#### **CAPITAL PROGRAMME**

#### **APPENDIX A**

## 2009/10 to 2013/14

Expenditure by Portfolio	Gross Cost	Expend to	Estimated Payments							
	£'000	31.3.09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000			
	2000	~ ~ ~ ~ ~ ~					2000			
Leader / Deputy Leader	5,400	405	1,195	3,800						
Resources	12,765	6,002	5,291	1,267	205					
Children & Learning City	198,867	89,001	55,106	21,410	17,122	11,277	4,951			
Prosperous City	25,636	8,452	2,363	13,274	1,547					
Healthy City	24,133	4,382	7,750	3,748	2,681	2,786	2,786			
Safer Cities	2,898	986	487	1,425						
Attractive & Inclusive City	250,220	61,209	25,836	22,458	15,919	38,633	86,165			
Sustainable Communities	24,341	10,806	5,002	6,163	790	790	790			
Responsive Services & Customer Care	7,267	2,596	1,595	2,676	400					
Contingencies	71,214			11,614	8,800	50,800				
TOTAL CAPITAL EXPENDITURE	622,741	183,839	104,625	87,835	47,464	104,286	94,692			

Contingency Capital Programme 2010/11	Gross Cost	Expend to		Estin	nated Pay	ments	
	£'000	31.3.09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000
EXPENDITURE							
Attractive and Inclusive City							
Washington Leisure Centre Refurbishment (net council contribution to the project - the scheme is dependant on receipt of external funding)	350			350			
TOTAL CAPITAL EXPENDITURE	350			350			
FINANCING							
From Internal Sources							
Revenue Contributions							
- General Fund	350			350			
TOTAL FINANCING	350			350			

Resources have been provisionally allocated as a capital contingency for 2010/2011 for a number of outline infrastructure schemes and where external and other funding remains to be confirmed (£11.264m). It is appropriate to make provision within capital contingencies for prudential borrowing to fund these infrastructure projects, subject to consideration and approval of suitable business cases. It is anticipated that such finance will be provided on the basis of invest to save or the generation of additional income.

### **CAPITAL PROGRAMME**

Source of Finance	Estimated Payments						
	2009/10	2010/11	2011/12	2012/13	2013/14		
	£'000	£'000	£'000	£'000	£'000		
From External Sources							
Loans							
- Supported Capital Expenditure (Revenue)	7,649	7,742	7,110	4,650	4,227		
- Unsupported Borrowing	313	13,620	400				
Government Grants							
- Disabled Facilities	1,006	1,006	1,006	1,006	1,006		
- DCFS	617	174					
- DCLG	2,396						
- DCMS - DOH	1,769	077	200	200	200		
- Sure Start	2,253	877	299	299	299		
- Social Services IT	2,156 530	1,958 113					
- Single Housing Investment Pot	2,109	1,883	1,491	1,491	1,491		
- New Deal For Communities	58	1,000	1,431	1,431	1,431		
- New Deal Modernisation	1,958	294	2,924	2,924	2,924		
- Standards Fund	5,915	8,056	8,850	6,619	2,524		
- Building Schools for the Future	39,869	3,339	493	0,010			
- Transport Grant	2,242	3,844	4,128	4,211	9,073		
- Transport Grant - Section 31	250	6,927	6,232	31,891	56,222		
- Working Neighbourhoods Fund	900	6,200	500	01,001	00,222		
- Coast Protection	59	60	190	15	60		
- CABE Sea Change Fund		1,000					
Lottery Grants	925	2,101					
European Grants	22	, -					
Grants from Other Public Bodies							
- One North East	2,604	2,760	2,261				
- Single Programme	455						
- English Partnerships	2,313	4,428					
- Primary Care Trust	845						
- Empire Maintenance	148	65					
- Nexus	150						
- SALIX	102						
- Regional Improvement and Efficiency Partnership	100	30					
- Urban 2	3	040					
- Waste Infrastructure Grant	435	216					
- Tyne & Wear Museums	216	511					
- Sport England		544	600				
- Governors Contribution - Football Foundation		402	600 1,000				
Other External Funding	871		1,000				
Total External Sources	81,238	67,639	37,484	53,106	75,302		
From Internal Sources	01,230	01,039	37,404	33,100	73,302		
Revenue Contributions							
- General Fund	6,762	12,997	775	570	570		
		· ·	305		410		
- Directorate Revenue Contributions	1,549	1,266	305	410	410		
- Strategic Initiatives Budget	74	268					
- Insurance Fund	12	0.004					
Capital Receipts	3,019	2,004					
Reserves	0 :==	(0.0:5)			40		
- Strategic Investment Reserve	6,179	(3,218)			18,410		
- Strategic Investment Reserve (Temporary Use)	2,378	4,359	100	(600)			
- Strategic Investment Plan	1,607	2,520					
- Port Insurance Reserve	60						
- Capital Reserves	618						
- Section 106	1,014						
- Swift Reserve	115						
Total Internal Sources	23,387	20,196	1,180	380	19,390		
TOTAL CAPITAL FINANCING	104,625	87,835	38,664	53,486	94,692		

# LEADER/DEPUTY LEADER CAPITAL PROGRAMME

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

The Leader / Deputy Leader capital programme will contribute towards meeting Sunderland's corporate improvement objectives and strategic priorities of:

- Corporate Improvement Priority 1 Prosperous City (CIP 1)
- Corporate Improvement Priority 5 Attractive and Inclusive City (CIP 5)
- Corporate Improvement Priority 6 Corporate Improvement Programme (CIP6)

#### It aims to do this through:

- Economic Development by promoting a diverse and prosperous economy that provides secure and rewarding job opportunities for all residents by developing an entrepreneurial culture, a highly skilled workforce, and a 21st century physical and support infrastructure (CIP 1)
- A development provision in 2009/2010 has enabled rapid response to the economic downturn and opportunities in the city centre, including physical infrastructure improvements.

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

 Rainton Bridge Strategic Site development - The E-Business Centre has been fully operational since 2007 and is now occupied by 33 diverse businesses employing around 180 staff.

#### **KEY MEDIUM TERM PRIORITIES**

- Developing measures to increase the level of business activity and stimulate sustainable economic interest and investment in the city (CIP 1)
- Providing support and assistance to local and incoming businesses in order to develop employment opportunities and support business growth (CIP 1)
- Providing proactive and reactive support and assistance to secure direct investment and re-investments within the city to create and safeguard local jobs (CIP 1)
- Promoting physical and infrastructure improvements for business growth (CIP 1)
- Implementation of the Customer Service and Access Strategy action plan key principles (CIP6)

#### HOW THE PROGRAMME CONTRIBUTES TO AN EFFICIENT AND EFFECTIVE COUNCIL

In developing measures to improve economic prosperity, value for money will be achieved through a range of measures including:

- Maximising external funding
- Work with internal and external partners to improve services for local businesses
- Efficiencies will be achieved through improved procurement techniques and monitoring arrangements

#### **CAPITAL INVESTMENTS FOR THE YEAR**

#### **New Starts**

• Provisions made for Economic Development will enable the Council to respond quickly and positively to economic issues that support job creation and job protection in Sunderland.

# LEADER/DEPUTY LEADER CAPITAL PROGRAMME

## SUMMARY

Project Description	Gross Cost	Expend to 31.3.09		Estim	ated Payr	ments		Full Year Revenue Costs
	£'000	£'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	£'000
MAIN BLOCK								
Continuing Projects	800	405	395					
Projects Commencing 2009/10	800		800					
Projects Commencing 2010/11	3,800			3,800				
Projects Commencing 2011/12								
Projects Commencing 2012/13								
Projects Commencing 2013/14								
TOTAL CAPITAL EXPENDITURE	5,400	405	1,195	3,800				

Source of Finance		Estim	ated Resc	urces	
	2009/10	2010/11	2011/12	2012/13	2013/14
	£'000	£'000	£'000	£'000	£'000
FROM EXTERNAL SOURCES					
Government Grants					
- Working Neighbourhood Fund	800	800			
Total External Sources	800	800			
FROM INTERNAL SOURCES					
Revenue Contributions					
- General Fund	395	3,000			
Total Internal Sources	395	3,000			
TOTAL FINANCING	1,195	3,800			

# LEADER/DEPUTY LEADER CAPITAL PROGRAMME

Project		Project	Gross	Expend						Full Year
	Project Description	Sponsor	Cost	to 31.3.09		Estim	ated Pay	ments		Revenue Costs
					2009/10	2010/11	2011/12	2012/13	2013/14	-
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects									
	CITY BUSINESS AND INVESTMENT									
MAN/120	Provision for Economic Development 2008/09	J Snaith	800	405	395					
TOTAL (	CONTINUING PROJECTS		800	405	395					
	Projects Commencing 2009/10									
	CITY BUSINESS AND INVESTMENT TEAM									
MAN/123	Provision for Economic Development 2009/10	J Snaith	800		800					
TOTAL I	PROJECTS COMMENCING 2009/10		800		800					
	Projects Commencing 2010/11									
	CITY BUSINESS AND INVESTMENT									
MAN130	Provision for Economic Development 2010/11	J Snaith	800			800				
MAN132	Economic Development Support Provision	J Snaith	3,000			3,000				
TOTAL	PROJECTS COMMENCING 2010/11		3.800			3,800				
			3,000	<u> </u>	<u> </u>	2,000			<u> </u>	
TOTAL (	CAPITAL PROGRAMME		5,400	405	1,195	3,800	1	<u> </u>	<u> </u>	<u> </u>

# RESOURCES CAPITAL PROGRAMME

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

The Resources capital programme will contribute towards meeting Sunderland's strategic priorities of:

Corporate Improvement Priority 1 - Prosperous City (CIP 1)

Corporate Improvement Priority 5 - Attractive and Inclusive City (CIP 5)

#### It aims to do this through:

- Promoting a diverse and prosperous economy providing secure and rewarding job opportunities for all which local people are able to access (CIP 1)
- Helping new and existing local businesses create new jobs, be competitive and invest in the future (CIP 1)
- Ensuring Sunderland is at the forefront of securing the benefits offered by advances in Information Technology (CIP 1)
- Supporting economic development by providing a range of sites, premises, transport and electronic networks (CIP1)
- Developing an attractive and inclusive city (CIP 5).

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- Rebuilding of Ryhope Cricket Clubhouse following fire damage
- Completion of the office rationalisation programme
- Completion of the programme of modifications to Council buildings including a lift refurbishment programme to ensure compliance with the Disability Discrimination Act
- Improvements to Voice and Data Network the implementation was substantially complete by 31<sup>st</sup> March 2009 and is generating significant improvements to the network as well as significant revenue savings
- E-Commerce Strategy EBP module of SAP this investment has improved financial management information relating to spend with external suppliers to highlight efficiencies through contractual opportunities and e-enable the procurement process within the Council.
- SAP Reporting Business Warehousing this new IT system has introduced more controlled procurement and further increased electronic processes into the purchasing system (CIP 1)
- Relocation of the Occupational Health Unit from its previous premises, to improve the service to the organisation in terms of increasing attendance at work and improvements to the health of employees, was completed in June 2009.
- The Digital Challenge programme is setting the vision for a digitally enabled Sunderland by delivering services where, when and how they are needed and wanted. The projects and initiatives are due to be completed by 31<sup>st</sup> March 2010 (CIP1).
- Upgrading of the ICT helpdesk is due to be completed by 31<sup>st</sup> March 2010. This will allow staff to raise requests online, track progress of requests and reduce the number of avoidable contacts into ICT. In addition, remote access tools will reduce travel costs for second line analysts needing to visit locations.
- The number of circuit breakers currently installed in the Power Distribution Unit (PDU) limits distribution of power within the Moorside data centre. Installation of an additional PDU has provided an increase in the number of distribution points available to cope with a projected increased power required for ongoing projects.
- The current flexible working system is due to be replaced by 31<sup>st</sup> March 2010.

