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CIVIC CENTRE, SUNDERLAND 20th July, 2012

TO THE MEMBERS OF SUNDERLAND CITY COUNCIL

YOU ARE SUMMONED TO ATTEND AN EXTRAORDINARY MEETING of Sunderland City Council to be held in the Council Chamber, Civic Centre, Sunderland, on MONDAY, 30TH JULY, 2012 at 6.00 p.m., at which it is proposed to consider and transact the following business, viz:-

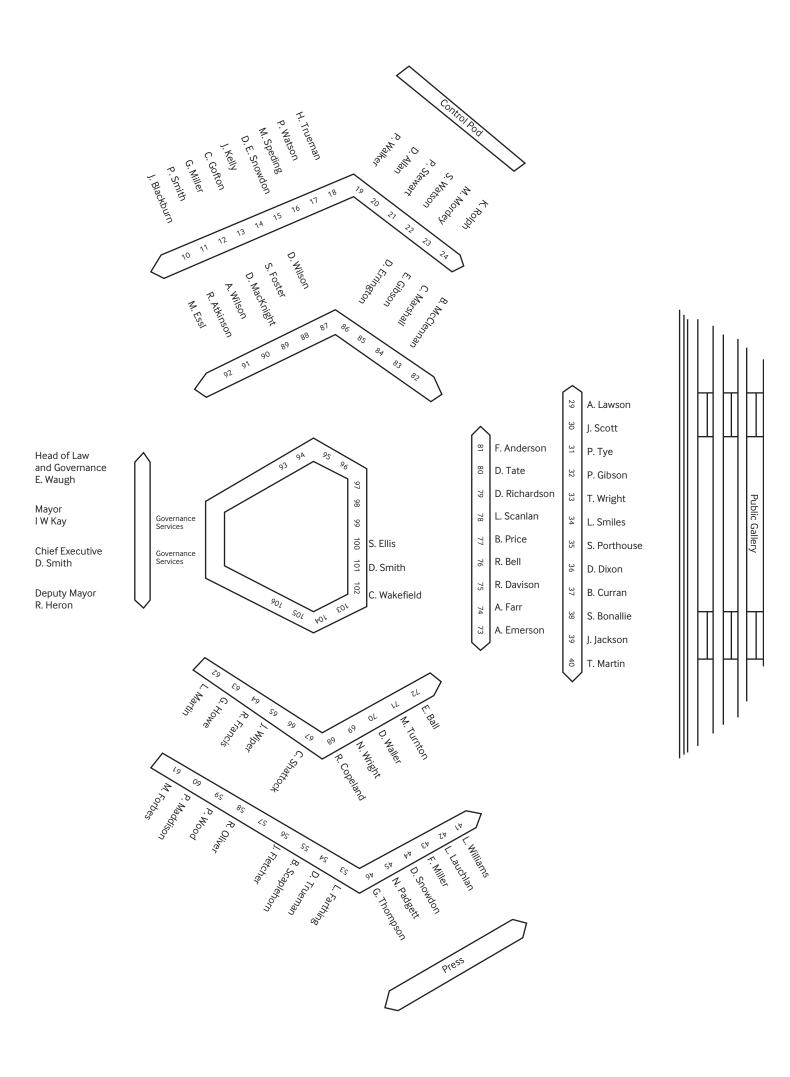
Item Page 1. To read the Notice convening the meeting. 2. Receipt of Declarations of Interest (if any). 3. Apologies. 4. Report of the Cabinet (copy herewith). 1 5. Localism Act 2011 – Appointment of Independent Persons. 19 Report of the Head of Law and Governance (copy herewith). 6. **Appointments to Committees and Outside Bodies - the Scrutiny** 23 **Committee and the Northumbria Police and Crime Panel** Report of the Executive Director of Commercial and Corporate Services (copy herewith).

CHIEF EXECUTIVE

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Report of the Cabinet

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The CABINET reports and recommends as follows:-

1. Transition from Early Implementer to Shadow Health and Wellbeing Board

That they have given consideration to a joint report of the Chief Executive and the Executive Director of Health, Housing and Adult Services (copy attached) to set out the next stage of transition from an Early Implementer to Shadow Health and Wellbeing Board.

