Risk and Assurance Map

Strategic and Corpo	Strategic and Corporate Risk Areas							
	Current Risk Score	Cumulative Assurance Position						
Strategic Risk Areas								
Growing the Economy								
Improving Education and Skills								
Improving Health and Wellbeing								
Supporting Vulnerable Children and								
Families								
Supporting Vulnerable Adults and								
Carers								
Building Resilient Citizens and								
Communities								
Corporate Risk Areas								
Commissioning								
Strategic Planning								
Service/Business Planning								
Service Delivery Arrangements								
Performance Management								
Partnership/Integrated Working								
Procurement								
Relationship/Contract Management								
Legality								
Risk Management								
Performance Reporting								
Strategic Financial Management								
Financial Reporting								
Financial Management								
Income Collection								
Capital Programme Management								
HR Management								
ICT Infrastructure								
Cyber Security								
Information Governance/Security								
Business Continuity Management								
Programme and Project Management								
Asset Management								
Anti-Fraud and Corruption								
Council Owned Companies								
Sunderland Care and Support								

	2016/17										
1st Line					Line				3 ^{ra}	3 rd Line	
Management Assurance	Other Internal Assurance Activity								Internal Audit	External Assurance	
	Law and Governance	Financial Resources	Programmes and Projects	Performance	ICT	HR &OD	Business Continuity	Risk and Assurance			
X		X	X	X				X			
X		^	X	X				X			
X			X	X				X	X		
X		X	X	X				X	^		
V			V	V				V			
Х		Х	Х	Х				Х			
Χ				Х				Х			
Χ								X	X		
X				X				X	X		
Χ				X					X		
Χ				X				X	X		
Χ				X				X	X		
Х								X	X		
Χ								X	X		
Χ								X	X		
Χ	X							X	X		
Χ								X			
				X					X		
		X							X	X	
		Х							X		
X		X						X	X	Х	
		Х						Х	Х	Х	
		Х						X			
X		7.				X		X	Х		
X					Х			X	Α		
A					X			X			
Х	Х				Λ			X	X		
X							X	X	Λ		
X			X				^	X			
X			۸					۸	X		
							+	-			
Χ							1		X		
							1	-			
Χ	1	X									

Key: X=activity planned, White=no coverage, Green=full / substantial assurance, Amber=moderate assurance, Red=limited / no assurance