#### **KEY MEDIUM TERM PRIORITIES**

- A Business Improvement Plan for the Port has been completed and the Port Masterplan produced in draft form. Proposed investment included in the masterplan is currently being evaluated.
- ICT medium term priorities include assisting the Council in the smarter working agenda, supporting business improvement programmes and ensuring communities maintain the benefits of Digital Challenge investment

### HOW THE PROGRAMME CONTRIBUTES TO AN EFFICIENT AND EFFECTIVE COUNCIL

- The investment in the voice and data network is producing significant revenue savings in terms of reduced line rentals
- The investment in Business Warehousing will produce a seamless electronic purchasing process
- The introduction of home working will increase staff productivity and performance.

# RESOURCES CAPITAL PROGRAMME

#### **CAPITAL INVESTMENTS FOR THE YEAR AHEAD**

#### **Ongoing Commitments**

- A computer system is required to effectively deal with complaints and requests for information under the Freedom of Information Act (CIP 1)
- Flexible Working Solutions capital investment will be used to deliver the infrastructure for the development and support of applications to mobile devices (CIP 1)
- Phase 2 of the Revenue and Benefits system upgrade involves public access via the web allowing customers to access account information without contacting the Council, a homeworking pilot, and IEG4 Intelligent eforms enabling efficiencies through customers being able to complete benefit applications on line (CIP 1).

#### **New Starts**

- Introduction of an electronic system for the production of Court papers will allow for a more efficient use of staff time in bundle preparation and in accessing archived cases and it will substantially reduce future storage requirements
- The current call manager system will be replaced to allow integration with other Council VOIP systems and enable efficiencies through better use of more up to date telephony solutions.

# RESOURCES CAPITAL PROGRAMME

### SUMMARY

Project Description	Gross Cost	Expend to 31.3.09		Estim	ated Pay	ments		Full Year Revenue Costs
	£'000	£'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	£'000
MAIN BLOCK								
Continuing Projects	10,997	5,961	4,909	127				
Projects Commencing 2009/10	1,247	41	382	619	205			
Projects Commencing 2010/11	521			521				
Projects Commencing 2011/12								
Projects Commencing 2012/13								
Projects Commencing 2013/14								
TOTAL CAPITAL EXPENDITURE	12,765	6,002	5,291	1,267	205			

Source of Finance		Estima	ated Reso	ources	
	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000
FROM EXTERNAL SOURCES					
	242				
Unsupported Borrowing Government Grants	313				
	0.000				
- Communities and Local Government	2,396				
- European Grants	22				
Total External Sources	2,731				
FROM INTERNAL SOURCES					
Revenue Contributions					
- General Fund	1,942	551	205		
- Directorate Resources		341			
Reserves					
- Port Reserve	60				
- Strategic Investment Plan	25	375			
Capital Receipts	533				
Total Internal Sources	2,560	1,267	205		
TOTAL FINANCING	5,291	1,267	205		

# RESOURCES CAPITAL PROGRAMME

Project Ref.No.	Project Description	Project Sponsor		Expend to 31.3.09		Estim	ated Pay	ments		Full Year Revenue Costs
					2009/10	2010/11	2011/12	2012/13	2013/14	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects									
	CITY CENTRE DEVELOPMENTS AND									
	LAND AND PROPERTY									
EDT/091/ 139		C Clark	984	731	253					
R/006	Relocation of Allotments Dyer Square Southwick	N Wood	150	110	40					
	ICT									
MAN/022	Improvements to Voice and Data Network	T Baker	1,840	1,739	101					
MAN/026	·	R Rayner	110		53	53				
MAN/122		F Brown	304	25	279					
MAN/118	ICT Disaster Recovery	T Baker	100	22	54	24				
MAN/119	Flexible Working Solutions	T Baker	100		50	50				
MAN/120	Digital Challenge	T Baker	3,391	995	2,396					
	Business Transformation Projects	T Baker	3,000	1,404	1,596					
	Port									
PT/045	Port Penstocks	C Clark	60		60					
PT/001	Port Review Consultancy Stages 1&2	C Clark	511	506	5					
EDT/044	Port Regeneration Study	C Clark	447	425	22					
TOTAL C	ONTINUING PROJECTS	L	10,997	5,961	4,909	127				
	Projects Commencing 2009/10									
	CITY CENTRE DEVELOPMENTS AND									
	LAND AND PROPERTY									
R/008	Occupational Health Unit Relocation	C Clark	103	3	100					
	ICT									
MAN/123	SAP Infrastructure	T Baker	100	38	62					
MAN/124	ICT Helpdesk	T Baker	65		65					
MAN/125	·	T Baker	80		80					
MAN/126	Revenue and Benefits system Phase 2	F Brown	444		25	419				
MAN/127	Flexible Working System	S Stanhope	50		50					
MAN/128	Cash Receipting	T Baker	200			200				
MAN/129	SAP Archiving	T Baker	205				205	,		
TOTAL P	ROJECTS COMMENCING 2009/10		1,247	41	382	619	205			
	Projects Commencing 2010/11									
	LOT.									
	ICT	T D . I	40.							
	Call Manager Replacement	T Baker	491			491				
		R Rayner	30			30				
TOTAL P	ROJECTS COMMENCING 2010/11		521			521				
TOTAL C	APITAL PROGRAMME		12,765	6,002	5,291	1,267	205			
IUIAL	AFITAL FRUUKAIVIIVIE		12,705	0,002	5,291	1,20/	205			I

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

Children's Services Capital Programme, which incorporates Building Schools for the Future (BSF) and the Primary Capital Programme (PCP) will contribute towards meeting Sunderland's corporate improvement objectives and strategic priorities as identified in:

- Sunderland's Corporate Improvement Plan Priorities:
- Corporate Improvement Priority 1 Prosperous City (CIP 1)
- Corporate Improvement Priority 2 Healthy City (CIP 2)
- Corporate Improvement Priority 3 Safe City (CIP 3)
- Corporate Improvement Priority 4 Learning City (CIP 4)
- Corporate Improvement Priority 5 Attractive and Inclusive City (CIP 5)
- Corporate Improvement Priority 6 Corporate Improvement Programme (CIP6)

### The Children and Young People's Plan priorities:

- Achieving their education (CYPP priority 7)
- Enjoy sport, leisure and play (CYPP priority 8).

#### The national outcome and indicators of which the most relevant to capital investment are:

- Achievement of at least 78 points across the Early Years Foundation Stage (EYFS) with at least 6 in each of the scales in Personal, Social and Emotional Development and Communication, Language and Literacy (NI 72)
- Percentage of schools providing access to extended services (NI 88)
- Take up of 14-19 learning diplomas (NI 90)
- Narrowing the gap between the lowest achieving 20% in the EYFS Profile and the rest (NI 92)
- Delivery of Sure Start Children's Centres (NI 109).

#### It aims to do this through:

- The Children's Services AMP, which contains updated information about the condition, suitability and sufficiency of all school buildings. The school building condition drives the amount of Modernisation Grant allocated by the Department for Children, Schools and Families (DCSF) (CIP 4)
- A DCSF approved Primary Strategy for Change affecting a locally agreed action plan for the re-building and / or major refurbishment of up to 50% of its primary schools began in 2009/2010 (CIP 4)
- The School Place Planning Review, which will identify future priorities for capital investment, taking into account the current pupil roll and projected future school rolls. (CIP 4)
- Schools being allocated devolved capital from Standards Fund. The LA provides support to schools in assisting them in planning this expenditure to achieve school and LA development priorities (CIP 4)
- Building Schools for the Future (BSF) providing a strategic and transformational approach to capital investment across all secondary and secondary special schools (CIP 4 and CIP 5)
- As part of BSF, the building programme to maintain the momentum of the 'Sunderland Model' of partnership, collaboration, innovation and diversity (CIP 4 and CIP 6)
- EYFS capital investment plan has been developed to improve the quality of learning environments in early years settings, improve access for disabled children in early years settings and support the flexible provision of the 3 and 4 year olds entitlement to nursery education. The work commenced in 2009/2010 and will finish in 2010/11 in line with grant funding conditions (NI 72, NI 92, CYPP priority 7, CIP 4)
- Extended Schools capital funding will be joined up with other devolved Local Authority funding, including the resources being made available through the Primary Capital Programme, to support the provision of Extended Schools core offer (NI 88, CYPP priority 8)
- Partnership working which is key to making right investment choices and to supporting the wider regeneration agenda in Sunderland (CIP 5 and CIP 9)
- Providing young people leaving care with a residential resource, a direct access hostel and further developing supported lodgings (CIP 2 and CIP 3).

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- 11 schools have benefited from the Children's Services Access Initiative Budget which has been used to improve facilities for disabled pupils accessing mainstream school provision (CIP 4)
- BSF and Diploma Gateway funding has provided refurbishment and equipment at the two 14-16 centres based at Harraton and Pallion. These centres of excellence aim to engage young pupils in experimental learning that will encourage progression to further education and training by raising levels of attainment, raising aspirations, providing enterprising teaching and learning, and by establishing good practice (CIP 4, NI 90).
- Sunderland's Wave 1 BSF programme is almost complete. The three 'Sunderland Model' Academies; Academy 360, Castle View Enterprise Academy, and Red House Academy were opened in September 2009 as was Washington School. All of these schemes were delivered on time and within budget. The two remaining major refurbishment schemes at Biddick and St Robert of Newminster RC Secondary Schools will be complete in 2010. The BSF and Academies programme will provide the platform for transforming secondary education and for creating state of the art ICT and vocational facilities (CIP 4, CIP 5 and CIP 6)
- Outside of BSF, Thornhill School dining facility was completed July 2009 in readiness for the commencement
  of the new academic year. The new facility is fully inclusive and fully compliant in all aspects of DDA (CIP 2
  and CIP 4)
- Works to complete the Albany Teaching and Learning Centre were completed for the opening of the Centre in September 2009. The centre had been remodelled, refurbished and furnished to provide office space for 4 Primary National Strategy Consultants delivering on national intervention programmes to support schools. (Every Child a Reader, Every Child Counts, Every Child a Talker and Communication, Language and Literacy) The high quality training facilities provided in two large rooms mean that teachers and other school staff are able to access their CPD in bespoke surroundings using excellent facilities. (CIP 4)

#### **KEY MEDIUM TERM PRIORITIES**

- To address the most urgent condition priorities, health and safety work and major capitalised repair as identified from Children's Services AMP data (CIP 4)
- Planning Phase 2 of BSF which includes the 9 remaining secondary schools, the secondary special schools and the Pupil Referral Units. The secondary schools are Farringdon, Southmoor, Thornhill, St Aidan's and St Anthony's RC Schools, Monkwearmouth, Hetton, Houghton Kepier, and Venerable Bede CE School. The secondary special schools are Barbara Priestman, Portland, Springwell Dene and Castle Green Schools. The Readiness to Deliver Submission was approved by Partnerships for Schools (PfS) and DCSF in July 2009 and Sunderland is now formally in Wave 7 of the national programme. The Strategy for Change will be submitted in February 2010 with the Outline Business Case (OBC) submitted in October 2010. (CIP 5 and CIP 6)
- To continue to address school building condition priorities and the reduction of surplus places in primary schools informed through the city wide Primary Strategy for Change programme, alongside the School Place Planning Review (CIP 4 and CIP 5)
- To continue to develop a range of 'resourced school' provision (for pupils with disabilities) in mainstream settings across the city in line with Children's Services Accessibility Strategy, making more schools more accessible for pupils with disabilities (CIP 4)
- Extend supported accommodation for vulnerable young people (CIP 3)
- To maintain children's homes to a standard required to meet at least the minimum standards against which Sunderland are inspected by OFSTED twice per annum, and also to fulfil the requirements of the Council as Corporate Parents (CIP 3).