Accordingly the Cabinet recommends to Council to:

- (i) endorse the transition to Shadow Board status,
- (ii) approve the representation of nominated elected members on the Shadow Board as stated in the revised terms of reference.
- (iii) note that the Children's Trust and the Adults' Board will act in an advisory capacity to the Shadow Board, and
- (iv) note the developmental work programme of the Board and that as a consequence further changes may be made.

2. Revenue Budget Outturn for 2011/2012 and First Revenue Review 2012/2013

That they have given consideration to a report of the Executive Director of Commercial and Corporate Services which gave details of the Revenue Budget Outturn 2011/2012 and the First Revenue Budget Review 2012/2013 and specifically the approval of the virement of funds which refers to a transfer of £7.584m under spending on the budget for 2011/2012 to the Strategic Investment Reserve to support one off transitional costs from the implementation of budget savings proposals in 2012/2013 and future years, and potential costs of equal pay

They also referred the matter to the Scrutiny Committee for advice and consideration in relation to the issues of virement. The Scrutiny Committee supported the Cabinet recommendation to approve the virement and recognised the positive outturn on the budget for 2011/2012 that would assist the Council with the implementation of budget savings proposals in 2012/2013 and future years.

The Cabinet recommends the Council to approve the virement as detailed in the attached extract.

3. First Capital Review 2012/2013 (including Treasury Management)

That they have given consideration to a report of the Executive Director of Commercial and Corporate Services which detailed:-

- reprofiling of projects since the Capital Programme for 2012/2013 was first approved in March and also taking account of the Capital Programme Outturn for 2011/2012;
- the inclusion of additional schemes and revisions to costs and resourcing for 2012/2013 since the Capital Programme Review was approved;
- the progress in implementing the Treasury Management Strategy for 2012/2013.

Accordingly the Cabinet recommends the Council to approve the additional schemes with an estimated cost in excess of £250,000 for inclusion in the capital programme for 2012/2013 as set out in the attached extract.

They also referred the matter to the Scrutiny Committee for advice and consideration. The comments of the Scrutiny Committee will be reported to the meeting.

CABINET - 20th June 2012

Transition from Early Implementer to Shadow Health and Wellbeing Board

Report of Chief Executive and Executive Director of Health, Housing and Adult Services

1. Purpose of the Report

The purpose of the report is to set out the next stages to transition from an Early Implementer Health and Wellbeing Board to a Shadow Board in Sunderland.

2. Description of Decision (Recommendations)

The Cabinet be recommended to

- a. endorse the transition to Shadow Board status
- b. agree to the representation of nominated elected members on the Shadow Board as stated in the revised terms of reference
- c. Note that the Children's Trust and Adults' Board will act in an advisory capacity to the Shadow Board
- d. note the developmental work programme of the Board and that as a consequence further changes may be made

3. Introduction

- 3.1 The Health and Social Care Act received royal ascent in March 2012. From 1 April 2013 local authorities will be responsible for leading health improvement in their local area. Local political leadership will be central to making this work.
- 3.2 As a key part of the changes Health and Wellbeing Boards are to be introduced to:
 - ensure stronger democratic legitimacy and involvement
 - strengthen working relationships between health and social care, and,
 - encourage the development of more integrated services
- 3.3 Each top tier and unitary authority is required to establish a Health and Wellbeing Board (HWB). HWBs will be a forum for key leaders from the health and care system to work together to improve the health and wellbeing of their local population and reduce health inequalities. Board members will collaborate to understand their local community's needs, agree priorities and drive more integrated working. As a result, patients

- and the public should experience more joined-up services from the NHS and local councils in the future.
- 3.4 During 2012/13, HWBs will need to be able to operate effectively in shadow form, prior to taking on their statutory functions from April 2013.
- 3.6 Membership of the Board must include:
 - one local elected representative
 - a representative of local Healthwatch organisation
 - a representative of each local clinical commissioning group
 - the local authority director for adult social services
 - the local authority director for children's services
 - the director of public health for the local authority
- 3.6 Local boards will be free to expand their membership and use other structures and mechanisms to facilitate broad engagement in their work.

