPRA/ICT1401 refers).

08/10 Risk of a serious attack/assault by member of the public on staff resulting in injury which may impact on the individual's health and/or delivery of key services. It is proposed that this risk is **de-escalated** to front facing services and managed appropriately at departmental level.

12.01 Risk that a potential dispute by fuel suppliers could lead to fuel shortages resulting in a detrimental impact on the services we deliver. It is prosed *to* **archive** this risk with re-escalation should intelligence dictate the necessity.

ER/SP/BSIT1901 Failure to attain anticipated grading as a result of HMICFRS may impact on the reputation of the Service and represent a significant increase in workload to implement improvement activities. Risk **escalated** from departmental risk register following review of inspection criteria and as part of initial self-assessment BSI have identified areas of improvement that represent a risk in not maintaining Good grading in the forthcoming inspection scheduled for Autumn.

7 Future reporting and escalation/de-escalation of risk

7.1 Previously updates against risks were sought quarterly at the Corporate Risk Management Group (CRMG) and the register updated appropriately. ELT may recall they approved the dissolution of the CRMG at their meeting on 6 April 2021 as part of the review of the risk management process.

7.2 As Risk Management has been agreed as a monthly standing item on the ELT agenda it is proposed that the group continue to update mitigation against risks on a quarterly basis. For this purpose it is proposed that WM Business Assurance and SM Risk and Assurance attend the quarterly meeting to update the register as necessary with any supporting discussion points being captured within the meeting minutes.

7.3 The intervening meetings of ELT will provide the opportunity to monitor the register and receive updates against any emerging, escalated or de-escalated risks.

7.4 For the purpose of escalation/de-escalation a verbal update or briefing note as per point 6.1 above can be provided, ELT to advise of their preferred method. It is proposed that the Executive Services Manager captures ELT discussion and decisions within the meeting minutes with any changes to the register being advised to WM Business Assurance.

8 Supporting TWFRS vision and values

8.1 This report supports the Service's vision and values to 'Respond appropriately to the Risk' and 'To plan and prepare for exceptional events'.

9 Risk analysis

9.1 There are no risk implications associated with this report.

10 People Impact Assessment

10.1 There are no people impact implications associated with this paper.

11   Resource implications

11.1   There are no resource implications associated with this paper.

12   Recommendations

12.1   ELT are requested to endorse the changes to the CRR and approve a preferred way of reporting/escalating and de-escalation of risk as outlined in point 7 above.

13   Background papers

- Review of Risk Management, ELT paper 6 April, Part 1 item 1.2
- Risk Register – Appendix A
- Amended Risk Descriptors – Appendix B