### HOW THE PROGRAMME CONTRIBUTES TO AN EFFICIENT AND EFFECTIVE COUNCIL

- As a result of all major capital schemes including BSF, investment in excess of £100 million is being levered
  in to the Council for new schools and extended facilities for children and their families in Sunderland. The
  costs of capital schemes will fall within parameters recommended by the DCSF
- All new or refurbished schools under BSF/Academies will be reduced in size, thereby reducing surplus places and the management of building overheads. The new schools will be more efficiently designed and constructed, all achieving 'Very Good' Building Research Establishments Environmental Assessment Method (BREEAM) ratings. The new schools will be subject to a lifecycle maintenance policy, which will ensure that the investment in assets is protected into the future
- Surplus places within schools, identified by the School Place Planning review, will be addressed by a number
  of methods aimed at meeting government targets. This can either be major works such as amalgamation of
  schools or by internal refurbishment to surplus areas providing alternative uses such as community or
  extended facilities

- The directorate is participating in a corporate wide review of accommodation with a view to rationalising property. This links with a move towards locality and integrated working as well as adopting a more flexible and mobile working model. It is expected that replacement accommodation would generate efficiencies through these new approaches and the reduction in accommodation requirements
- Salix funding has been utilised to undertake 'voltage optimisation' works at six schools. A condition of the Salix funding is that schools are to repay an element of funding over an agreed number of years from revenue savings made in energy efficiency. The repayments will be channelled back into the Salix fund that will then allow additional works to be programmed in schools. The estimated annual revenue savings from the nine confirmed schemes are projected to be £0.053 million per annum.

#### CAPITAL INVESTMENTS FOR THE YEAR AHEAD

### **Ongoing Commitments**

- Biddick School Sports College is currently being constructed and will be complete by April 2010 (CIP 4)
- The St Robert of Newminster major refurbishment project is due for completion by September 2010 (CIP 4 and CIP 5)
- The early stages of the replacement of St Joseph's Primary School, the initial priority school replacement identified in the Primary Strategy for Change consultations, began in 2009/2010. The school will include extended facilities and outdoor sports provision, including a MUGA, for use by Diamond Hall Infant and Junior schools and the wider community. The expected completion date is December 2011 (CIP 4).
- Phase 2 of the provision of external play, equipment and some refurbishment to early years settings to improve EYFS learning environments is ongoing. (NI 72, NI 92, CYPP priority 7, CIP 4)
- Early phases of Surplus Place Removal projects are continuing including works at Seaburn Dene, Wessington and Albany Village Primary Schools.
- Works to upgrade Children's Social Care Residential Homes, in line with OFSTED requirements, is to continue into, and is expected to be completed during 2010/2011.

#### **New Starts**

- A priority of Children's Services continues to be the reduction of surplus places across all schools. The
  completion of the Children's Services Pupil Place Planning review has identified falling rolls across the city
  that need to be addressed (CIP 4)
- New Access Initiative programme aiming to improve the physical environment of schools for pupils with disabilities (CIP 4)
- The funding for the second priority within the Primary Strategy for Change, replacement of Maplewood School, has been confirmed and work will commence in 2010/2011. (CIP 4 and 5)
- Phase 3 of the provision of external play, equipment and some refurbishment to early years settings to improve EYFS learning environments is due to begin in April 2010. (NI 72, NI 92, CYPP priority 7, CIP 4)
- Work at six primary schools will begin, using the Targeted Capital Fund for school kitchens, to support enhanced and improved kitchen and dining area facilities to increase school lunch take-up (CIP 2 and CIP 4).

## **SUMMARY**

Project Description	Gross Cost	Expend to 31.3.09		Estim	ated Pay	ments		Full Year Revenue Costs
			2009/10	2010/11	2011/12	2012/13	2013/14	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
MAIN BLOCK								
Continuing Projects	137,161	89,001	41,698	6,462				(10)
Projects Commencing 2009/10	32,666		13,408	12,676	5,932	650		
Projects Commencing 2010/11	11,311			2,272	6,639	2,000	400	)
Projects Commencing 2011/12	8,627				4,551	4,076		
Projects Commencing 2012/13	4,551					4,551		
Projects Commencing 2013/14	4,551						4,551	
TOTAL CAPITAL EXPENDITURE	198,867	89,001	55,106	21,410	17,122	11,277	4,951	(10)

Source of Finance	Estimated Resources 2009/10 2010/11 2011/12 2012/13 2013/								
	2009/10	2010/11	2011/12	2012/13	2013/14				
	£'000	£'000	£'000	£'000	£'000				
FROM EXTERNAL SOURCES									
Loans									
- Supported Capital Expenditure (Revenue)	3,108	3,013	4,055	1,534	1,827				
Government Grants	,,,,,,	2,010	,,,,,	.,	1,0=1				
- Standards Fund	5,915	8,056	8,850	6,619					
- Modernisation Fund	1,958		-						
- Building Schools for the Future	39,869		•	,	,-				
- Sure Start	2,156	1							
- DCFS Grant	617	· ·							
- Other	99								
School Diocese Contribution		402	600						
Private Sector Contributions	150								
Total External Sources	53,872	17,236	16,922	11,077	4,751				
FROM INTERNAL SOURCES									
Revenue Contributions									
- Directorate Resources	349	183	200	200	200				
Reserves									
- Strategic Investment Reserve (Temporary Use)	765	3,991							
- Capital Reserves	120								
Total Internal Sources	1,234	4,174	200	200	200				
TOTAL FINANCING	55,106	21,410	17,122	11,277	4,951				

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09		Estima	ated Pay	ments		Full Year Revenue Costs
					2009/10	2010/11	2011/12	2012/13	2013/14	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	MAIN BLOCK									
ED04007D	Continuing Projects									(1.5)
EDC4007P	Southwick/Carley Hill - replacement		7,434	7,310						(10)
EDC2007X	Electricity at Work	R Smith	598							
EDC4008S	Building Schools for the Future - Project Resource costs	B Scanlon	3,837	3,399	438					
EDC5009P		B Scanlon	11,064	11,037	27					
EDC5011S	Children's Centre Database	P Hayden	140	1	139					
EDC4005S	Thornhill Dining Centre	B Scanlon	1,120	302	818					
EDC5009P	Washington BSF	B Scanlon	19,112							
EDC5009P	Castle View Academy BSF	B Scanlon	16,039	13,217	2,822					
EDC5009P	Pennywell Academy BSF	B Scanlon	23,285							
ED96143	Usworth School Demolitions	B Scanlon	697	234						
EDC5009S	Asbestos Testing	J Walvin	111	81	30					
EDC5009S	School Closures - misc costs	J Walvin	111	72	39					
	Schools Devolved Capital	V Thompson	3,743	237	3,506					
EDC7004P	Dubmire Primary - Access	V Thompson	15	5	10					
ED95280	Lighting upgrades	B Scanlon	8		8					
EDC7002P	Barmston - voltage	J Walvin	3		3					
EDC7002S	Monkwearmouth - voltage	J Walvin	27		27					
EDC7002S	Thornhill Lighting & Voltage	J Walvin	41		41					
EDC7002S	St Aiden's Voltage	J Walvin	20		20					
EDC5011S	City Learning Centre's 08/09	L Johnson	300	199	101					
ED99262	Extended Schools - cluster co- ordinator	R Barker	37	19	18					
EDC7012S	Youth Capital Fund Plus	K Butchert	451	8	443					
ED99261	Early Years Foundation Stage	R Putz	953	12	941					
EDC7010P	Children's Centre Maintenance	P Hayden	46	11	35					
EDC5009P	Hylton Red House - BSF	B Scanlon	12,440	9,145	3,295					
EDC5009P	Biddick School - BSF	B Scanlon	16,151	5,039	8,927	2,185				
EDC5009P	St Roberts - BSF	B Scanlon	15,856	1,859	9,813	4,184				
EDC5009P	ICT Infrastructure	B Scanlon	1,681	1,348		20				
EDC8008S		B Scanlon	489		168					
EDC8008S		B Scanlon	439	94						
EDC7008S	Diploma Gateway Delivery	B Scanlon	72		72					
EDC7010C	Aiming High	S Fletcher	491	14		68				
EDC8010N	Rainbow Centre - BMS	P Hayden	7	2						
EDC7002P	Fulwell Jnr - boiler replacement	J Walvin	120							
EDC7007P	Albany Village - reading recovery	V Thompson	208		206					
EDC7002P	Eco Schools in Sunderland	V Thompson	15	5	5	5				
TOTAL CO	NTINUING PROJECTS	<u>'</u>	137,161	89,001	41,698	6,462				(10)
	Projects Commencing 2009/10									
	Schools Devolved Capital	V Thompson	5,360		788	3,830	742			
	School Travel Plans	V Thompson	143		76	67				
EDC4004P	New Pupil Places Initiatives	V Thompson	379			379				
EDC4003P	Schools Access Initiative	V Thompson	160		150	10				
	NDS Modernisation Schemes	V Thompson	1,145			1,145				

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09		Estim	ated Pay	ments		Full Year Revenue Costs
					2009/10	2010/11	2011/12	2012/13	2013/14	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
EDC8005P	Seaburn Dene Primary - surplus	V Thompson	465		150	315				
EDC8005P	place removal Wessington Primary - surplus place removal	V Thompson	369		192	177				
EDC7002P	Rickleton Primary - boiler	J. Walvin	94		94					
EDC7002N	Pennywell Early Years - boiler	J. Walvin	101		101					
EDC7002P	South Hylton Primary - boiler	J. Walvin	100		100					
EDC7002P	New Penshaw - boiler	J. Walvin	92		92					
EDC7002P	Oxlcose Primary - boiler	V Thompson	169		9	160				
EDC8002P	New Silksworth Inf - window replacement	V Thompson	50		50					
EDC8002P	Barns Inf & Jnr - window replacement	V Thompson	80		80					
EDC8002P	Fulwell Juniors - roof	V Thompson	90		90					
EDC8002P	Fire Detection Systems	V Thompson	200		200					
	Primary Capital Works	V Thompson	2,628				2,628			
EDC7012S	Youth Capital Fund	K Butchert	174		174					
ED99261	Early Years Foundation Stage	R Putz	992		311	681				
EDC7010P	Children's Centres Maintenance	P Hayden	92		92					
ED96096	BSF - ICT Contract	B Scanlon	10,442		8,815	1,627				
EDC8003P	St Josephs RC Primary	V Thompson	6,000		200	2,588	2,562	650		
EDC8005P	Albany Village - surplus place removal	V Thompson	50		50					
EDC8005S	Farringdon School - special status	D Thornton	350		10	340				
EDC5011S	City Learning Centres 09/10	L Johnson	300		100	200				
	Window replacement schemes	V Thompson	1,130		200	930				
	Major Capitalised repairs	V Thompson	190		190					
ED4007P	Southwick (former) - demolition	V Thompson	200		200					
ED9010C	Hendon Health Centre Children's Centre	P Hayden	245		245					
ED95196	Thorney Close Children's Centre	P Hayden	22		22					
	Harraton Community Association	P Hayden	5		5					
	Highfield Tots Play Area	P Hayden	3		3					
	Children's Centres Contingency	P Hayden	44			44				
EDC8010C	Software Licences	B Brown	150		150					
	BSF Wave 2 Project Resource Plan	B Scanlon	300		300					
EDC7040C	Children's Social Care	M Poustood	4-		4-					
EDC7010C EDC7010C	Children's Social Care Home - Avenue Vivian Children's Social Care Home 50	M Boustead  M Boustead	47		47					
EDC7010C	Children's Social Care Home - 59 Cotswold Road Children's Social Care Home - 18	M Boustead	122 124		122	124				
EDC7010C	Revelstoke Road	M Boustead	54			54				
3.0100	Colombo Road Children's Social Care Leased	M Boustead	5			5				
	Homes	3.2.2.00.0								
TOTAL PR	OJECTS COMMENCING 2009/10	<u> </u>	32,666		13,408	12,676	5,932	650		
	Projects Commencing 2010/11									
	Schools Devolved Capital	V Thompson	2,546				2,546			
	Maplewood School	V Thompson	6,500			500			400	