4. Background

- 4.1 In June 2011 Cabinet agreed to establish an Early Implementer Health and Wellbeing Board. This has allowed Sunderland to trial new working arrangements before transitioning into shadow form.
- 4.2 The terms of reference for the Early Implementer Board were created in line with best practice guidance, with the core duties being:
 - To assess the broad health and wellbeing needs of the local population and lead the statutory joint strategic needs assessment (JSNA)
 - To develop a new joint high-level health and wellbeing strategy (JHWS) that spans NHS, social care, public health and potentially other wider health determinants such as housing
 - To promote integration and partnership across areas through promoting joined up commissioning plans across the NHS, social care, public health and other local partners
 - To support/lead commissioning, integrated services and pooled budgets
 - To ensure a comprehensive engagement voice is developed as part of the implementation of Health Watch.

5. Current Position

5.1 The Board has been operating successfully and has prepared a comprehensive Joint Strategic Needs Assessment for the city. Work has also commenced on the development of the Health and Wellbeing Strategy.

- 5.2 Support has been given to the development of the Clinical Commissioning Group's Commissioning Strategy. Oversight of the transition arrangements for public health has also been a key priority for the Board.
- 5.3 Cross cutting issues such as the impact of welfare reform and the links to community safety work have also been explored. Work is also ongoing in the development of Health Watch in advance of April 2013.
- 5.4 In order to develop the governance of the board, work has also been completed to align the supporting boards Children's Trust and the Adult Partnership Board in their capacity as "advisory committees" to the board.
- 5.5 A comprehensive development programme for the board is in operation with bi-monthly development sessions to support its transformational development. The Development sessions planned will help shape the future working of the Board as well as assist in developing the relationships, competencies and structures necessary to operate effectively.
 - As part of the development work and in addition to being part of regional and national networks, the NHS Institute for Innovation and Improvement was recently commissioned to evaluate the Board's current stage of development. It is proposed that learning from this will be used to help develop the working arrangements alongside guidance from the Good Governance Institute on now to support the development of a transformational board.
- 5.7 Revised terms of reference have been drawn up reflecting the developments since the Early Implementer Board was established and in recognition of the move into Shadow Board Status.
- 5.8 The Terms of Reference are appended to this report and reflect the recent changes to the designation of Cabinet Members and portfolios. Also in recognition that Healthwatch will not be established until April 2013 it is proposed that in the interim a representative from Sunderland LINks joins the Board to represent the patient voice. In addition to the core duties set out in paragraph 4.2 additional duties have been added. These were developed in the early months of the Early Implementer Board following feedback from members of the board and also a review of best practice from around the country.

6.0 Reasons for the Decision

6.1 All councils are required to move into shadow form prior to becoming formal committees and in preparation of the transition to a shadow board work has been done to develop more formalised Terms of Reference for both the overall board and advisory boards. This includes the changes to the representation of elected members following the recent review of Cabinet portfolios.

7. Alternative Options

7.1 There are no alternative options for the transition to a Shadow Board as this is required in advance of the formal board being in place.

8. Impact Analysis

8.1 Equalities

The inclusion of Link in advance of HealthWatch will enhance the opportunity to represent local community views.

8.2 Privacy Impact Assessment

Proposals have no additional implications for the protection of privacy of the public.

8.3 Sustainability

Proposals have no additional implications for the protection of privacy of the public.

8.4 Reduction of Crime and Disorder – Community Cohesion / Social Inclusion

Proposals have no additional implications for the protection of privacy of the public.

9.0 Other Relevant Considerations or Consultations

(a) Financial Implications

Not applicable

(b) **Employee Implications**

Not applicable

(c) Legal Implications

Proposals to amend the addition of elected members will require the approval of full Council

(d) Policy Implications

Not applicable

(e) Implications for Other Services

All Directorates have been consulted on proposals during the preparation of this report and the proposed arrangements allow for a wider remit for other services to be engaged in the health and wellbeing agenda.

(f) Project Management Methodology

Not applicable

10.0 Background Papers

NHS White Paper - Equity and excellence: Liberating the NHS

Health and Social Care Act

Public Health White Paper "Healthy Lives, Healthy People"

NHS Institute for Innovation and Improvement – Health and Social Care System Report

Good Governance Institute Assurance Prompt – Health and Wellbeing Boards

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Sunderland Shadow Health and Wellbeing Board – Terms of Reference

- 1. **Conduct.** Members of the Board are expected to subscribe to and comply with any Code of Conduct applicable to them.
- 2. **Frequency of Meetings.** The Board shall meet at least quarterly. The date, hour and place of meetings shall be fixed by the Board.
- 3. **Meeting Administration.** Board meetings shall be advertised and held in public and be administered by the Council. The Council shall give at least five clear working days' notice in writing to each member for every ordinary meeting of the Board, to include any agenda of the business to be transacted at the meeting. Papers for each Board meeting will be sent out five working days in advance. Late papers will be sent out or tabled only where, in the view of the Chair, this is necessary on grounds of urgency.

