## Risk and Assurance Map

July 2018

| Strategic and Corporate Risk Areas |  |  |
| :--- | :--- | :--- |
|  | Current Risk <br> Score | Cumulative <br> Assurance <br> Position |
|  |  |  |
| Strategic Risk Areas |  |  |
| Growing the Economy |  |  |
| Promoting Better Living \& Working |  |  |
| Maximising the Cultural Offer |  |  |
| Leading Place Shaping |  |  |
| Improving Education and Skills |  |  |
| Improving Health and Wellbeing |  |  |
| Protecting Vulnerable Children |  |  |
| Protecting Vulnerable Adults |  |  |
| Building Resilient Communities |  |  |
| Corporate Risk Areas |  |  |
| Commissioning |  |  |
| Strategic Planning |  |  |
| Service/Business Planning |  |  |
| Service Delivery Arrangements |  |  |
| Performance Management |  |  |
| Partnership/lntegrated Working |  |  |
| Procurement |  |  |
| Relationship/Contract Management |  |  |
| Legality |  |  |
| Risk Management |  |  |
| Performance Reporting |  |  |
| Strategic Financial Management |  |  |
| Financial Reporting |  |  |
| Financial Management |  |  |
| Income Collection |  |  |
| Capital Programme Management |  |  |
| HR Management |  |  |
| Health and Safety |  |  |
| ICT Infrastructure |  |  |
| Cyber Security |  |  |
| Information Governance/Security |  |  |
| Business Continuity Management |  |  |
| Programme and Project Management |  |  |
| Asset Management |  |  |
| Anti-Fraud and Corruption |  |  |
| Council Owned Companies |  |  |
| Sunderland Care and Support Ltd. |  |  |
| Together for Children Sunderland Ltd. |  |  |
| Sunderland Homes Ltd. |  |  |


| 2018/19 |  |  |  |  |  |  |  |  |  |  |
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| 1st Line | $2^{\text {nd }}$ Line |  |  |  |  |  |  |  | $3^{\text {rad }}$ Line |  |
| Management Assurance | Other Internal Assurance Activity |  |  |  |  |  |  |  | Internal Audit | External Assurance |
|  | Law and Governance | Financial Resources | Programmes and Projects | Performance | ICT | $\begin{aligned} & \text { HR } \\ & \text { \& } \end{aligned}$ | $\begin{aligned} & \text { Business } \\ & \text { Continuity } \end{aligned}$ | Risk and Assurance |  |  |
|  |  |  |  | X |  |  |  | X |  |  |
|  |  |  |  | X |  |  |  | X |  |  |
|  |  |  |  | X |  |  |  | X |  |  |
|  |  |  |  | X |  |  |  | X |  |  |
|  |  |  |  | X |  |  |  | X |  |  |
|  |  |  |  | X |  |  |  | X |  |  |
|  |  |  |  | X |  |  |  | X | X |  |
|  |  |  |  | X |  |  |  | X | X |  |
|  |  |  |  | X |  |  |  | X |  |  |
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| X |  |  |  |  |  |  |  |  |  |  |
| X |  |  |  | X |  |  |  |  | X |  |
| X |  |  |  | X |  |  |  |  | X |  |
| X |  |  |  | X |  |  |  | X | X |  |
| X |  |  |  | X |  |  |  |  |  |  |
| X |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | X | X |  |
| X |  |  |  | X |  |  |  |  | X |  |
| X | X |  |  |  |  |  |  | X | X |  |
| X |  |  |  |  |  |  |  | X |  |  |
| X |  |  |  | X |  |  |  |  | X |  |
|  |  | X |  |  |  |  |  |  |  | X |
|  |  | X |  |  |  |  |  |  | X |  |
| X |  | X |  |  |  |  |  | X | X | X |
|  |  | X |  |  |  |  |  |  | X | X |
|  |  | X |  |  |  |  |  | X | X |  |
| X |  |  |  |  |  | X |  |  | X |  |
| X |  |  |  |  |  | X |  |  | X |  |
|  |  |  |  |  | X |  |  | X | X |  |
|  |  |  |  |  | X |  |  |  | X |  |
| X | X |  |  |  |  |  |  |  | X |  |
| X |  |  |  |  |  |  | X |  |  |  |
| X |  |  | X |  |  |  |  | X | X |  |
| X |  |  |  |  |  |  |  | X |  |  |
| X |  |  |  |  |  |  |  |  | X |  |
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| X |  | X |  |  |  |  |  |  |  |  |
| X |  | X |  | X |  |  | X |  | X | X |
| X |  | X |  |  |  |  |  |  | X | X |

Key: X=activity planned, White=no coverage, Green=full / substantial assurance, Amber=moderate assurance, Red=limited / no assurance