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09		Estima	ments		Full Year Revenue Costs	
					2009/10	2010/11	2011/12	2012/13	2013/14	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Kitchen and Dining Schemes	B Scanlon	398			398				
EDC7012S	Youth Capital Fund	K Butchert	174			174				
	Early Years Foundation Stage	R Putz	953			953				
EDC7010P	Children's Centre Maintenance	P Hayden	97			97				
	BSF LA ICT Refresh Fund	B Scanlon	493				493			
EDC8010C	Software Licences	B Brown	150			150				
TOTAL PR	OJECTS COMMENCING 2010/11		11,311			2,272	6,639	2,000	400	
	Projects Commonsing 2011/12									
	Projects Commencing 2011/12	// Thompson	4.070					4.070		
EDC4004P	Schools Devolved Capital	V Thompson	,				005	4,076		
EDC4004P EDC4003P	New Pupil Places Initiatives	V Thompson					865			
EDC4003P	Schools Access Initiative	V Thompson					513			
ED000400	NDS Modernisation Schemes	V Thompson	,				2,924			
EDC8010C	Software Licences	B Brown	150				150			
	Children's Social Care									
EDC7010C	Minor Works	M Boustead	99				99			
TOTAL PR	OJECTS COMMENCING 2011/12		8,627				4,551	4,076		
	Projects Commencing 2012/13									
EDC4004P	New Pupil Places Initiatives	V Thompson	865					865		
EDC4003P	Schools Access Initiative	V Thompson	513					513		
	NDS Modernisation Schemes	V Thompson	2,924					2,924		
EDC8010C	Software Licences	B Brown	150					150		
	Children's Social Care									
EDC7010C	Minor Works	M Boustead	99					99		
TOTAL PR	OJECTS COMMENCING 2012/13		4,551					4,551		
			,,,,,,					,,,,,,,		
	Projects Commencing 2013/14									
EDC4004P	New Pupil Places Initiatives	V Thompson							865	
EDC4003P	Schools Access Initiative	V Thompson							513	
	NDS Modernisation Schemes	V Thompson	, , , , , , , , , , , , , , , , , , ,						2,924	
EDC8010C	Software Licences	B Brown	150						150	
	Children's Social Care									
EDC7010C	Minor Works	M Boustead	99						99	
TOTAL PR	OTAL PROJECTS COMMENCING 2013/14		4,551						4,551	
	OTAL TROUBLE OF COMMERCENTS 2010/14		,						,	
TOTAL CA	PITAL PROGRAMME		198,867	89,001	55,106	21,410	17,122	11,277	4,951	(10)

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

The Prosperous City capital programme will contribute towards meeting Sunderland's corporate improvement objectives and strategic priorities of:

- Corporate Improvement Priority 1 Prosperous City (CIP 1)
- Corporate Improvement Priority 6 Corporate Improvement Programme (CIP 6)

#### It aims to do this through:

Economic Development by promoting a diverse and prosperous economy that provides secure and rewarding
job opportunities for all residents by developing an entrepreneurial culture, a highly skilled workforce, and a
21st century physical and support infrastructure (CIP 1)

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- City Centre Developments The acquisition of a key building in the city centre was completed in 2009/2010.
   Further resources are included in the programme in 2010/2011 for opportunity purchases.
- The Sunniside Commercial Property Grant Scheme continues to assist in the refurbishment and construction of premises in Sunniside, although 2009/2010 is the final year of its operation. Five grant assisted schemes are currently on site with the final three scheme applications about to be determined these will bring to 30 the total number of projects assisted under this scheme.

#### **KEY MEDIUM TERM PRIORITIES**

- Developing measures to increase the level of business activity and stimulate sustainable economic interest and investment in the city (CIP 1)
- Providing support and assistance to local and incoming businesses in order to develop employment opportunities and support business growth (CIP 1)
- Providing proactive and reactive support and assistance to secure direct investment and re-investments within the city to create and safeguard local jobs (CIP 1)
- Promoting physical and infrastructure improvements for business growth (CIP 1)

#### HOW THE PROGRAMME CONTRIBUTES TO AN EFFICIENT AND EFFECTIVE COUNCIL

- In developing measures to improve economic prosperity, value for money will be achieved through a range of measures including:
  - Maximising external funding
  - Work with internal and external partners to improve services for local businesses
  - Efficiencies through improved procurement techniques and monitoring arrangements.

### **CAPITAL INVESTMENTS FOR THE YEAR**

#### **Ongoing Commitments**

- Sunniside Public Realm The 2010/2011 programme includes funding to complete these high quality streetscape improvements, maintenance and refurbishment works to compliment the improvement of buildings in the same area
- Completion of Phase 2 of the site preparation works at Farringdon Row which has involved site remediation works and cable diversions through the dock of Wearmouth Bridge
- The 2010/2011 programme includes funding to complete the assembly of strategic sites to enable comprehensive redevelopment of West Tavistock
- The seafront strategy will be completed in 2010/2011, following which works to refurbish and remodel Marine Walk will take place.
- The Washington Managed Workspace scheme will develop high quality managed workspace in the Washington area to encourage the start-up of new small and medium enterprises and support their early growth by providing a purpose-built business centre (CIP1).
- Business, academia and the public sector have combined forces to create and deliver a vision for Sunderland as a leading 21st century software city. The aim is to provide world class telecommunications infrastructure and business premises (CIP 1).
- A development provision has enabled rapid response to issues and opportunities in the city centre including physical infrastructure improvements. Residual expenditure from this programme is included in the programme for 2010/2011 (CIP 1, CIP 5 and CIP 6).

#### **New Starts**

- The Council has been successful in bidding for £1 million CABE Sea Change funding to refurbish and remodel Marine Walk at Roker. Further matched funding is to be provided to enable development of the agreed programme and to refurbish toilets on the seafront in the Seaburn area.
- A provision has been made for land acquisitions where this will benefit the Council's strategic objectives
- The development provision for the city centre has been extended to 2010/2011 to enable further rapid response to issues and opportunities that may arise in the city centre, including physical infrastructure improvements.

## SUMMARY

Project Description	Gross Cost	Expend to		Estimated Payments							
		31.3.09	2009/10	2010/11	2011/12	2012/13	2013/14	Revenue Costs			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			
MAIN BLOCK											
Continuing Projects	12,239	8,452	1,804	936	1,047						
Projects Commencing 2009/10	6,549		559	5,490	500						
Projects Commencing 2010/11	6,848			6,848							
Projects Commencing 2011/12											
Projects Commencing 2012/13											
Projects Commencing 2013/14											
TOTAL CAPITAL EXPENDITURE	25,636	8,452	2,363	13,274	1,547						

Source of Finance		Estim	ated Reso	urces	
	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000
FROM EXTERNAL SOURCES					
Unsupported Borrowing		3,000			
Government Grants					
- Urban 2	3				
- CABE Sea Change Fund		1,000			
<ul> <li>Working Neighbourhoods Fund</li> </ul>	100	5,400	500		
- One North East	1,689	892	1,047		
Total External Sources	1,792	10,292	1,547		
FROM INTERNAL SOURCES					
Revenue Contributions					
- General Fund		2,500			
- Strategic Initiatives Budget		168			
- Directorate Resources		120			
Reserves		120			
- Strategic Investment Reserve	58	26			
- Strategic Investment Plan	459	90			
Capital Receipts	54	78			
Total Internal Sources	571	2,982			
TOTAL FINANCING	2,363	13,274	1,547		

Project Pot No.		Project	Gross Cost	Expend to		Catim	oted Day	manta		Full Year Revenue
Rei.No.	Project Description	Sponsor	Cost	31.3.09		Estima	ated Pay	ments		Costs
					2009/10	2010/11	2011/12	2012/13	2013/14	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects									
	CITY CENTRE DEVELOPMENTS AND LAND AND PROPERTY									
RC/012	City Centre Developments	K Lowes	108	67	15	26				
EDT/075	Ryhope Centre	K Lowes	523							
PT/026	Hetton Downs Environmental	K Lowes	139							
RC/001	Farringdon Row Phase 2	C Clark	2,312	2,258	25	29				
EDT/074	Refurbishment 28 - 29 Sunniside & The Place	C Clark	4,122		22					
EDT/162	Sunniside Commercial Grant Scheme Ph	K Lowes	1,240	982	258					
RC/018	Sunniside Public Realm	K Lowes	2,288	419	1,406	463				
RC/019	West Tavistock Sunniside Acquisition of Properties	C Clark	1,447			400	1,047			
RC/023	Seafront Regeneration Strategy	K Lowes	60	2	40	18				
TOTAL (	CONTINUING PROJECTS		12,239	8,452	1,804	936	1,047			
	Projects Commencing 2009/10									
	CITY CENTRE DEVELOPMENTS									
MAN/124	Street Scene Improvements	G Farnworth	330		290	40				
	St Mary's Car Park - Ticket Machines	G Farnworth	50			50				
	Christmas Lights	G Farnworth	139		139					
	City Centre Improvements	G Farnworth	30		30					
MAN/121	Washington Managed Workspace	J Snaith	4,000			4,000				
MAN/122	Software City	J Snaith	2,000		100	1,400	500			
TOTAL I	PROJECTS COMMENCING 2009/10		6,549		559	5,490	500			
	Projects Commencing 2010/11									
	Seafront	K Lowes	1,848			1,848				
MAN131	Strategic Land Acquisition Provision	J Snaith	4,000			4,000				
	City Centre Improvements	G Farnworth	1,000			1,000				
TOTAL I	PROJECTS COMMENCING 2010/11		6,848			6,848				
			1 2,0.0			2,0.0				
TOTAL 4	CAPITAL PROGRAMME		25,636	8,452	2,363	13,274	1,547			
IOIAL	OAL ITAL FINOGRAMIME		25,030	0,432	2,303	13,214	1,347			

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

Healthy City capital programme will contribute towards meeting Sunderland's corporate improvement priorities of:

- Corporate Improvement Priority 2 Healthy City (CIP 2)
- Corporate Improvement Priority 5 Attractive and Inclusive City (CIP 5)
- Corporate Improvement Priority 6 Corporate Improvement Programme (CIP 6)

#### It aims to do this through:

Development of suitable accommodation for vulnerable clients that includes:

- More Core and Cluster facilities for people with disabilities (CIP 2, CIP 5 and CIP 6)
- Developing the Supporting People Programme, which promotes housing related services, complimenting existing care services (CIP 5 and CIP 6)
- Developing, in partnership with the Council's Housing Service, Registered Social Landlords and private sector housing providers, a range of tenancies for people with disabilities (CIP 2, CIP 5 and CIP 6)
- Modernising Adult Services ICT systems to improve departmental and Council communications (CIP 6).
- The Financial Assistance Policy which aims to be innovative, obtain value for money and reinforce that homeowners should accept responsibility for their own housing investment through a range of loans led and grant supported products. The Council will also utilise its resources to fulfil ambitions in the privately rented sector by improving the living conditions and its management (CIP 5)

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- A new Care Monitoring System has been procured supporting the administration of non-residential charging policies and providing an improved service to users
- Community Care alarm systems have been replaced at 20 Sheltered Accommodation Schemes across the city. New digital telecare lifeline units allow a greater number of wireless sensors to be based around the flat. Sensors include pendants, movement sensors, flood detector sensors, extreme temperature sensors, bed/chair occupancy sensors and fire detectors. The replacement equipment enables older and vulnerable people to live safely, securely and independently within their own homes, preventing unnecessary admission into hospital or residential care.
- Community Day Opportunities promotes choice and independence for people with a Learning Disability by offering alternatives to day centres and increasing options available in the evening and at weekends. The level of support is tailored to people's individual plans providing increased opportunities for both volunteering and paid work and has provided Increased Independence, Increased Choice and Empowerment, Social Inclusion and Citizenship.
- Through the Campus programme people have been supported to live in their own tenancies, having in many cases lived in long stay hospitals for a number of years.
- Community Equipment Services have purchased 13 vehicle tracking units with panic alarms and 2 desktop software installations for use with their vehicles.
- Completion of Grindon Mews which provides specialised care for people with severe learning disabilities including a specifically designed reablement facility for physically disabled people. The scheme has been designed to move away from traditional day centre approach and is based upon open plan activity areas with specialised rooms available for sound and sensory interactive work. The scheme benefited from Arts funding which enabled the design team to provide bespoke art work.
- To further reduce fuel poverty the Home Energy efficiency scheme was extended to include families with young children. There has been an increase in the number of homes receiving cavity wall and loft insulation and supported measures to around 600 households in 2008/2009. Total support from the Sunderland Home Insulation Scheme provided measures to over 1,500 households whilst the national Warm Front programme assisted 2,150 households including installing 1,571 boilers. The new programme from November 2009 has secured substantial utility funding under the CERT programme amounting to £3.75 million over the next 30 months with SHIP funding enabling a greater uptake, through support to marginal households falling outside the strict eligibility for free measures.
- As the Council starts to move from a grants led financial assistance process to a loans based approach the programme delivered 58 private sector renewal grants and 4 loans during 2008/2009. It is projected that the emphasis will change within 2009/2010 and a greater proportion of loans will be issued.
- Disabled Facilities Grants completed 515 adaptations during 2008/2009.