The Board will hold meetings in private session when this is appropriate in view of the nature of business to be discussed. The Board will follow the rules on access to information that apply to meetings of a local authority when deciding the whole or part of a meeting should be held in private.

- 4. **Special Meetings.** The Chair may convene special meetings of the Board at short notice to consider matters of urgency. The notice convening such meetings shall state the particular business to be transacted and no other business will be transacted at such meeting.
- 5. **Minutes.** The Board shall cause minutes of all of its meetings to be prepared recording:
- a) The names of all members present at a meeting and of those in attendance
- b) Apologies
- c) Details of all proceedings, decisions and resolutions of the meeting.

These minutes shall be printed and circulated to each member before the next meeting of the Board when they shall be submitted for the approval of the Board. When the minutes of the previous meeting have been approved they shall be signed by the Chair.

6. **Absence of Members and of the Chair.** If a member is unable to attend a meeting, then the relevant Constituent Member shall, where possible, provide an appropriate alternate member to attend in his/her place.

The Chair shall preside at Board meetings if s/he is present. In her/his absence the **Vice-Chair** shall preside. If both are absent the Board shall appoint, from amongst its members an Acting Chair for the meeting in question.

- 7. **Voting.** All matters to be decided by the Board shall be decided by a simple majority of the members present, but in the case of an equality of votes, the person presiding at the meeting shall have a second or casting vote. All votes shall be taken by a show of hands unless decided otherwise by the Chair.
- 8. **Quorum.** Five Constituent Members/members shall form a quorum for meetings of the Board. No business requiring a decision shall be transacted at any meeting of the Board which is inquorate. If it arises during the course of a meeting that a quorum is no longer present, the Chair shall either suspend business until a quorum is re-established or declare the meeting at an end.
- 9. **Adjournments.** By the decision of the Chair of the Board, or by the decision of a majority of those present at a meeting of the Board, meetings of the Board may be adjourned at any time to be reconvened at any other day, hour and place, as the Board shall decide.
- 10. **Order at Meetings.** At all meetings of the Board it shall be the duty of the Chair to preserve order and to ensure that all members are treated fairly. S/he shall decide all questions of order that may arise.
- 11. **Suspension/disqualification of Members.** At the discretion of the Board, any Constituent Member may be suspended from the Board or disqualified from taking part in any business of the Board if it:
- a) Fails to provide a representative member to attend at least three meetings of the Board in any year, without leave of the Chair;
- b) Their representative(s) conducts her/himself in a manner prejudicial to the best interests of the Board and its objectives, and the Constituent Member refuses to appoint an alternate member to attend in her/her place.
- 12. **Authority.** The Board may seek any information it requires from any employee of a Constituent Member and all Constituent Members and members are directed to co-operate with any reasonable request made by the Board.

The Board may obtain independent professional advice and to secure the attendance of outsiders with relevant experience and expertise if it considers this necessary. The costs, if any, of obtaining such third party advice shall be shared among the constituent organisations as agreed between them.

The Board shall receive written and oral evidence from senior staff, and other partners, as appropriate. The Board shall seek to ensure there is an acceptable balance between the value of the information it receives and the time and other costs it takes to acquire and process it.

13. Review.

There shall be an annual review of these terms of reference and the effective working of the Board.

14. Duties.

The following shall be the core duties of the Board:

- To assess the broad health and wellbeing needs of the local population and lead the statutory joint needs assessment (JSNA)
- To develop a new joint high-level health and wellbeing strategy (JHWS) that spans NHS, social care, public health and potentially other wider health determinants such as housing
- To promote integration and partnership across areas through promoting joined up commissioning plans across the NHS, social care, public health and other local partners
- To support lead commissioning, integrated services and pooled
- To ensure a comprehensive engagement voice is developed as part of the implementation of Health Watch.

