

STSFT CQC Action Plan

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Background and rating changes

- Unannounced Inspection on 21-22 June 22
- Scheduled Well-led Inspection 8-11 August 22
- Maternity services and acute medical wards
- Overall rating 'Good' to 'Requires Improvement'
- No areas rated as 'Inadequate'
- Majority remain as 'Good' (58%)

Ratings for the whole trust

| Safe | Effective | Caring | Responsive | Well-led | Overall |
|--------------------------------|--|-------------------------|-------------------------------------|-------------------------------------|--------------------------------|
| Requires Improvement Feb 2023 | Requires Improvement • Feb 2023 | Good → ← Feb 2023 | Requires Improvement Feb 2023 | Requires Improvement Feb 2023 | Requires Improvement Feb 2023 |

Positive feedback

Caring remained 'Good'

- Wonderful care and compassion of staff
- Our core values are at the heart of what we do

The Trust's commitment to digital innovation had received national and international recognition.

Staff were committed to continually learning and improving services.

Staff were amazing and their care was excellent

Senior leaders had the necessary knowledge, skills and abilities to effectively lead the Trust.

Leaders including the Board were visible and approachable in the Trust for patients and staff.

The Trust had a vision for what it wanted to achieve and had recently launched a new strategy to turn it into action, developed with all relevant stakeholders.

Must and Should Do Actions

| | Trust wide | Maternity | Medicine | Total |
|-----------|------------|-----------|----------|-------|
| Must Do | 14 | 11 | 19 | 44 |
| Should Do | 0 | 0 | 2 | 2 |
| Total | 14 | 11 | 21 | 46 |

- Governance processes good patient care observed
- Recording and escalation of risks
- Care of people with mental health, learning disabilities or autism
- Nurse and midwifery staffing
- Mandatory training and appraisal
- WHO safer surgery checklist



Action Plan

- SMART action plan
- Dynamic
- Evidence
- Detailed forward plans
- Focus on improvement and sustainability
- Monitored through governance structure
- External Well-Led review by Deloitte



Progress to date

| Core Service | Completed – continue to monitor | Open (within deadline) | Extension requested* |
|--------------|------------------------------------|------------------------|----------------------|
| Maternity | 5 | 4 | 2 |
| Medicine | 14 | 5 | 2 |
| Trust wide | 9 | 4 | 1 |
| Total | 28 | 13 | 5 |

Extensive improvements made, including:

- Staff LD Team Manager and DoLS/MCA/MH Lead
- Training compliance MCA level 1 and 2 training (96.49% and 88.79%)
- Audit-One report on MCA/DoLS rated 'Substantial' assurance
- Audit-One report on incident management rated 'Good' assurance
- Mandatory training for medicine directorates > 85%
- Maternity Quality & Safety Team
- WHO checklist compliance meeting 100%
- Midwifery recruitment continues at pace

How do we get back to 'Good'

Preparation

- Evidence repository business as usual, accessible, high quality, accurate
- Mock inspections
- Quality Support Visits
- Use self-assessment scores
- Peer assessors to share learning
- Executive walk arounds
- Review outstanding Trusts reports
- Triangulation



Monitoring and Actions

- Development of CQC Steering Group
- Multi disciplinary approach, review self assessments
- Improvement plans (plan on a page)
- System to capture trends and patterns

Reporting and governance

Reporting through Trust Governance

Engagement

- Two year evidence schedule (co-produced with CQC)
- Communication Two way feedback
- Continue engagement meetings
- Celebrate successes

Summary

- Lots of improvements since inspection
- Action plan governance monitored and reported regularly
- CQC and Trust engagement meetings continue
- Improved position compared to last inspection

Focus on 'Excellence in all that we do'