### **KEY MEDIUM TERM PRIORITIES**

• To develop a range of housing options for vulnerable people, particularly extra care housing for older people and people with learning disabilities (CIP 2, CIP 5, and CIP 6)

- Further develop core and cluster accommodation and outreach support to people in their own tenancies (CIP
   CIP 5, and CIP 6)
- Review the use of our buildings based services and move to more community based services in line with the aims of the White Paper, "Our Health, Our Care, Our Say." This will include the use of technology such as Telecare to allow people to live in their own homes for much longer (CIP 2, CIP 5 and CIP 6)
- To ensure that assets are updated and fit for purpose (CIP 5)
- To support rationalisation of Council wide assets (CIP 6).

#### HOW THE PROGRAMME CONTRIBUTES TO AN EFFICIENT AND EFFECTIVE COUNCIL

- Adult Services is part of the Smarter Working initiative piloting new ways of working such as hot-desking, the
  use of portable technology, home working, etc. This pilot is ongoing with a view to the rationalisation of office
  accommodation.
- Modernisation of ICT systems (SWIFT, Electronic Social Care Record, etc.) allows easier transfer of information between staff and helps aggregate data accurately for management information leading to more efficient use of staff time.
- A re-settlement programme is ongoing in learning disabilities to provide services locally for people with intensive support needs. This will provide a better model of care for our clients and achieve annual revenue efficiency savings through the reduction in the number of people being placed into permanent residential care and reducing the cost of care packages for customers currently out of city.
- The use of Telecare equipment has been embedded in key health policies within Adult Services relating to managing long term conditions and provides people with greater choice over their care pathways. Efficiencies are gained from working in partnership with health providers to reduce inappropriate hospital admissions, facilitate earlier discharge from hospital and reduce admissions to institutional care such as Residential / Nursing Care.
- The Housing Financial Assistance Programme, Disabled Facilities Grant and Warm Homes Initiative will ensure that individuals stay in their own homes as long as possible. This is not only what people want in terms of quality of their lives, but is generally a less expensive option than institutional care. For example, in 2003/2004, there were over 600 older people admitted to Council supported residential/nursing care, but this has declined to 388 in 2008/2009. The type of assistance to individuals has changed from grants to loans focussed support, which will help maximise available resources and allow the support to be provided to a greater number of individuals.

#### CAPITAL INVESTMENTS FOR THE YEAR AHEAD

#### **Ongoing Commitments**

- Upgrade the Adult Services ICT systems to improve management information, deliver e-government, support delivery of personalisation and promote the integration agenda (CIP 2, CIP 5 and CIP 6)
- A number of properties are being renovated to provide accommodation for people that are part of the Learning Disability Resettlement Programme, providing individuals with greater independence (CIP 2, CIP 5, and CIP 6)
- Completion of the Rosalie House site March 2010 with a view to being fully operational in May 2010. The scheme will provide 9 flats for supported living accommodation. The facility will be used to relocate clients with learning disabilities from outer city facilities and to assist people who have lived in institutional care or with carers to move to an independent way of life. The on-site staff will deliver life skills coaching, enabling people to move on to independent living with outreach support. It has been developed in partnership with Home Housing and the PCT. (CIP 2, CIP 5 and CIP 6)
- Home Improvement Agency (HIA) provides financial assistance via loans and grants to help make homes safe, secure and free from hazards for vulnerable homeowners living in the private sector (CIP 5). Disabled Facilities Grants carry out adaptations to disabled person's properties helping to ensure that people can remain in their own properties for as long as possible in a safe and secure environment. (CIP 2, CIP 5 and CIP 6)
- Warm Homes Initiative to tackle fuel poverty (CIP 5).

#### **New Starts**

- Mental Health (MH) services are being reviewed and rationalised to help support the aims of the National Services Framework for Mental Health i.e. office accommodation and IT systems are being reviewed with the aim of facilitating joint working with our partners (CIP 2 and CIP 6)
- Provision is made for minor works and improvements to ensure that assets are fit for purpose. The Adults Services Capital Board will establish its priorities for the use of these funds (CIP 2 and CIP 5).

## **SUMMARY**

Project Description	Gross Cost	Expend to 31.3.09		Estimated Payments							
	£'000	£'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	Costs £'000			
MAIN BLOCK											
Continuing Projects	8,759	4,382	4,067	310				53			
Projects Commencing 2009/10	4,233		3,683	550							
Projects Commencing 2010/11	2,888			2,888							
Projects Commencing 2011/12	2,681				2,681						
Projects Commencing 2012/13	2,786					2,786					
Projects Commencing 2013/14	2,786						2,786				
TOTAL CAPITAL EXPENDITURE	24,133	4,382	7,750	3,748	2,681	2,786	2,786	53			

Source of Finance		Estim	ated Reso	urces	
	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000
FROM EXTERNAL SOURCES Government Grants - IT Grants - Department of Health - SHIP Grant - Disabled Facilities Grant	530 1,141 849 1,006	113 506 951 1,006	299 701 1,006	299 701 1,006	299 701 1,006
Other Contributions (TPCT) - Regional Improvement and Efficiency Partnership	845 30	30			
Total External Sources	4,401	2,606	2,006	2,006	2,006
FROM INTERNAL SOURCES - General Fund Revenue Contributions	570	570	570	570	570
- Directorate Resources Reserves	1,126	572	105	210	210
- Strategic Investment Reserve (Temporary Use) - Capital Reserves	1,538 115				
Total Internal Sources	3,349	1,142	675	780	780
TOTAL FINANCING	7,750	3,748	2,681	2,786	2,786

Project Ref.No.	Project Description	Project Sponsor		Expend to 31.3.09		Estim	ated Payı	ments		Full Year Revenue Costs
			£'000	£'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	£'000
	Continuing Projects									
SS/7008	SWIFT Ph 2-Electronic Social Care Record/ICS	G King	513	504	9					53
AS/8017	Replacement for Eazitracker	G King	122		122					
AS/8018	Day Care Unit	J Fisher	2,685	1,184	1,501					
AS/9003	Minor Works	J Fisher	437	339		98				
AS/9006	Mental Health 2008/09	J Fisher	310	79	69	162				
AS/9011	Remodelled Sheltered Schemes	J Fisher	160	98	62					
AS/9013	Rosalie House	J Fisher	550		500	50				
AS/9014	LD Service Resettlement Scheme	J Fisher	150	123	27					
AS/9015	Vehicle Tracking System	J Fisher	25	3	22					
AS/9016	Campus Re-provision Programme	J Fisher	1,348		1,348					
AS/9018	Community Day Opportunities	J Fisher	70	40	30					
AS/9029	Grindon Mews Art Project	J Fisher	27	2	25					
AS/9019	Redcar House Demolition	J Fisher	7		7					
H/004	Disabled Facilities Grants	A Caddick	1,940	1,883	57					
H/044	Private Sector Renewal Grants	A Caddick	300	· ·	250					
H/045	Warm Homes Initiative	A Caddick	115		38					
TOTAL	CONTINUING PROJECTS		8,759	4,382	4,067	310				53
IOIAL			0,100	4,002	4,007	0.0				00
	Projects Commencing 2009/10									
AS/5010	Minor Works	J Fisher	431		399					
AS/9004	Mental Health 2009/10	J Fisher	136		98	1				
AS/9024	Kentmere Demolition	J Fisher	50		50	1				
AS/9021	Nookside Demolition	J Fisher	60		60					
AS/9026	WNF Mental Health	J Fisher	6		6					
AS/9025	WNF Learning Disabilities	J Fisher	5		5					
AS/9027	Swift Enhancements	G King	705		705					
	Herrington Park café	J Fisher	100		50	50				
	Managing Income	G King	53		53					
AS/9030	Telecare	G King	175		20	155				
AS/9031	Adults Information System	G King	50		50					
AS/9032	Document Management System	G King	75		50	25				
H/050	Disabled Facilities Grant 2009/10	A Caddick	1,987		1,987					
H/048	Private Sector Renewal Grants	A Caddick	300		50	250				
H/049	Warm Homes Initiative	A Caddick	100		100					
TOTAL	PROJECTS COMMENCING 2009/10		4,233		3,683	550				
	Projects Commencing 2010/11									
AS/1001	Minor Works	J Fisher	251			251				
	Mental Health 2010/11	J Fisher	110			110				
	Mobile Portal	G King	250			250				
H/1001	Disabled Facilities Grants 2010/11	A Caddick				250 1,957				
H/1001		A Caddick	,			1				
H/1002	Private Sector Renewal Grants Warm Homes Initiative	A Caddick	240 80			240 80				
	Traini Homes initiative	. Caddiok								
TOTAL	PROJECTS COMMENCING 2010/11		2,888			2,888				

Project Ref.No.	Project Description	Project Sponsor		Expend to	Estimated Payments					Full Year Revenue
			£'000	31.3.09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	Costs £'000
	Projects Commencing 2011/12									
	Minor Works	J Fisher	251				251			
AS/1102	Mental Health 2011/12	J Fisher	153				153			
H/1101	Disabled Facilities Grant 2010/11	A Caddick	1,957				1,957			
H/1102	Private Sector Renewal Grants	A Caddick	240				240			
H/1103	Warm Homes Initiative	A Caddick	80				80			
TOTAL	PROJECTS COMMENCING 2011/12		2,681				2,681			
	Projects Commencing 2012/13									
AS/1201	Minor Works	J Fisher	356					356		
AS/1202	Mental Health 2012/13	J Fisher	153					153		
H/1201	Disabled Facilities Grants 2012/13	A Caddick	1,957					1,957		
H/1202	Private Sector Renewal Grants	A Caddick	240					240		
H/1203	Warm Homes Initiative	A Caddick	80					80		
TOTAL	PROJECTS COMMENCING 2012/13		2,786					2,786		
	Projects Commencing 2013/14									
AS/1301	Minor Works	J Fisher	356						356	
	Mental Health 2013/14	J Fisher	153						153	
H/1301	Disabled Facilities Grants 2013/14	A Caddick							1,957	
H/1302	Private Sector Renewal Grants	A Caddick	.,						240	
H/1303	Warm Homes Initiative	A Caddick							80	
TOTAL	PROJECTS COMMENCING 2013/14		2,786						2,786	
TOTAL	CAPITAL PROGRAMME		24 422	4 202	7,750	2 740	2 604	2 700	2,786	53
IUIAL	CAPITAL PROGRAMME		24,133	4,382	1,150	3,748	2,681	2,786	2,786	53

