

**Risk and Assurance Map
(31st March 2018)**

Strategic and Corporate Risk Areas		
	Current Risk Score	Cumulative Assurance Position
Strategic Risk Areas		
Growing the Economy		
Promoting Better Living & Working		
Maximising the Cultural Offer		
Leading Place Shaping		
Improving Education and Skills		
Improving Health and Wellbeing		
Protecting Vulnerable Children		
Protecting Vulnerable Adults		
Building Resilient Communities		
Corporate Risk Areas		
Commissioning		
Strategic Planning		
Service/Business Planning		
Service Delivery Arrangements		
Performance Management		
Partnership/Integrated Working		
Procurement		
Relationship/Contract Management		
Legality		
Risk Management		
Performance Reporting		
Strategic Financial Management		
Financial Reporting		
Financial Management		
Income Collection		
Capital Programme Management		
HR Management		
Health and Safety		
ICT Infrastructure		
Cyber Security		
Information Governance/Security		
Business Continuity Management		
Programme and Project Management		
Asset Management		
Anti-Fraud and Corruption		
Council Owned Companies		
Sunderland Care and Support Ltd.		
Together for Children Sunderland Ltd.		
Sunderland Homes Ltd.		

2017/18										
1 st Line	2 nd Line								3 rd Line	
Management Assurance	Other Internal Assurance Activity								Internal Audit	External Assurance
	Law and Governance	Financial Resources	Programmes and Projects	Performance	ICT	HR &OD	Business Continuity	Risk and Assurance		
		X	X	X				X		
				X				X		
				X				X		
				X				X		
			X	X				X	X	
			X	X				X		
		X	X	X				X	X	
		X	X	X				X		
				X				X		
X								X	X	
X				X				X	X	
X				X					X	
X									X	
X				X				X	X	
X								X	X	
								X	X	
X				X				X	X	
X	X							X	X	
X								X	X	
									X	
		X							X	X
		X							X	
X		X						X	X	
X						X		X	X	
						X		X	X	
X	X							X	X	
X							X	X	X	
X			X					X		
X									X	
									X	
X		X								
X		X		X					X	X

Key: X=activity planned, White=no coverage, **Green**=full / substantial assurance, **Amber**=moderate assurance, **Red**=limited / no assurance

