

Corporate Plan Priority actions	ID	Strategic Risk Description	Cause	Impact	Current Controls	Impact	Likelihood	Rating		Impact	Likelihood	Rating	Mitigating Actions	Action Lead	Timescale	Management Assurance	Law and Governance	Financial Resources	Programmes and Projects	Performance	ICT	HR and OD	Business Continuity	Risk and Assurance	Internal audit	External Assurance
8) Regenerating the Coast Seaburn Phase 1 Roker Park restoration	R008	Opportunities are not taken to regenerate the coast in a timely manner or development is restricted by lack of resources	Failure to obtain Coastal Communities CC4 funding	Unable to increase the housing offer, develop businesses, increase visitors or add to the cultural offer of the City	Seaburn Masterplan	3	2	6		3	1	3	Develop a more robust bid, based upon feedback from our initial bid Consider actions to improve the attractiveness of the city. CCF round 4 bid has been submitted	Executive Director of Place and Economy/Planning Implementation Technical Manager	Due to hear about stage 1 CCF4 bid Sept 2016											
9) Developing the Cultural Offer	R009	City's cultural offer does not contribute to the city being an attractive and vibrant place to invest, work, learn, live and visit	The Partnership is not successful in delivering cultural ambitions	Reduced opportunity to attract additional tourism, lack of contribution to the wellbeing of citizens	Cultural strategy Establish Culture Company Bid for City of Culture	3	2	6		3	1	3	Establish the Culture company and develop a revised Culture Strategy Bid for National Portfolio Organisation Funding	Executive Director of People Services	April 2017 January 2017											
10) Regional and Sub regional working	R010	Sunderland is not fully aligned with the approach and aspirations of regional working and is therefore unable to take advantage of the opportunities presented by the North East Combined Authority (NECA) to benefit the people of Sunderland.	Sunderland continues to carry out activities in isolation in areas where there is a regional approach supported by regional funding	Sunderland's ambitions could be at risk due to activity co-ordinated through regional strategies. Missed opportunities for investment and development of skills	NECA Corporate Plan	4	4	16		4	2	8	Officer and Members to be fully aligned with the NECA arrangements and work proactively with the NECA to develop the region whilst protecting the interests of Sunderland Our priorities and actions to be aligned with regional and sub regional activities	Chief Executive / Director of Strategy, Partnerships amd Transformation	Realignment of Sunderland position and understanding of the impacts pf recent developments December 2017											
Improving Education and Skills																										
11) Maximising the opportunities from the Education and Skills Partnership	R011	Education and Skills Strategy Delivery Plan does not drive effective development of knowledge and skills	There is insufficient educational/vocational provision in the city to fulfil the needs of employers	City and individuals will not have the skills to take advantage of economic development	Education and Skills Partnership	4	4	16		4	3	12	Facilitate relationships between employers, education/skills providers and students Inform and influence education/skills providers regarding the priorities for employers Identifying the knowledge and skills required by employers	Chief Executive - Together for Children	01 September 2017											
12) Ready for School, Ready for Work, Ready for Life aspirations and achievement	R012	The Council is not able to fulfil its statutory responsibility and/or achieve desired outcomes for Children and young people	Local authorities no longer control, direct or dictate education provision but they still have a statutory duty to "promote fulfilment of potential" There are further challenges and opportunities arising from the creation of Together for Children	Children and young people do not have the skills, attributes, qualifications and experiences to release their full potential	Commissioning and contract management arrangements	4	4	16		4	3	12	The Council's commissioning intentions are clearly set out in the contract with Together for Children Develop strong relationship and performance management arrangements to deliver the agreed outcomes Arrangements are put in place to facilitate positive relationships with and between the Council, Together for Children, maintained schools and academies	Chief Executive - Together for Children Executive Director People Services	April 2017											
Attract and retain young people	R013	More highly skilled people leave to find employment out of the region	Young people leave the city to further their ambitions and aspirations	Increased outward migration	Economic masterplan 3,6,9 Vision Culture strategy	3	3	9		3	2	6	Understand the factors that would influence young people to remain in the City and develop action plan to address issues	Chief Executive - Together for Children	April 2017											
Improving Health & Wellbeing																										
13) Maximising the opportunities from the Health and Wellbeing Board Support the development of delivery plans for the 8 Health and Wellbeing Board (HWBB) priorities for action	R014	Partner's resources and priorities are not aligned to achieving common outcomes of the Health and Wellbeing Board	Financial pressures on public services results in a move away from prevention to short term fixes Effective early interventions are not taking place to reduce long term health problems	Health and wellbeing standards are not raised	Health & Wellbeing Board Priority Delivery Plans Joint Strategic Needs assessment	4	3	12		4	2	8	Influence Partners to adopt the Health & Wellbeing Board's Delivery Plans for its 8 Priorities	Director of Public Health	May-17											
14) Health and Social Care Integration and whole-system innovation	R015	Current and planned activity to integrate and commission services is not transformational enough to continually deliver required outcomes and budget savings	Insufficient engagement and missed opportunities to utilise alternative providers in order to reduce demand. Financial pressures on NHS and Council budgets and increasing demand for services and a reduction in early interventions	Failure to achieve the benefits for citizens Continuing financial and demand pressures negative impact on key performance indicators of the Council and Health Continued inefficiencies within the system	Health & Social Care Integration Board Health and Wellbeing Board Providers Board	3	3	9		3	2	6	Successful delivery of the Vanguard action plan Delivery of efficiency savings	Executive Director of People Services	April 2017											
Supporting Vulnerable Children and Families																										
16) Transform Key Children's Services Establish the Company	R016	Safeguarding practice does not substantially improve to make children safer.	There is not a clear understanding of what "Good" looks like. Lack of swift and appropriate decision making	Children are not adequately safeguarded	Ofsted Inspections Scrutiny Improvement Plan Together for Children, Culture and Policies.	4	4	16		4	2	8	Deliver the improvement plan that has been agreed with Ofsted Embed a culture of good performance and quality	Chief Executive - Together for Children	April 2017											

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