# SAFER CITIES CAPITAL PROGRAMME

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

The Safer Cities capital programme will contribute towards meeting Sunderland's corporate improvement objectives and strategic priorities of:

- Corporate Improvement Priority 3 Safe City (CIP 3)
- Corporate Improvement Priority 5 Attractive and Inclusive City (CIP 5)
- Corporate Improvement Priority 6 Corporate Improvement Programme (CIP6)

It aims to do this through:

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- Hendon Beach Safety Works Phase 2 the works included the construction of additional pedestrian ramp and traffic calming measures on the promenade which compliments the Phase 1 works, allowing easier exit from the beach
- Rapid development of CCTV across the City Whilst the scheme is substantially complete part of the budget has been reprofiled into 2010/2011 for sites in home locations where options are currently being considered

#### **KEY MEDIUM TERM PRIORITIES**

To work with all partners to reduce the incidence and perception of crime

#### HOW THE PROGRAMME CONTRIBUTES TO AN EFFICIENT AND EFFECTIVE COUNCIL

In developing measures to improve economic prosperity, value for money will be achieved through a range of measures including:

- Maximising external funding
- Work with internal and external partners to improve community safety
- Efficiencies will be achieved through improved procurement techniques and monitoring arrangements

#### **CAPITAL INVESTMENTS FOR THE YEAR**

#### **Ongoing Commitments**

 Old Sunderland Townscape Heritage Initiative - The Council continues to offer financial assistance for environmental improvements in the old Sunderland area partly funded by the Heritage Lottery Fund

# SAFER CITIES CAPITAL PROGRAMME

### SUMMARY

Project Description	Gross Cost	Expend to 31.3.09		Estimated Payments								
	£'000	£'000	2009/10 £'000									
MAIN BLOCK												
Continuing Projects	2,609	986	198	1,425								
Projects Commencing 2009/10	289		289									
Projects Commencing 2010/11												
Projects Commencing 2011/12												
Projects Commencing 2012/13												
Projects Commencing 2013/14												
TOTAL CAPITAL EXPENDITURE	2,898	986	487	1,425								

Source of Finance		Estim	ated Reso	urces	
	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000
FROM EXTERNAL SOURCES					
Government Grants					
- New Deal	58				
Grants from Other Public Bodies					
- Heritage Lottery	8	699			
Other Grants and Contributions	289				
Total External Sources	355	699			
FROM INTERNAL SOURCES					
Revenue Contributions					
- Directorate Resources	9				
- SIB	52				
Reserves					
- Strategic Investment Plan	8	27			
Capital Receipts	63	699			
Total Internal Sources	132	726			
TOTAL FINANCING	487	1,425			

# SAFER CITIES CAPITAL PROGRAMME

Project Ref.No	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09		Estima	ated Pay	ments		Full Year Revenue Costs
					2009/10	2010/11	2011/12	2012/13	2013/14	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects CITY CENTRE DEVELOPMENTS AND LAND AND PROPERTY									
RC/010	Back on the Map Security Grants Scheme	C Clark	190	184	6					
RC/016	Community Safety- Thorney Close St Lighting (SIB)	C Clark	24	12	12					
RC/020	Rapid deployment of CCTV across the City	C Clark	399	364	8	27				
EDT/140	Old Sunderland Townscape Heritage Initiative	K Lowes	1,827	413	16	1,398				
PT/024	Hendon Beach Safety Works Phase 2	K Lowes	169	13	156					
TOTAL C	ONTINUING PROJECTS		2,609	986	198	1,425				
CC90159 CC90171	Projects Commencing 2009/10 CULTURE AND LEISURE Monkwearmouth Station Museum Sidings Sunderland Museum and Winter Gardens LED Lighting	C Alexander C Clark	216 73		216 73					
TOTAL PI	ROJECTS COMMENCING 2009	/10	289		289					
							1	<u> </u>		
TOTAL C	APITAL PROGRAMME		2,898	986	487	1,425				

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

The Attractive and Inclusive City capital programme will contribute towards meeting Sunderland's strategic priorities of:

- Corporate Improvement Priority 1 Prosperous City (CIP1)
- Corporate Improvement Priority 2 Healthy City (CIP2)
- Corporate Improvement Priority 5 Attractive and Inclusive City (CIP5).

#### It aims to do this through:

- Maintaining the existing highway including its bridges and structures in a safe and serviceable condition (CIP5)
- Securing the safe and efficient movement and appropriate access for goods and people using the city's highways (CIP5)
- Securing improvements to existing highways and the construction of new highways (CIP5)
- Maintaining and enhancing coastal and seafront structures (CIP5)
- Managing, reviewing and upgrading existing facilities that support the aims of the Council's Improvement Priorities (CIP1,CIP2,CIP5)
- Researching and sourcing funding for the development of facilities and services in partnership with other service providers (CIP1,CIP2,CIP5)

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- Design and implementation of Local Safety Schemes including Leechmere Road, Thornhill Road, Chester Road/Kyall Road and the A182/A1231 junction improvements at Washington
- Contribution to the A19/A690 junction improvements undertaken by the Highways Agency
- Highway Maintenance schemes including Hylton Lane Downhill, A690 Stoney Gate, A195 Northumberland Way and Somerset Road Springwell
- Highway Drainage works has been carried out at 168 sites to alleviate flash flooding
- Improvement to cycle paths
- Completion of two community 25m swimming pools at Hetton and Silksworth which improves recreational provision and will increase the use of sports facilities throughout the city
- Increasing and improving play provision in the city through investment in a City Adventure Centre and refurbishment of a further 28 play areas across the city through the play pathfinder initiative.

The expected outcomes from LTP 2 to 2010/2011 are as follows:

- Contribute towards meeting Tyne and Wear LTP targets which incorporate the Governments 2010 targets for casualty reduction
- Targets are that by 2011 the service will achieve 40% reduction in all Killed or Seriously Injured (KSI); 20% reduction in all KSI from 2002-04 average to 2009-11 average; 50% reduction in child KSI from 2002-04 average to 2009-11 average; 25% reduction in child KSI from 2002-04 average to 2009-11.
- Reduced car usage and reduced adverse environmental impacts associated with traffic and encourage use of public transport, cycling and walking
- Improved traffic flow and reduced congestion on the highway
- Improved journey times and reduction in the number of 3<sup>rd</sup> party public liability claims
- Supplement the regeneration of the City with improved highway and bridge infrastructure

### **KEY MEDIUM TERM PRIORITIES**

- Structural highway maintenance works on classified roads
- Structural Bridge Maintenance of the A1018 Bridge Street and Dame Dorothy Subways, A1018 Stockton Road/Cowan Terrace Bridges
- Continue to support plans for the regeneration of the City Centre and River Corridor
- Road Safety Measures in Washington
- Coast Protection Works subject to funding approval from the Environment Agency
- Bus Corridor Improvements A183 Chester Road
- Commencement of the Central Route (subject to funding approval)
- Development of the Sunderland Strategic Transport Corridor (SSTC) which will contribute to reducing congestion, improving quality of the environment, economic success and reduce social exclusion
- Development of leisure facilities at Stadium Village

• Longer term requirements to meet recycling targets within the South Tyne and Wear Joint Waste Strategy, to provide a system that is more easily understood by customers and address efficiencies.

#### HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

- The capital provision for structural maintenance of highways of £1.9 million per annum for the 4 year period 2007/2008 to 2010/2011 along with the revenue maintenance budget (£3.5 million each year) has enabled the improvement in the condition of the highway network. The repudiation rate of claims made against the Council for personal injury accidents on the highway has increased to 87% in 2008/2009 (84% in 2007/2008). Public Liability Insurance premiums have reduced from £1.1million in 2006/2007 to an estimated sum of £0.4 million in 2010/2011, a saving of £0.7million.
- Many of the capital schemes contribute to improving traffic flows and reducing congestion within the city. This enables more efficient access to key sites contributing to the continued economic development of the city.
- The Play Pathfinder programme has reduced financial challenges relating to the long term upkeep of the play facilities

#### **CAPITAL INVESTMENTS FOR THE YEAR AHEAD**

### **Ongoing Commitments**

- Continue development of plans for the Sunderland Strategic Transport Corridor. A proposed new transport corridor from West Wear Street at the south side of the Wearmouth Bridge to the A19/A1231 including a new Wear Bridge crossing (CIP1 and CIP5)
- Develop Bus Corridor Major Business Case. A feasibility study into developing bus priority measures along strategic transport corridors in partnership with Nexus (CIP1 and CIP5)
- Complete the structural Maintenance of the A690 Four Lane End Bridge and A1231 Grange Road Bridge (CIP5)
- Complete the demolition of Central Car Park whilst enabling the indoor market to remain open throughout the process (CIP5)
- Complete the major refurbishment of Barnes Park (CIP5)
- Structural Bridge Maintenance of the A1018 Panns Bank Wall, A1231 Pallion Road/Trimdon Street Bridge
- Provision of a further wheeled-bin to replace the black box. The change in the type of container will also necessitate changes to collection vehicles as they reach the end of their economic life.

#### **New Starts**

- Continue the programme of investment in schemes to improve the safety of highway users (CIP5)
- Continue the programme of investment in schemes to improve conditions for cyclists (CIP5)
- Bus priority measures at the Wheatsheaf and Stadium Way junctions (CIP5)
- Continue the programme of investment in schemes to improve the condition of highways and their structures (CIP5)
- Installation of filtration equipment at Sunderland Crematorium to comply with mercury emission regulations
- Refurbishment of 12 pavilions to encourage greater usage of sporting facilities across the city as well as ensuring that they are accessible to all sectors of the community.

## SUMMARY

Project Description	Gross Cost	Expend to			Full Year			
		31.3.09	2009/10	2010/11	2011/12	2012/13	2013/14	Revenue Costs
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
MAIN BLOCK								
Continuing Projects	212,449	61,098	18,135	8,527	9,566	34,491	80,632	858
Projects Commencing 2009/10	12,107	111	7,701	4,295				
Projects Commencing 2010/11	10,806			9,636	1,170			
Projects Commencing 2011/12	5,283				5,183	100		
Projects Commencing 2012/13	4,102					4,042	60	
Projects Commencing 2013/14	5,473						5,473	
TOTAL CAPITAL EXPENDITURE	250,220	61,209	25,836	22,458	15,919	38,633	86,165	858

Source of Finance		Estim	ated Reso	urces	
	2009/10	2010/11	2011/12	2012/13	2013/14
	£'000	£'000	£'000	£'000	£'000
FROM EXTERNAL SOURCES					
Loans					
- Supported Capital Expenditure (Revenue)	4,503	4,729	3,055	3,116	2,400
Government Grants					
- LTP Transport Grant	2,242	3,844	4,128	4,211	9,073
- Transport Grant (Section 31)	250	6,927	6,232	31,891	56,222
- Coast Protection	59	60	190	15	60
- DCMS	1,769				
- One North East	616	1,083	1,214		
- Single Programme	98				
- English Partnerships	263				
- Heritage Lottery Fund	909	1,302			
- Waste Infrastructure Capital Grant	435	216			
- Working Neighbourhood Fund		600			
Lottery	8	100			
Football Foundation			1,000		
Nexus	150				
Other Contributions	716				
Total External Sources	12,018	18,861	15,819	39,233	67,755
FROM INTERNAL SOURCES					
Revenue Contributions					
- General Fund	3,392	4,226			
- Directorate Resources	174	, -			
- Empire Maintenance	148				
- Strategic Initiatives Budget	22				
- Insurance Fund	12				
Capital Receipts	2,235	501			
Reserves	_,,				
- Strategic Investment Reserve (Temporary Use)		368	100	(600)	
- Strategic Investment Reserve	5,933	(3,244)		(222)	18,410
- Strategic Investment Plan	573	1,746			15,116
- Section 106	1,014	.,			
- Capital Reserve	315				
Total Internal Sources	13,818	3,597	100	(600)	18,410
TOTAL FINANCING	05.000	00.456	45.046	00.000	00.40=
TOTAL FINANCING	25,836	22,458	15,919	38,633	86,165