The following will be the additional responsibilities of the board:

- The Board will be responsible for overseeing significant improvement in outcomes as a result of joint planning and commissioning of services across agencies.
- The Board brings together the priorities to make change but it is the responsibility of constituent bodies to ensure these priorities are taken through their own governance arrangements.
- To prioritise and monitor the implementation of the themes identified in the Board's strategy and supporting strategies;
- To request regular assessment of needs in the area, identify shared priorities for action and specific outcomes on the basis of those needs and to develop and comply with appropriate information sharing arrangements;
- To recommend the commissioning of services, resource allocation to achieve the outcomes and indicators set out in the aims of the Board through the prioritisation and recommendation of proposals in the constituent partners' budget setting rounds;
- To commission and receive reports from standing sub groups and task groups to take up additional work on research of policies, service improvement and local needs;
- To ensure that there is active user and public involvement in decision-making and developments of services;
- To ensure that all initiatives are carried out in a framework that promotes equalities and celebrates diversity;
- To ensure that activities promote a positive image of the City, the Partnership and the local community;
- To support and influence service developments and change that enhance the general well being of the City;
- To eensure that objectives are reflective of the objectives set out by Sunderland Strategy;
- To invite appropriate representatives and bodies to give evidence

Note: The Health and Wellbeing Board will not have a scrutiny function, which will be retained through the scrutiny arrangements

15. Membership of the Shadow Health and Wellbeing Board.

Leader of the Council (Chair)
Cabinet Secretary (Vice Chair)
Health, Housing and Adults Services Portfolio Holder
Children and Young People Portfolio Holder
Public Health, Wellbeing and Culture Portfolio Holder
Opposition Member
Executive Director of Health, Housing and Adults
Executive Director for Children's Services
Executive Director for City Services
Sunderland PCT
Director of Commissioning and Reform
Director of Public Health
Sue Winfield (till April 2013) to oversee development of Healthwatch
Clinical Commissioning Group
Chair Clinical Commissioning Group
Additional Rep - Clinical Commissioning Group
LINK /Healthwatch
Link Representative (till April 2013 when Healthwatch commences)



Revenue Budget Outturn for 2011/2012 and First Revenue Review 2012/2013

Cabinet Meeting 20th June 2012

Extract of Report

VIREMENTS OVER £55,000 FOR THE FINAL QUARTER 2011/2012

Proposals for Reserves and Provisions

3.7 In accordance with approval by January Cabinet it is proposed that the £7.584 million underspend identified in 3.6 is transferred to the Strategic Investment Reserve to support one off transitional costs from the implementation of budget savings proposals in 2012/2013 and future years and potential costs of equal pay.

	Transfer From £000	Transfer To £000
General Balances	7,584	
Transfer to :		
Strategic Investment Reserve		7,584
TOTAL		

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Capital Programme First Capital Review 2012/2013 (including Treasury Management)

Cabinet Meeting - 18 July 2012

Extract of Report

Additional Schemes - Fully Funded	£000
Leader	
Newcastle International Airport Ltd - to increase the 2012/2013 Capital Programme by a maximum of £20million in order that the Council may participate in the re-financing of existing debt portfolio in respect of Newcastle International Airport Ltd. The proposal can be financed through prudential borrowing which has been provided for within headroom included in the approved Treasury Management Strategy/Prudential Indicators for 2012/2013 in March 2012 and by temporary use of internal resources to maximise the financial position for the Council. It is envisaged that the interest and dividends receivable over the course of the financing period will compensate for any additional costs of borrowing incurred by the Council on a worst case scenario basis and that as such the transaction is expected to be at least revenue neutral. A full business case for the potential transaction will be considered at a future Cabinet meeting. City Services	20,000
	440
Better Bus Areas Fund – Improvements to Borough Road bus areas and for the provision of Intelligent Transport Systems to 5 key bus corridors fully funded from grant from the Department for Transport	410

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Localism Act 2011 – Appointment of Independent Persons

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COUNCIL 30 JULY 2012

LOCALISM ACT 2011 - APPOINTMENT OF INDEPENDENT PERSONS

Report of the Head of Law and Governance

1. The Localism Act 2011 requires the Council to appoint at least one independent person whose views must be sought and taken into account before the Standards Committee makes a decision in respect of an allegation against a Member which has been investigated.

The independent person's views may also be sought by a Member who is the subject of a misconduct complaint.

