

## **Statement of Earmarked Reserves**

## Appendix B

| Title and Purpose of Earmarked Reserve  | Actual<br>Opening<br>Balance<br>(01.04.19) | Transfer<br>from<br>Reserve | Transfer<br>to<br>Reserve | Expected<br>Closing<br>Balance<br>(31.03.20) |
|---|--|-----------------------------|---------------------------|--|
|   | £000                                       | £000                        | £000                      | £000   |
| <b>Insurance Reserve</b><br>Reserve held to protect the Authority from<br>unexpected volatility from changes in<br>legislation that could be retrospective,<br>unknown exposures that may arise in the<br>future, and to cover a possible shortfall in<br>the eventual settlement in respect of MMI.  | 677  | 0                           | 454                       | 1,131  |
| <b>Early Retirements Reserve</b><br>Reserve to cover future compensatory<br>added years payments associated with an<br>early retirement during 2002/2003. This<br>ensures no ongoing revenue implications.  | 13   | (4)                         | 0                         | 9  |
| <b>PFI Smoothing Reserve</b><br>Reserve established to smooth the impact<br>of the PFI scheme on the Authority's<br>revenue budget over the 25 year life-span of<br>the scheme. A recent review confirms this<br>will be fully utilised.  | 8,126                                      | 0                           | 162                       | 8,288  |
| Budget Carry Forward Reserve<br>Reserve established to fund the slippage<br>of specific items of revenue expenditure.   | 1,990                                      | (697)                       | 395                       | 1,688  |
| <b>Transformation and Reform Reserve</b><br>Reserve covers expected costs of all<br>major organisational changes and<br>transformation projects required for the<br>Authority to operate more efficiently and<br>effectively. This also includes temporary<br>funding of the budget over the medium<br>term whilst longer term IRMP changes are<br>made by the Authority. | 2,474                                      | (6)                         | 2,867                     | 5,335  |
| Capital Developments Reserve<br>Reserve created to fund medium term and<br>long term capital and revenue<br>developments.   | 4,860                                      | 0                           | 646                       | 5,506  |

| Medium Term Planning Reserve   Reserve to plan for the impact of the government's new funding arrangements (safety net and rating appeals) / reductions  | Actual<br>Opening<br>Balance<br>(01.04.19)<br>£000<br>1,336 | Transfer<br>from<br>Reserve<br>£000<br>0 | Transfer<br>to<br>Reserve<br>£000<br>0 | Expected<br>Closing<br>Balance<br>(31.03.20)<br>£000<br>1,336 |
|--|---|--|--|---|
| <b>COVID-19 Reserve</b><br>Reserve temporarily established to deal with<br>the implications of the COVID-19 pandemic,<br>with an expected life of twelve months to be<br>fully reviewed in March 2021  | 0   | 0  | 1,515                                  | 1,515   |
| Total Reserves that prevent an increase in revenue budgets   | 19,476  | (707)                                    | 6,039                                  | 24,808  |
| <b>Resilience Reserve</b><br>Reserve to enable appropriate contingency<br>arrangements to be put in place to ensure<br>continued service delivery.   | 3,500   | 0  | 0                                      | 3,500   |
| <b>New Dimensions Reserve</b><br>Reserve to be used in future years to<br>provide for any adverse effect of potential<br>changes in grant arrangements and to<br>provide resources to support delivery of the<br>Urban Search and Rescue response. | 782   | (58)                                     | 43                                     | 767   |
| Emergency Services Mobile<br>Communications Reserve<br>Emergency Services Mobile<br>Communications Grant received from<br>Home Office held in reserve to finance the<br>new wide area communications system.                                       | 1,837   | (413)                                    | 0                                      | 1,424   |
| Total Reserves to support service delivery requirements  | 6,119   | (471)                                    | 43                                     | 5,691   |
| Total Reserves   | 25,595  | (1,178)                                  | 6,082                                  | 30,499  |