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09	Estimated Payments					Full Year Revenue Costs
				31.3.09	2009/10	2010/11	2011/12	2012/13	2013/14	Cosis
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects									
	TRANSPORT									
	Major Highway Schemes									
DR90001	Southern Radial Route	S Pickering	35,797	35,797						
	Central Route - Scheme Development & Land Costs	S Pickering	2,952		482	668	600			
DR90307	Queen Alexandra Bridge Major Maintenance	S Pickering	7,451	7,251	200					
DR90005	Sunderland Strategic Transport Corridor Ph2	S Pickering	133,068	463	4,746	3,890	8,846	34,491	80,632	100
DR90006		S Pickering	530		30	400	100			
<b>D</b> D00040	Local Transport Plan	0.5:1	201	070						
	A1231 Parkway and Northumberland Way Bridges				11					
	A690 Four Lane Ends Bridge	S Pickering			431	47				
	A690 Lake Interchange Bridges	S Pickering S Pickering	874		20	400				
	A1231 Grange Road Bridge	S Pickering S Pickering	192		15	163				
	The Bridges Shopping Centre - Bridge Access Roads		307		210					
DR99016	Highways Agency Junction Improvements schemes Public Transport :	S Pickering	2,697	1,228	636	833				
DR91085	Bus Corridor Major Business Case	S Pickering	850	470	230	150				
DR91088 -104	Public Transport Schemes	S Pickering	644	494	150					
	Strategic Investment Plan :									
DR90947	Washington Road Safety Measures - Feasibility Study	S Pickering	500	39	215	246			`	
	OTHER SERVICES									
DR91966	Private Streetworks	S Pickering	65	15	50					
DR91975	Flash Flooding and Highway Drainage	S Pickering	350	279	71					
DR91408	Ryhope Beach Access	S Pickering	325	6	169	150				
	SIB Initiatives									
DR90935	Castletown Masterplan Gating project	S Pickering	20	13	7					
	COAST PROTECTION									
DR91402 /07	Coastal Monitoring	S Pickering	196	166	30					
	Coastal Strategy Review Ph1	S Pickering	35	6	29					
	Coastal Strategy Review Ph2	S Pickering	50			30	20			
	NEIGHBOURHOOD AND STREET SERVICES									
CC90039	Vehicle Fleet Management System	L Clark	20		20					
	Vehicle Location System	L Clark	296		125					9
	Sunderland Crematorium	L Clark	150							
CC90160	Replacement Recycling Scheme	P High	2,700		750	1,950				

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09		Estima	ated Paym	ents		Full Year Revenue Costs
			£'000	£'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	£'000
	CHI TUDE AND LEICUDE									
CC00070	CULTURE AND LEISURE Stadium Park Ph2	M Poulter	250	450	00					
		M Lancaster	256 5,574		98 286					49
	Empire Refurbishment Hetton and Silksworth 25m Pools	M Poulter	10,500	· ·						700
/7		ivi i oditei	10,500	3,933	6,367					700
	Leisure Ctr Income System	J Gray	165		4					
CC90095 -100	Big Lottery Childrens Play	J Gray	841	824	17					
	Programme Play Pathfinder	J Gray	3,666	1,167	2,499					
TOTAL (	CONTINUING PROJECTS		212,449	61,098	18,135	8,527	9,566	34,491	80,632	858
	Projects Commencing 2009/10									
	TRANSPORT									
	Local Transport Plan									
DR90020	Highway Maintenance	S Pickering	1,980		1,980					
	Bridge Maintenance	S Pickering	290		290					
	A1231/Pallion New Road/Trimdon St Bridge	S Pickering	20		20					
	Accessibility- Cycleways	S Pickering	316		316					
	Accessibility- Access for All	S Pickering	300		300					
	Congestion	S Pickering	670		670					
	Road Safety	S Pickering	430		430					
	Team	S Pickering	376		376					
DR91231	- Tyne and Wear Freight Partnership	S Pickering	10		10					
DR91070	Smart Ticketing	S Pickering	928		928					
	OTHER SERVICES									
	Civil Parking Enforcement equipment				30					
	Central Car Park	S Pickering	2,900			-				
DR91977	Subway Improvement Review	S Pickering	90		90					
	CULTURE AND LEISURE									
	Barnes Park	L Clark	3,346		1,601	-				
CC90108	Environmental Education, Communication, Enforcement and Intervention to address Fly Tipping	L Clark	128		128					
CC90146	Improving Cycle Paths	L Clark	230		230					
	UK Online LSC - Hendon Library	G Farnworth			8					
CC90146	Washington Leisure Centre	J Gray	25		25					
CC90162	Belford House Playing Fields	J Gray	30		30					
TOTAL I	 PROJECTS COMMENCING 2009/10		12,107	111	7,701	4,295				
	Projects Commencing 2010/11									
	TRANSPORT									
	Local Transport Plan									
	Highway Maintenance	S Pickering	1,900			1,900				
DR90300	Bridge Maintenance	S Pickering	500			500				

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09		Estima	ited Paym	ents		Full Year Revenue Costs
					2009/10	2010/11	2011/12			
DROGGO	A consolibility Cycleways	S Pickering	<b>£'000</b> 250	£'000	£'000	<b>£'000</b> 250	£'000	£'000	£'000	£'000
	Accessibility- Cycleways Accessibility- Access for All	S Pickering	300			300				
	Congestion	S Pickering	751			751				
	Road Safety	S Pickering	400			400				
	Miscellaneous	O I lokeling	400			400				
DR91232		S Pickering	397			397				
DR91231	- Tyne and Wear Freight Partnership Tyne & Wear Bus Corridor	S Pickering	10			10				
DR91074	Improvement Programme: Ph1 - Wheatsheaf & Stadium Way Junctions	S Pickering	3,648			3,648				
	COAST PROTECTION									
	Deptford Culvert Safety Works	S Pickering	120			20	100			
DR91411	Hendon Culvert Safety Works	S Pickering	80			10	70			
	CULTURE AND LEISURE		4 700			700	4 000			
CC90172	Community Sports Facilities	J Gray	1,700			700	1,000			
	NEIGHBOURHOOD AND STREET SERVICES									
	Sunderland Crematorium	L Clark	750			750				
TOTAL F	PROJECTS COMMENCING 2010/11		10,806			9,636	1,170			
	Projects Commencing 2011/12 TRANSPORT									
	Local Transport Plan									
DR90020	Highway Maintenance	S Pickering	1,700				1,700			
DR90300	Bridge Maintenance	S Pickering	300				300			
	Accessibility- Cycleways	S Pickering	210				210			
	Accessibility- Access for All	S Pickering	300				300			
	Congestion	S Pickering	698				698			
	Road Safety	S Pickering	500				500			
	_ '	S Pickering	345				345			
	Team - Tyne and Wear Freight Partnership	S Pickering	10				10			
	Tyne & Wear Bus Corridor Improvement Programme: Ph2 - A183 Chester Road Bus	S Pickering	1,220				1,120	100		
	Corridor 10% - contribution									
TOTAL F	PROJECTS COMMENCING 2011/12		5,283				5,183	100		
	Projects Commencing 2012/13 TRANSPORT									
1	Local Transport Plan	C Diokoria -	4 750					4 750		
	Highway Maintenance	S Pickering	1,750					1,750		
	Bridge Maintenance	S Pickering	300					300		

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09			Full Year Revenue Costs			
					2009/10	2010/11		2012/13		
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Accessibility- Cycleways	S Pickering	266					266		
	Accessibility- Access for All	S Pickering	300					300		
DR90900	Congestion	S Pickering	649					649		
DR90600	Road Safety	S Pickering	400					400		
	Miscellaneous									
DR91232	- Tyne and Wear Central Transport Team	S Pickering	352					352		
	- Tyne and Wear Freight Partnership	S Pickering	10					10		
	COAST PROTECTION									
DR91407	Coastal Monitoring 2012 - 2016	S Pickering	75					15	60	
TOTAL I	PROJECTS COMMENCING 2012/13		4,102					4,042	60	
	Projects Commencing 2013/14									
	Highway Maintenance	S Pickering	1,650						1,650	
	Bridge Maintenance	S Pickering	750						750	
	Accessibility- Cycleways	S Pickering	154						154	
	Accessibility- Access for All	S Pickering	250						250	
	Congestion	S Pickering	600						600	
	Road Safety	S Pickering	500						500	
D1130000	Miscellaneous	O I lokeling	300						300	
DR91232	- Tyne and Wear Central Transport Team	S Pickering	359						359	
DR91231	- Tyne and Wear Freight Partnership	S Pickering	10						10	
DR91072	Tyne & Wear Bus Corridor Improvement Programme: Ph3 - A690 Durham Road Bus Corridor 10% - contribution	S Pickering	1,200						1,200	
TOTAL I	PROJECTS COMMENCING 2013/14	I	5,473						5,473	
			•						•	
TOTAL (	CAPITAL PROGRAMME		250,220	61,209	25,836	22,458	15,919	38,633	86,165	858

## CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

Sustainable City capital programme will contribute towards meeting Sunderland's corporate improvement priorities of:

- Corporate Improvement Priority 2 Healthy City (CIP2)
- Corporate Improvement Priority 3 Safe City (CIP3)
- Corporate Improvement Priority 5 Attractive and Inclusive City (CIP 5)
- Corporate Improvement Priority 6 Corporate Improvement Programme (CIP6)

#### It aims to do this through:

- Regeneration by continually assessing and gathering up-to-date housing market and stock condition information to enable informed decisions for the selection of future Private Sector Renewal / Clearance Area schemes. Stock Condition Surveys are the main source of data used to identify private housing investment priorities. In 2007/2008, the Council commissioned and completed its latest survey, the findings of which are being used to inform future housing renewal, regeneration and planning for the city in 2009/2010 and beyond (CIP 5)
- Delivering the extra care programme within Sunderland to ensure that there is a choice of affordable accommodation for older people, with a further choice of care to be provided as required for the household.
   To continue to identify opportunities to provide supported accommodation for vulnerable people within our communities (CIP 2, CIP 3 and CIP 6).

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- Area Renewal programme has contributed towards a sustainable community and neighbourhood, with the replacement of unfit and unpopular housing types through 42 demolitions in 2009/2010, an increase in housing choice with the approval of 145 new housing units, commencing February 2010, bringing back into use 76 empty properties and a reduction in anti-social behaviour.
- There have been 48 acquisitions of homes at Hetton Downs through SHIP 3 funding and 5 funded through Homes and Communities Agency.
- Woodridge Gardens Extra Care Scheme in Columbia, Washington was opened in December 2009, providing 39 two bedroom apartments.

### **KEY MEDIUM TERM PRIORITIES**

- Developing long-term housing solutions for households including vulnerable adults needing support through the development of the Suitable Homes for Living Strategy, which will help to deliver a greater number and range of Extra Care housing, a form of sheltered housing, for older people in partnership with both the Local Housing Corporation and housing providers in the city, and with whom Housing colleagues have developed strong business links (CIP 2, CIP 5 and CIP 6)
- Improving the quality and choice of affordable accommodation, with emphasis being placed upon Council Renewal Areas (CIP 2, CIP 5 and CIP 6).
- Support the development and implementation of the North East Home Loans Partnership

### HOW THE PROGRAMME CONTRIBUTES TO AN EFFICIENT AND EFFECTIVE COUNCIL

The development of Joint Ventures, such as in Castletown, creates an environment for the Council to work with funding and development partners to attract resources into developing and creating sustainable communities.

