

## Risk Scoring Matrix

Impact	4				
	3				
	2				
	1				
		1	2	3	4
		Likelihood			

## Risk Impact

- 1 = Minor  
2 = Moderate  
3 = Significant  
4 = Critical

## Risk Likelihood

- 1 = Unlikely  
2 = Possible  
3 = Likely  
4 = Almost Certain

<b>Red</b> 9-16	<b>HIGH</b> Unacceptable level of risk exposure requiring immediate corrective action or escalation
<b>Amber</b> 3-8	<b>MEDIUM</b> Unacceptable level of risk exposure requiring constant monitoring and appropriate action
<b>Green</b> 1-2	<b>LOW</b> Acceptable level of risk exposure subject to regular active monitoring measures

Negative Impact	Description	Likelihood	Description
<b>4 Critical</b>	<ul style="list-style-type: none"> <li>Inability to deliver a number of organisational priorities or strategic objectives</li> <li>Major disruption to a number of important services</li> <li>Loss of life</li> <li>Extensive coverage in national press and broadsheet editorial and/or national TV</li> <li>Non compliance with local procedures and policies.</li> <li>Huge financial loss &gt;£1M in a year</li> </ul>	<b>4 Almost Certain</b>	<ul style="list-style-type: none"> <li>More than 80% chance of occurrence</li> <li>Is expected to occur in most circumstances</li> <li>Occurs on a daily/weekly basis</li> </ul>
<b>3 Significant</b>	<ul style="list-style-type: none"> <li>Inability to deliver an organisational priority or strategic objective</li> <li>Major disruption to important service</li> <li>Extensive/multiple injuries</li> <li>Coverage in national (broadsheet) press and/or low coverage on national TV</li> <li>Non Compliance with council policies</li> <li>Major financial loss &gt;£250K – &lt;£1M in a year</li> </ul>	<b>3 Likely</b>	<ul style="list-style-type: none"> <li>Between 40% and 80% chance of occurrence</li> <li>Will probably occur at some time or in most circumstances</li> <li>Occurs on a quarterly basis</li> </ul>
<b>2 Moderate</b>	<ul style="list-style-type: none"> <li>Inability to deliver a service objective that is not key to the delivery of an organisational priority or objective</li> <li>Significant disruption to important service</li> <li>Major disruption to non-crucial service</li> <li>Serious injury (medical treatment required)</li> <li>Extensive and/or front-page coverage in local press and/or minimal coverage in national tabloid press/TV</li> <li>Subject of internal enquiry</li> <li>High financial loss &gt;£50K – &lt;£250K in a year</li> </ul>	<b>2 Possible</b>	<ul style="list-style-type: none"> <li>Between 10% and 40% chance of occurrence</li> <li>Is fairly unlikely to occur but could occur at some time</li> <li>Occurs once every three years</li> </ul>
<b>1 Minor</b>	<ul style="list-style-type: none"> <li>Inability to deliver team/individual objective that is not key to the delivery of an organisational priority or objective</li> <li>Minor impact on delivery of strategy or operational activities</li> <li>Brief disruption of important service</li> <li>Minor/significant disruption to non-crucial service</li> <li>Minor injury (first aid treatment)</li> <li>Minimal reputation damage (minimal coverage local press)</li> <li>Interventions by industry or other regulatory bodies</li> <li>Low or medium financial loss &lt;£50K in a year</li> </ul>	<b>1 Unlikely</b>	<ul style="list-style-type: none"> <li>Less than 10% chance of occurrence</li> <li>May occur only in exceptional circumstances</li> <li>Has never or very rarely happened before</li> </ul>