- 2. At its meeting on 28 March 2012, Council resolved to appoint two independent persons, each for a term of two years, with provision to extend for a further three years without re-advertising.
- 3. The posts were advertised in a joint advertisement issued on behalf of the Tyne and Wear Authorities and Northumberland County Council. A panel drawn from the Standards Committee considered the applications and interviewed candidates and has recommended that the Council appoint Mr Anthony Atkinson and Mrs Sheeba Joseph to the posts.
- 4. Mr Atkinson is a retired accountant who undertakes a number of voluntary roles in the community including serving as a school governor and member of a schools appeal panel, together with voluntary work associated with the National Trust property, Gibside and with Pets as Therapy. He is a Trustee/Director of Gateshead Voluntary Organisations Council. Under the pre-July 2012 Standards regime, he served as the Independent Chair of Gateshead Council's Standards Committee and as an Independent Member of the Integrated Transport Authority Standards and Audit Committee. Mr Atkinson also served as a Magistrate between 1995 and 2008 and between 2008 to 2009 he was employed part-time as a Parish Council Clerk, obtaining a certificate in Local Council Administration. He is a former local director of Vaux Group plc and credits Vaux with encouraging his initial involvement in community work.
- 5. Mrs Joseph is a teacher, having gained her teaching qualification in 1995. Prior to this she worked for 14 years in the financial services sector in banking, insurance and with a chartered accountancy firm. Mrs Joseph has been involved in regulatory work since 2009, previously with the General Teaching Council of England (GTCE) and more recently with the Teaching Agency. While she was a member of the GTCE, she was actively involved in sitting on regulatory panels, working as the lead member for continuing professional development and teacher training and delivering advocacy sessions to student

teachers. She has experience of working with investigative committees when allegations have been made against teachers and currently serves as a Professional Conduct Panel Member, sitting on hearing panels which determine such allegations.

6. Recommendation

That the Council appoint Mr Anthony Atkinson and Mrs Sheeba Joseph to the posts of independent persons, pursuant to the requirements of the Localism Act 2011, for a period of two years, with provision for the Council to extend for a further period of three years, without readvertising the posts.

Appointments to Committees and Outside Bodies

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COUNCIL 30th JULY 2012

APPOINTMENTS TO COMMITTEES AND OUTSIDE BODIES – THE SCRUTINY COMMITTEE AND THE NORTHUMBRIA POLICE AND CRIME PANEL

Report of the Executive Director of Commercial and Corporate Services

1.0 Introduction

1.1 The purpose of this report is to consider appointments to the Scrutiny Committee and the Northumbria Police and Crime Panel.

2.0 Scrutiny Committee

- 2.1 At the Annual Meeting of the Council on 16th May 2012 Members considered the appointment of persons to the statutory co-opted positions on the Scrutiny Committee. They approved the nomination of Ms A. Blakey as the Roman Catholic diocese representative and decided to leave the positions in relation to the Church of England diocese representative and the two Parent Governor representatives vacant for the time being.
- **2.2** Council is now asked to consider approving the nominations of Ms R. Elliott and Ms H. Harper as the two Parent Governor representatives on the Committee.

3.0 Northumbria Police and Crime Panel

- 3.1 As Members will be aware, the Northumbria Police Authority is to be replaced by a publicly elected Police and Crime Commissioner (PCC) who will be responsible for overseeing the Chief Constable and holding the Chief to account to ensure an efficient and effective police service for the area.
 - A Police and Crime Panel will be created to scrutinise and support the PCC. The panel will be made up of councillors to be nominated by the six constituent councils along with two co-opted members.
- 3.2 The Home Office have asked that they be advised of nominations to the Panel by 16th July. In order to comply with this request within the time constraints, the majority group's nominations of the Leader of the Council, with the Deputy Leader as substitute, and Councillor Gofton with Councillor S Watson as substitute have been passed to Gateshead Council as the interim host authority for onward transmission to the Home Office subject to Council approval. The Council is therefore requested to approve the nominations.

4.0 Recommendations:

- **4.1** The Council is accordingly recommended to consider:
 - (i) appointing Ms R. Elliott and Ms H. Harper as the two Parent Governor representatives on the Scrutiny Committee, and
 - (ii) appoving the nominations to the Northumbria Police and Crime Panel of the Leader of the Council, with the Deputy Leader as substitute, and Councillor Gofton with Councillor S Watson as substitute.