## CAPITAL INVESTMENTS FOR THE YEAR AHEAD Ongoing Commitments

# ■ The Extra Care housing programme continues with the development of the extra care housing scheme Bramble Hollow at Hetton le Hole. This will provide 48, two bedroom mixed tenure apartments for older people and 24/7 care provision tailored to meet the needs of individuals (CIP 2, CIP 5 and CIP 6)

- In partnership with Gentoo the Council is developing a new extra housing scheme named Cherry Tree Gardens, Houghton-le-Spring. This scheme will provide 40, two bedroom apartments and 7 two bedroom bungalows, all extra care and all linked to 24/7 care provision(CIP 2, CIP 5 and CIP 6)
- Area Renewal continues with the Hetton Downs, Castletown and Hendon Renewal Programmes (CIP 5).
- A traveller's transit site will assist in dealing with unauthorised encampments more efficiently and effectively. The provision will ensure that statutory regulations are met (CIP 2, CIP 3 and CIP 5).

## SUMMARY

Project Description	Gross Cost	Expend to		Estimated Payments						
		31.3.09	2009/10	2010/11	2011/12	2012/13	2013/14	Revenue		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	Costs £'000		
MAIN BLOCK										
Continuing Projects	19,429	10,806	3,492	5,131						
Projects Commencing 2009/10	1,610		1,510	100						
Projects Commencing 2010/11	932			932						
Projects Commencing 2011/12	790				790					
Projects Commencing 2012/13	790					790				
Projects Commencing 2013/14	790						790			
TOTAL CAPITAL EXPENDITURE	24,341	10,806	5,002	6,163	790	790	790			

Source of Finance		Estim	ated Reso	urces	
	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000
FROM EXTERNAL SOURCES					
Supported Borrowing	38				
Government Grants					
- SHIP	1,260	932	790	790	790
- Department of Health	1,112	371			
- English Partnerships	2,050	4,428			
Total External Sources	4,460	5,731	790	790	790
FROM INTERNAL SOURCES					
Revenue Contributions					
- Directorate Resources		50			
Reserves		30			
- Strategic Investment Plan	542	282			
Capital Receipts	0.2	100			
Total Internal Sources	542	432			
TOTAL FINANCING	5,002	6,163	790	790	790

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09	Estimated Payments					Full Year Revenue Costs
								2012/13		
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects									
	HOUSING									
	Disabled Facilities									
	Market Rejuvenation									
H/011	Eppleton and Castletown Renewal Area		7,950	-		1,000				
H/030	, oa : = ,	A Caddick	909							
		A Caddick	7,150	1,722	2,000	3,428				
11/052	Decent Homes	A Caddick	00	<b>-</b> 4	27					
H/053	Regional Loans Scheme	A Caddick	88	51	37					
H/029	Homelessness & Advice Service - Set Up costs	A Caddick	251	213	38					
H/054	Extra Care Housing : Woodlands Demolition	A Caddick	47	47						
H/056		A Caddick	471	236						
H/057	3	A Caddick	565			282				
H/058		A Caddick	1,533		1,112					
	Extra Care Housing : Silksworth	A Caddick	465	451	14					
TOTAL	CONTINUING PROJECTS		19,429	10,806	3,492	5,131				
	Projects Commencing 2009/10									
	HOUSING									
	Market Rejuvenation									
H/046	Area Renewal : Eppleton, Castletown, Hendon Decent Homes	A Caddick	988		988					
H/060		A Caddick	229		229					
H/061	Travellers Site	A Caddick	100			100				
	NEIGHBOURHOOD AND STREET									
	SERVICES									
	Recycling Bring Sites	P High	293		293					
TOTAL I	PROJECTS COMMENCING 2009/10		1,610		1,510	100				
			1,010		1,010					
	Projects Commencing 2010/11									
	HOUSING									
	Market Rejuvenation									
H/1004		A Caddick	790			790	I			
	Hendon Decent Homes									
H/1005	Regional Loans Scheme	A Caddick	142			142				
,	Tog.onal Loans Contino	. Jagaion	172			172				
TOTAL	PROJECTS COMMENCING 2010/11	1	932			932				

Project Ref.No.	Project Description	Project Sponsor	Gross Cost	Expend to 31.3.09			ated Pay			Full Year Revenue Costs
			CIOOO	CIOOO				2012/13 £'000		£'000
			£'000	£'000	£'000	£'000	£'000	£ 000	£'000	£ 000
	Projects Commencing 2011/12									
	HOUSING									
	Market Rejuvenation									
H/1104	Area Renewal : Eppleton, Castletown, Hendon	A Caddick	790				790			
TOTAL	PROJECTS COMMENCING 2011/12		790				790			
	Projects Commencing 2012/13									
	HOUSING									
	Market Rejuvenation									
H/1204	Area Renewal : Eppleton, Castletown, Hendon	A Caddick	790					790		
TOTAL	PROJECTS COMMENCING 2012/13		790					790		
	Projects Commencing 2013/14									
	HOUSING									
	Market Rejuvenation									
H/1304	Area Renewal : Eppleton, Castletown, Hendon	A Caddick	790						790	
TOTAL	PROJECTS COMMENCING 2013/14		790						790	
TOTAL	CAPITAL PROGRAMME		24,341	10,806	5,002	6,163	790	790	790	

## RESPONSIVE SERVICES AND CUSTOMER CARE CAPITAL PROGRAMME

# CAPITAL INVESTMENT PLANS AND LINKAGES TO SERVICE OBJECTIVES, STRATEGIC PRIORITIES, THE CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

The Responsive and Customer Care Capital Programme will contribute towards meeting Sunderland City Council's corporate improvement priorities of;

- Corporate Improvement Priority 1 Prosperous City (CIP1)
- Corporate Improvement Priority 4 Learning City (CIP4)
- Corporate Improvement Priority 5 Attractive and Inclusive City (CIP5).
- Corporate Improvement Priority 6 Corporate Improvement Programme (CIP6)

#### It aims to do this through:

- Promoting inclusion by challenging existing structures, policies and practice by encouraging the engagement of all communities - Customer Service Centre Network and Mobile CSC (CIP 6)
- Developing facilities that support the aims of the Council's Improvement Priorities (CIP1,CIP5)
- Researching and sourcing funding for the development of facilities and services in partnership with other service providers (CIP 6)

#### **OUTCOMES FROM COMPLETED CAPITAL SCHEMES**

- Improvements to the infrastructure at Herrington Country Park. Enhancement of the park's capability and function from that of a Country Park to a facility that is capable of staging large scale outdoor events of regional and national significance on a regular basis. There will be a particular focus on music events.
- Development of a Community Library and Customer Service Centre within the new Beckwith Mews Extra Care Scheme at Silksworth to provide full library facilities. Services include children's, young people and teenage provision together with adult, reference and heritage areas. Also incorporated is a general seating and reading area and an electronic village hall. The internal specification of the development has enhanced the delivery of customer service provision.

#### HOW THE PROGRAMME CONTRIBUTES TO VALUE FOR MONEY AND EFFICIENCY

In developing measures to improve economic prosperity, value for money will be achieved through a range of measures including:

- Maximising external funding
- Efficiencies will be achieved through improved procurement techniques and monitoring arrangements
- The delivery of integrated customer services supports VFM by increasing first point of contact resolution, leading to less signposting and increased efficiency
- Multi-skilling staff and integrating multiple reception points into one will also ensure improved and more efficient services delivery.

#### **CAPITAL INVESTMENTS FOR THE YEAR AHEAD**

#### **Ongoing Commitments**

- An ongoing scheme to incorporate Public Art lighting at the Empire Fly Tower will create a significant artistic feature at the gateway to the city centre. (CIP1,CIP5)
- A programme of improvements to support the Wearmouth-Jarrow bid for World Heritage Site status in 2011(CIP4,CIP5,CIP6)

#### **New Starts**

- A scheme to develop the Civic Centre reception for visitors will rationalise existing customer service facilities at the civic centre and provide a better utilisation of staff resources, increased security for staff and increase customer and staff satisfaction.
- A contribution towards works at Houghton Primary Care Centre to provide a physical link with Houghton Sports Centre and a new Wellness Centre, café and support facilities.

# RESPONSIVE SERVICES AND CUSTOMER CARE CAPITAL PROGRAMME

### **SUMMARY**

Project Description	Gross Cost	Expend to 31.3.09		Estimated Payments					
	£'000	£'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	Costs £'000	
MAIN BLOCK									
Continuing Projects	4,133	2,596	1,272	265					
Projects Commencing 2009/10	584		323	261					
Projects Commencing 2010/11	2,550			2,150	400				
Projects Commencing 2011/12									
Projects Commencing 2012/13									
Projects Commencing 2013/14									
TOTAL CAPITAL EXPENDITURE	7,267	2,596	1,595	2,676	400				

Source of Finance		Estim	ated Reso	urces	
	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000
FROM EXTERNAL SOURCES					
Unsupported Borrowing			400		
Grants from Other Public Bodies			400		
- Single Programme	357				
- One NorthEast	299	185			
Other Grants and Contributions	5				
Total External Sources	661	185	400		
FROM INTERNAL SOURCES					
Revenue Contributions					
- General Fund	463	1,800			
- Directorate Resources	74				
- Empire Maintenance Fund		65			
Reserves					
- Strategic Investment Reserve	320				
Capital Receipts	77	626			
Total Internal Sources	934	2,491			
TOTAL FINANCING	1,595	2,676	400		

## **CAPITAL PROGRAMME**

Project		Project	Gross	Expend						Full
Ref.No.		Sponsor	Cost	to	Estimated Payments 2009/10 2010/11 2011/12 2012/13 2013/14					Year Revenue Costs
				31.3.09						
			£'000		£'000	£'000	£'000	£'000	£'000	£'000
	Continuing Projects									
	STRATEGIC CHANGE									
	MANAGEMENT-PEOPLE FIRST									
CC90170	Doxford - Customer Service Centre	M Poulter	8		8					
CS95501	Washington - Customer Service Centre	M Poulter	1,742	1,626	116					
CC60169	Hendon Customer Service Centre	M Poulter	11		11					
CC90168	Southwick Customer Service Centre	M Poulter	20		20					
CC90142	Silksworth Customer Service Centre	M Poulter	229	49	180					
	CULTURE AND LEISURE									
CC90091	Empire Fly Tower	C Alexander	350	35	50	265				
	Stadium Gas Vents	C Alexander			53					
	C2C & W2W Cycle Routes	C Alexander								
	Herrington Country Park	C Alexander	_		483					
	Environmental Improvements - Public Art		,		189					
	Cultural Quarter	C Alexander			97					
TOTAL C	ONTINUING PROJECTS		4,133	2,596	1,272	265				
TOTALO	- Continuo in Noceo i c		7,100	2,000	1,272					
	CULTURE AND LEISURE									
	Projects Commencing 2009/10									
	3	C Alexander	100		24	76				
	action plan World Heritage Site- Wearmouth Jarrow	C Alexander	484		299	185				
IOIALP	ROJECTS COMMENCING 2009/10	<u> </u>	584		323	261				
	STRATEGIC CHANGE									
	MANAGEMENT-PEOPLE FIRST									
	Projects Commencing 2010/11									
	City Centre - Customer Service Centre	M Poulter	150			150		1		
CC90174	Houghton Primary Care Centre	M Poulter	2,400			2,000	400			
TOTAL P	ROJECTS COMMENCING 2010/11	<u> </u>	2,550			2,150	400			
			•					•		
TOTAL CAPITAL PROGRAMME			7,267	2,596	1,595	2,676	400			