

## Risk and Assurance Map – March 2022

Strategic and Corporate Risk Areas			1st Line	2nd Line							3rd Line	
	Current Risk Score	Cumulative Assurance Position	Management Assurance	Other Internal Assurance Activity							Internal Audit	External Assurance
				Law & Governance / DPO	Financial Resources	Programmes & Projects	Performance	ICT	People Mgt	Health & Safety	Business Continuity	Risk & Assurance
<b>Strategic Risk Areas</b>												
<b>Dynamic City</b>												
More and better jobs												X
More and better housing												X
More local people with better qualifications and skills to enable them to participate in and benefit from a stronger economy												X
A stronger City Centre with more businesses, housing and cultural opportunities												X
A lower carbon City with greater digital connectivity for all												X
<b>Healthy City</b>												
Access to equitable opportunities and life chances												X
Reduced health inequalities enabling more people living healthier longer lives												X
More people living independently												X
Cleaner and more attractive City and neighbourhoods												X
A City with great transport and travel links												X
<b>Vibrant City</b>												
More creative and cultural businesses												X
More residents participating in their communities												X
More visitors visiting Sunderland and More residents participating in cultural events programmes and activities												X
More people feel safe in their neighbourhoods and homes												X
More resilient people												X
<b>Enabling</b>												
Finance												X
Partnership Working												X
<b>Corporate Risk Areas</b>												
Strategic Planning							X					
Commissioning			X									
Service Delivery Arrangements			X								X	
Partnership/Integrated Working			X									
Procurement											X	
Relationship/Contract Management											X	
Legality			X	X							X	
Risk Management											X	
Corporate Performance Management							X					
Financial Management			X		X						X	X
Income Collection											X	X
Capital Programme Management					X						X	
Human Resources			X						X	X	X	
Health and Safety			X							X		
ICT Infrastructure								X			X	
Cyber Security								X				
Information Governance/Security			X	X							X	
Business Continuity Management			X							X	X	
Programme and Project Management			X			X					X	
Asset Management									X		X	
Anti-Fraud and Corruption			X								X	
<b>Council Owned Companies</b>												
Sunderland Care and Support Ltd.					X						X	
Together for Children Sunderland Ltd.					X					X	X	
Siglon LLP					X						X	

Key: X=activity planned, White=no coverage, Green=full / substantial assurance, Amber=moderate assurance, Red=limited / no assurance

